

FINANCIAL TIMES

Mobile phones

Just how big are the health risks?

Technology, Page 11

World Business Newspaper

OECD sees high jobless levels for next two years

Unemployment in the world's main industrialised countries will stay high for two more years at least, the Organisation for Economic Co-operation and Development forecast. Growing pay inequalities, especially in the US and the UK, will lead to "more marginalisation" of people, the OECD said. Page 18

Coca-Cola showed few ill effects from rival PepsiCo's \$500m campaign to grab some of its market when it reported a 20 per cent rise in earnings per share in the second quarter. Page 19; Lex, Page 18

Master rift widens at Westminster: Differences between Britain's two main political parties over their approach to Northern Ireland widened as the opposition Labour party expressed dismay at the government's refusal to condemn Unionist politicians for last week's Orange march which led to widespread violence. Page 18

Lloyd's of London insurance market won an overwhelming endorsement for crucial parts of its recovery plan. Special levies on underwriting members will contribute £440m (\$688m) towards financing of the recovery package. Page 6

Econet facing bankruptcy: Bankruptcy proceedings have been opened for the Econet holding company and other subsidiaries of the group, Germany's second biggest computer retailer. Earlier this month the group sought protection from creditors in Vergleich proceedings similar to US Chapter 11 rules. Page 19

Siemens shows on company reform: Quoted German companies would be able to buy back up to 10 per cent of their capital and stock options would be available to senior executives under legislation being drawn up in Bonn. Page 18; Editorial Comment, Page 17

60 die in Hindu stampede: Sixty Hindu worshippers were killed and scores injured in dawn stampedes in India as they gathered to celebrate a new-moon festival. Page 5

Siemens shrugs off slowdown: German electronics company Siemens announced an 18 per cent rise in third-quarter net profits despite a decline in domestic business. Page 19; Lex, Page 18

Sudanese refugees butchered: More than 90 refugees from Sudan's civil war have been slaughtered by the fundamentalist Lord's Resistance Army at a camp near the northern Ugandan town of Kitgum. Page 4

Kobe Steel: Japanese steel and construction equipment manufacturer, is to spend \$38m to boost production of hydraulic excavators in China from 50 to 700 units a year by 2000. Page 4

Seizing push to knock Pyongyang: North Korea is to receive new economic and political support from China in an effort by Beijing to protect the troubled Pyongyang government from possible collapse. Page 5

Reliance Industries: India's biggest textiles and petrochemicals group, claims it has a sound defence against criminal charges of illegal share switching and substitution of company shares to certain shareholders. Page 5

Hercules crash kills 26: At least 26 people, including all four crew, were killed when a Belgian Hercules C-130 military cargo aircraft crashed at Eindhoven airport in the southern Netherlands.

Royal decree: The Prince and Princess of Wales were granted a decree nisi in a short hearing at the High Court in London. Unless either party appeals, the decree can be declared absolute in six weeks and a day.

135 feared dead in monsoon floods:



A woman on a makeshift raft tries to steer a course to safety away from a submerged hut in the village of Matihari in the north-east Indian state of Assam, hit by four days of torrential monsoon rains. About 135 people are feared killed and some 1.5m have been made homeless in eastern India and Bangladesh by floods and landslides.

STOCK MARKET INDICES

	New York	London	Tokyo
New York Comex	5,644.42	5,617	304.4
MSDQ Composite	107,855		
Europe & Far East			
CAC-40	2,225.51	(-21.04)	
DAX	2,550.53	(-627)	
FTSE 100	3,693.3	(-303)	
Nikkei	21,753.42	(-68.87)	

US LUNCHEONTE RATES

	Federal Funds	3-month T-bill	Long Bond	Yield
US 3-mo Interbank	5.7%	5.27%	7.1%	7.040%
US 10 yr Gvt	6.5%	6.5%	7.5%	
France 10 yr Gvt	105.16	105.25	105.00	
Germany 10 yr Bund	9.03	9.03	9.00	
Japan 10 yr JGB	97.545	97.555	97.500	

OTHER RATES

US 3-mo Interbank 5.7%

US 10 yr Gvt 6.5%

France 10 yr Gvt 105.16

Germany 10 yr Bund 9.03

Japan 10 yr JGB 97.545

NORTH AMERICA (Averages)

Brent Oil 32.17

New York Crude 32.17

London Brent Oil 32.17

Germans urged to take a risk for jobs

Andrew Fisher on attempts to bring about a radical change in investment mentality

Germans must be tired of hearing how they dislike taking risks, but politicians are increasingly repeating this message as it becomes clear that only a radical change in the country's investment mentality is likely to cure its economic weaknesses.

With unemployment stuck at around 3m people, the need to channel funds into areas that create growth, jobs and profit has become increasingly apparent.

"Germans are starting to understand that job growth only occurs in smaller companies," says a Frankfurt banker. "It does not happen through some new recipe at the big companies."

The argument seems to have got through to the government loud and clear. Not only is its latest savings and welfare reform package - now inching its way through parliament - aimed in large part at helping job creation, but planned steps to improve the attractiveness of German financial markets are also part of wider employment-oriented policy.

The subject of *Finanzplatz Deutschland* (Germany as a financial centre) is not being viewed in isolation, says Mr Hans-Peter Repnik, deputy head of the parliamentary group of the Christian Demo-

cristian Social (CDU) alliance which dominates the governing coalition. "It is embedded in the whole debate about *Standort Deutschland* (Germany as an industrial location)."

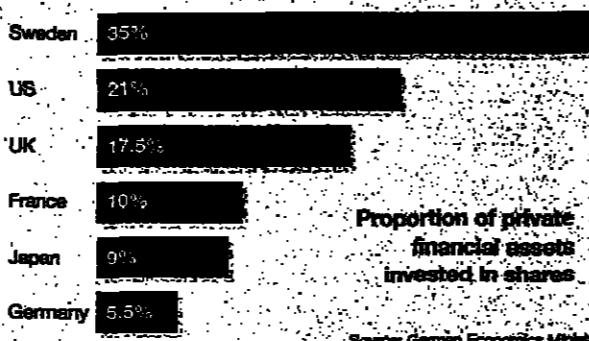
Thus, government plans to open up financial markets further and encourage risk capital through increased equity investment are tied in with concerns about jobs. "Statistics show that every job created by a start-up company creates four more elsewhere," Mr Repnik says.

A broad range of draft laws and proposals under discussion will deal with further capital market reforms, special funds for private pension provision and ways of encouraging more equity and venture capital investment.

Compared with other countries, we are way behind in terms of share ownership throughout the population," Mr Repnik adds.

Like many political colleagues, he sees the need for changes in financial markets - primarily to help smaller companies - as essential to nourish future growth in jobs. "Between 1990 and 1995, Germany's *Mittelstand* (medium-sized companies) had a net growth in jobs of around 1m, while the big companies showed a decline."

Germans spurn the stock market



Source: German Economics Ministry

Together with moves to relax tight labour laws, encourage more part-time working ease the social security financing burden and cut high tax rates, Mr Repnik hopes the encouragement of more risk capital to back new ideas will give the economy a powerful job-creating stimulus.

The whole subject of risk capital is viewed by the government as highly important," says Mr Johannes Ludwig, a state secretary at the economics ministry. "It is not seen as an isolated part of the economic landscape, but as part of an overall concept about how to create jobs and growth."

He is concerned that the average age of companies coming to the German stock market is 55 years, against 14 in the US and eight in the UK. In today's fast-moving, increasingly globalised economy, access to equity capital through the market is essential for many companies to help them grow.

The main actions the government is proposing are:

- Changes to be included in the third Financial Markets Promotion Law, to take effect in 1998. The 30-year liability period for prospectus contents and investment advice will be reduced to around five years.

Foreign language prospectuses will be permitted. Mutual funds will be allowed to issue closed-end funds and umbrella funds (funds-of-funds) and pursue more flexible investment

policies (by using money market funds for their own cash management and over-the-counter options). Property funds will be able to invest in property companies as well as properties.

● Other legal changes. Minimum capital requirements for securities issuing houses will be cut to encourage specialisation, especially in smaller stocks. Special pension-oriented funds, with a strong emphasis on equities, are planned to encourage individuals to make more private provision. Further off, though widely discussed, are moves to promote Anglo-Saxon type pension funds - which invest heavily in equities for long-term returns - by putting them on the same tax footing as companies' internal pension reserves.

● Tax reforms. Cuts in personal and corporate tax rates are being studied by the government which plans to remove such write-offs as investment in container ships.

"If we can really cut tax rates, not just marginally, this would be the best thing we could do," asserts Mr Ludwig. Tax hurdles discouraging some small companies from coming to the bourse will also be lowered.

Yet, welcome though all these and other planned measures may be, they will not be

enough on their own to generate a big new wave of equity and venture capital investment. Investors, especially institutions, also have to become more equity-minded and a broader, more liquid, stock market created.

Thus, moves are under way to develop a new market for thriving, capital-hungry smaller companies. Deutsche Börse, which runs the Frankfurt stock and futures exchanges, will start this Neuer Markt next year. Ten companies - in the computer, multimedia, telecommunications and other sectors - are already keen to enter this market which will join similar operations in France and Belgium to form the EuroXet as a rival to Easdaq, soon to start in Brussels as the US computerised exchange.

Mr Ludwig welcomed Deutsche Börse's efforts to help finance small, technology-oriented businesses. But, recalling his student days in California, where academia and business overlap, he said Germans were still too security-conscious and risk averse.

"You can see this in the number of traffic lights per kilometre in Germany. Nowhere else are they so high, especially in the US." Editorial comment, Page 17

EUROPEAN NEWS DIGEST

French drugs haul at Channel

French customs agents have seized 106kg of heroin worth up to \$15m at the entrance to the Channel Tunnel in France's biggest drug haul in nearly 25 years.

A statement by the Budget Ministry, which is in charge of the customs police, said the heroin was discovered at the Channel port of Calais on board a high-speed train inside a British truck carrying bicycles, photographic equipment and lavatory paper on July 11. A 40-year-old British truck driver was in custody, officials said. The heroin was discovered last Thursday but the ministry announced the seizure only yesterday at a press conference.

Officials said it was the biggest seizure of heroin since 1972, when an international drug smuggling ring based in Marseilles became known as the French Connection. In addition to the heroin, police said they discovered a quantity of cocaine, amphetamines, hashish and a chemical used to make drugs.

The announcement followed one from the other end of the tunnel last Friday, when British customs seized 120kg of the drug ecstasy during a routine check on a car arriving from Belgium and the Netherlands.

Three men from London were taken into custody. Earlier, French customs seized 400kg of cannabis on July 4 on board a coach registered in Spain and headed for Britain. The Spanish driver tried unsuccessfully to flee. On July 8, customs discovered 70kg of cannabis in a car driven by a Dutchman en route to Britain.

Agencies, Paris

Detained SNCF boss awaits fate

Mr Loïk Le Floch-Prigent is likely to have to wait until Thursday before knowing if he can continue as chairman of SNCF, the state-owned French railway company.

A Paris court yesterday put off until then a decision on an appeal by Mr Le Floch-Prigent against his detention in connection with an inquiry into investments made by Elf Aquitaine, the French oil giant, while he was chairman between 1989 and 1993.

Mr Bernard Pons, transport minister, indicated yesterday he would wait for this judgment before taking a decision on the SNCF chairmanship. "This great enterprise cannot remain without a boss at its head," he said. Mr Olivier Metzner, Mr Le Floch-Prigent's lawyer, said his client awaited the court's decision "with serenity".

David Owen, Paris

Swissair pilots agree salary cut

Swissair, Switzerland's national airline, has signed a new working agreement with its pilots which includes a no-strike clause and a reduction in their salaries by 5 per cent from July 1. The agreement is also expected to result in the number of flying hours per pilot rising by around a quarter to 600 a year.

If expected cost savings for Swissair of "at least SF160m (\$45m)" do not materialise then the company says it will negotiate a further reduction of up to 6 per cent in pilots' salaries in 1997.

The long delayed introduction of the three-year agreement is the latest sign of the recovery in the fortunes of what used to be one of Europe's least efficient airlines.

The increase in flying hours for pilots will be managed, in part, by extending the geographic range of short-haul flights and by increasing the maximum allowable duty time on long-haul flights. In return Swissair will guarantee jobs for a total of 950 of its pilots for the next three years. The reduction in the number of pilots as a result of the increase in efficiency will be achieved by the introduction of a mandatory retirement age of 55 and a temporary hiring freeze on new cockpit crews.

William Hall, Zurich

Poles may balk at Nato costs

The overwhelming enthusiasm of Poles for the idea of joining Nato is likely to fade when confronted with the cost of membership, suggests an opinion poll published yesterday by CBOS, a publicly funded organisation.

According to CBOS 58 per cent of Poles believe that their country should delay membership until the "economic situation of the country improves to allow for the cost" if big outlays are required immediately to modernise the country's armed forces. A mere 23 per cent say that membership should be achieved at any cost. Such views could weaken Poland's quest for Nato membership, which was pursued by President Aleksander Kwasniewski in a visit to the US last week. The Polish leader elicited a promise that decisions on a timetable for Polish membership would be announced in December at a Nato summit.

However, the move will have to be ratified by the US Congress where doubts are already being expressed on the cost of bringing Poland, the Czech Republic, Hungary and possibly Slovakia into Nato. According to a congressional Budget Office study published in March the outlays by both the existing members and the applicant countries would run to \$6bn over 15 years.

Christopher Bobinski, Warsaw

Polish share measure overturned

Poland's constitutional tribunal has ruled illegal a Securities Commission measure forcing those buying a 33 per cent stake in listed companies to give current shareholders the right to sell their shares to the buyer.

Mr Leszek Garlicki, head of a three-judge panel, said the measure "constitutes a legal norm adopted without legislative authorisation". The measure was opposed by Poland's Union of Brokers and Securities Analysts in March after Goodyear Tire and Rubber agreed to raise its stake in the Polishtyremaker Debita to 50.7 per cent from 32.7 per cent.

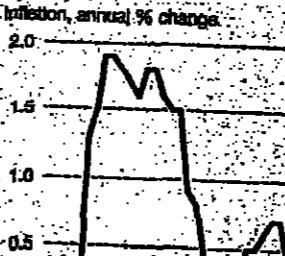
Goodyear did not invite other Debita shareholders to sell their stock to it, prompting the Securities Commission to interpret the regulation on how certain points of the securities law should be interpreted.

Reuter, Warsaw

ECONOMIC WATCH

Finland awaits the recovery

Finland
Inflation, annual % change



Industrial output in Finland rose 2.9 per cent in May from the year before, while inflation remained unchanged at 0.4 per cent in June. The Finnish Central Statistical Office said the production figures, adjusted for the number of working days, showed an increase of 0.5 per cent in industrial output from the corresponding period of 1995. Capacity utilisation in the forestry sector dropped to 87 per cent, down 10 per cent from the year before, reflecting the slowdown in the pulp and paper market.

The head of one international financial institution in Moscow habitually referred to him as "a demigod" for the way he conducted the mass privatisation programme.

Mr Vladimir Lukin, a leading member of the liberal Yabloko movement, welcomed Mr Chubais's appointment, saying he was one of Russia's few democrats who had any administrative talent.

"Under Chubais the presidential headquarters will improve its performance, but Chubais will have to improve his negative image," he said.

Greg McRae, Stockholm

■ Spain's trade deficit widened to Pta263.3m (\$2.1bn) in May.

■ Switzerland's seasonally adjusted trade deficit was revised to SFr15.4m (\$7.4m) in May from a previous SFr6.1m.

■ Norway had a trade surplus of Nkr7.5bn (\$1.2bn), excluding ships and oil platforms, in June compared with a surplus of Nkr7.2bn in May.

Greece drops veto on Turkish participation in aid programme

By Lionel Barber in Brussels

Greece yesterday lifted its long-standing veto on a multi-million dollar European Union financial aid programme to the southern Mediterranean and agreed to allow Turkey's participation.

The breakthrough came at a meeting of EU foreign ministers in Brussels. But the programme could still run into obstacles over Greece's dispute with Turkey regarding the sovereignty of the Imia islets in the Aegean sea.

The outline deal does not address Greece's opposition to Turkish access to Ecum200m (\$250m) aid which is linked to last year's customs union with the EU - a sore point with the Ankara government.

The agreement is an early diplomatic victory for the Irish presidency which pressed the Greek government hard to drop its veto on the Maastricht regulation on aid to 12 countries in North Africa and the southern Mediterranean.

The Maastricht regulation includes a firm promise of \$900m aid for 1996, with programmes to be assessed from September. The EU has promised a further \$2.5bn for the years to 1999, but these sums have to be negotiated each year, and have been reduced each year from an earlier offer of \$5.5bn.

The 12 aid beneficiaries are Algeria, the Palestinian authority, Cyprus, Egypt, Israel, Jordan, Libya, Malta, Morocco, Syria, Tunisia, and Turkey.

Mr Theodore Pangalos, Greek foreign minister, announcing the gesture towards Ankara on Maastricht yesterday, said it depended on Turkey "agreeing to international laws as set out in a joint declaration issued by EU foreign ministers."

Mr Pangalos added that Mrs Tansu Ciller, former Turkish prime minister who is foreign minister in the new Islamic-led coalition government, would have to agree to the statement during her visit to Ireland later this week. This declaration shows Turkey cannot get away with infringements of international law," he said.

However, EU officials played down the idea of conditions being attached to the Maastricht agreement. The European Commission meanwhile rejected Greek efforts to tie its hands in the disbursement of Maastricht funds to Turkey.

The Council declaration strikes a balanced posture in the EU's relations with Greece and Turkey. It considers that disputes should be settled solely on the basis of international law."

Commission officials said Wednesday's declaration will also include conditions on the separation of Atlas's activities from those of its parents, a ban on cross-subsidies with parents, and divestment of some activities.

In December, the Atlas alliance received clearance from the US Federal Communications Commission and US Justice Department subject to similar strictures designed to ensure liberalisation of French and German markets proceeded according to schedule.

● The Commission will tomorrow approve the merger of Ciba-Geigy and Sandoz to form Novartis, the world's second largest drug group, Commission officials said. They said the Commission's inquiry into the merger had focused on aspects of the venture in the pharmaceutical, plant protection and animal health sectors, and that Ciba-Geigy and Sandoz had agreed to modify parts of the merger plans.

● The Commission is tomorrow expected to clear the creation of Dutch venture Holland Media Group, a European Union official said. It ruled last September that the merger of Dutch-language television channels RTL and Veronica, plus Endemol Entertainment, the largest independent TV producer in the Netherlands, to form HMG had to be restructured to avoid contravening EU competition laws. Endemol has since withdrawn from HMG.

Commission officials said Wednesday's declaration will also include conditions on the separation of the two companies.

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In his dual position as head of the presidential administration and chief presidential aide, Mr Chubais will play a vital role as Mr Yeltsin's gatekeeper, helping to set the political agenda and planning the implementation of his goals.

Mr Chubais was saying at late as last week that he had no intention of returning to the political arena. That he has changed his mind so suddenly suggests he believes he has the

John Thornhill
in Moscow

political support to make a difference.

The return of Mr Anatoly Chubais to a powerful post in the Kremlin just six months after being ignominiously fired by President Boris Yeltsin is the latest in a series of extraordinary personnel changes among the presidential staff.

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Karadzic's party faces election ban

By Lionel Barber in Brussels, Paul Wood in Sarajevo and Bruce Clark in London

The US official in charge of overseeing Bosnia's forthcoming elections warned the Bosnian Serbs yesterday that their main political party would be barred from the race unless Mr Radovan Karadzic had quit political life by Friday.

Mr Robert Frowick, head of the commission preparing the September 14 poll, set the deadline as Mr Richard Holbrooke, the architect of US Balkans policy, flew to the region with the overthrow of Mr Karadzic at the top of his agenda.

Mr Holbrooke, re-entering Balkans politics after six months as a Wall Street banker, is due to visit Belgrade, Zagreb and Sarajevo with a message that the US wants the elections to proceed - with Mr Karadzic well out of the way.

Earlier, British and French officials said a decision had to be taken in the next two to three weeks on how to deal with the two Bosnian Serb leaders. They said pressure to secure their removal was intensifying because of the need to neutralise their malign influence as long as possible before the poll.

Mr Malcolm Rifkind, UK foreign secretary, stressed that the UK had always supported bringing both men to justice before the International War Crimes Tribunal in the Hague which issued arrest warrants for them last week.

But Mr Frowick distanced himself from French suggestions that a Nato-led commando raid to arrest the Bosnian Serb leaders might need a change in the UN Security Council mandate. He said it was a matter for Nato commanders on the ground who would have to assess the risk to Nato troops of taking on heavily armed bodyguards.

Western governments are aware that a commando operation against Mr Karadzic could have the perverse effect of boosting the fortunes of his SDS party. "For some strange reason, Karadzic is still very popular and his removal could strengthen the SDS by making a martyr," said one diplomat.

Mr Karadzic said yesterday it had grounded Bosnian government military aircraft after finding four anti-tank weapons and ammunition aboard a helicopter that should have been carrying passengers, Reuter reports from Sarajevo. The incident in the Moslem-controlled eastern town of Gorazde was a violation of a ban on weaponry outside storage sites.

In Brussels yesterday, a meeting of European Union foreign ministers broke up without agreement on how to

remove Mr Karadzic and General Ratko Mladić from power. Mr Dick Spring, the Irish foreign minister, who was chairing the meeting, said: "The question of how this is achieved should not be allowed to overshadow agreement on our objectives."

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Indian brewers aim to be toast of Russia

Mig jets roar overhead as a drinking revolution challenges vodka culture. Chrystia Freeland reports



OBITUARY: Jean Rudolf von Salis

Historian and voice of reason in Hitler era

Jean Rudolf von Salis, who has died aged 91, would be remembered as a distinguished modern historian even if it had not been for the second world war.

Because of the war, this outspoken Swiss was also able to make history in a subtle way. Between 1940 and 1945, he was the only independent current affairs analyst broadcasting in the German language on the European continent.

In the spring of 1940, as the Germans were preparing to invade France, Marcel Pilet-Golaz, the Swiss president, approached von Salis, then a history professor at the Federal Technical Institute in Zurich, and asked him to do a weekly broadcast on current affairs for a Swiss radio programme called *Weltchronik*.

The first broadcast went out on

Vodka plays so central a role in Russian culture that the name of the nation's favourite alcohol is derived from *voda*, the word for water. But the Sun group, which has acquired the majority stake in five Russian breweries, is betting that as the country grows richer Russian drinkers will shift to the gentler pleasures of beer.

There is nothing revolutionary about Sun's belief that prosperity is likely to bring a switch from hard liquor to less alcoholic beverages, a pattern which is well-established in other parts of the world. But, at a time when the fear of a Communist presidential victory had temporarily scared off outsiders, the Sun group, founded and controlled by the Indian Khemka family, is one of the rare foreign companies with a long-term commitment to manufacturing in Russia.

Oil and other natural resources and high-profile sectors such as telecommunications are the usual favourites for outside investors, but the Khemkas, who have been doing business with Moscow since 1988, believe less glamorous sectors like food processing and light consumer goods are safer for foreigners, who

risk being swept away by the mounting wave of Russian nationalism.

"We decided we wanted to invest in something in Russia," explains Mr Shyv Khemka, who together with his father and brother forms the family troika which runs Sun. "Local friends in the government said oil and gas could be dangerous, go for a local industry." But, in 1990, when Mr Khemka began an exhaustive tour of 140 breweries across Russia and eastern Europe, many seemed unlikely candidates for investment.

One of the worst was the Perm Brewery, a neglected stepchild in one of the most heavily militarised regions of what was then the Soviet Union. Located in the very centre of Russia, Perm was closed to foreigners until 1990 and 70 per cent of the local economy was devoted to military production. The legacy of that era is still visible today in the dramatic pattern which the Mig jets based in the city track across the skyline every night.

However, in a typical Soviet pattern, heavy spending on the defence sector left few resources for producing consumer goods, and the Perm Brewery was one casualty of this policy. "It was the biggest

disaster I'd ever seen. There were rats running around. There were cats to kill the rats. There was mould hanging from the ceiling like vines," says Mr Khemka. But Sun's technical team, drawn from leading western brewers, said that the mould concealed a functional factory, so gradually Sun bought up a 75 per cent stake and the new owner has begun to turn the brewery around.

Today the walls and floors gleam with fresh coats of brightly coloured paint and plants adorn the corridors. "It's like an orchard," says one employee. Even the city's bloated defence sector has proven to be an advantage: cash-strapped but highly qualified military plants have made some equipment for the brewery at 20 per cent of the market price.

Production is up by more than 30 per cent; the shelf-life has been extended from five days to 90 days; beers produced at Perm and the four other Sun breweries have won 27 domestic quality awards over the past 18 months; and the Perm company is operating at a profit.

For Mr Sergei Mithrev, the former Soviet-era manager

who has been retained by Sun as general director, it has been a personal as well as a professional metamorphosis. "It was all black, there was dirt everywhere, Shyv covered up his eyes in shock," Mr Mithrev says of Sun's first encounter with the Perm plant.

Mr Mithrev's enthusiastic involvement is the result of one of the policies which has been most central to Sun's success in Russia: painstaking co-operation with the old Soviet era management.

Some private owners have entered into open battles with the "red barons", but Sun, like many of Russia's most successful strategic investors, prefers to co-opt them. "We honour them, we make sure they are well off, we give them stock in our company," Mr Khemka says of the Soviet-era managers of the companies Sun has acquired. "All of our directors will become millionaires in dollars."

But Sun's effort to maintain a friendly relationship with the old bosses is tempered by an awareness of the pitfalls the often savage world of Russian business can hold for outsiders.

For Mr Sergei Mithrev, the former Soviet-era manager

had been advising Sun and urging it to do the deal, turned around at the last minute and bought the factory himself. At another plant, Sun found its 20 per cent stake diluted to 3 per cent by managerial sleight of hand. Every foreign investor active in Russia can tell dozens of similar stories.

At the Perm brewery, Sun has brought in a team of foreign accountants and established a separate company, Star Distribution, to sell the beer. "We have complete control of the financing of the company; earlier there was leakage," is Sun's delicate explanation of the step.

Perhaps one of the best signs that Sun has found a winning strategy for one of the world's most daunting markets is a strange new product on sale at the kiosks which line the streets of Perm. Viking, the premium beer which Sun is building into its flagship brand, is readily available, but some vendors are also offering "Viking Malt drink", a copy-cat brew made by zealous local entrepreneurs hoping to profit from Sun's growing reputation.

Sun's lawyers are seeking legal recourse, but its managers are delighted by this, the most sincere form of flattery.

Argentina's deficit missing IMF target

By Matthew Doman in Buenos Aires

Mr Domingo Cavallo, Argentina's economy minister, has conceded that this year's fiscal deficit will probably fall short of a target agreed with the International Monetary Fund by \$1bn.

In an interview in the financial daily *El Cronista* yesterday, Mr Cavallo, under fire from critics of tough new measures to tighten fiscal management, said the 1996 full year deficit was now likely to be \$3.5bn.

He had already conceded that a poor first half performance would

make it impossible to meet a deficit target of \$2.5bn for the full year, agreed in negotiations with the IMF earlier this year.

Mr Cavallo on Friday reported an unexpectedly large fiscal deficit of \$2.51bn for the first six months of 1996.

The government had been expecting a budget shortfall of \$1.47bn for the period, but a sluggish recovery from last year's deep recession continues to limit government revenues.

However, Mr Cavallo insisted his official forecast of 5 per cent economic

growth this year would be met, and would be followed by 6 per cent growth in subsequent years.

Mr Cavallo, who must now renegotiate IMF support next month on Friday unveiled a package of tax and spending measures he said would save \$2bn a year.

The measures included an \$800m cut in family welfare subsidies and the abolition of a system where workers receive some of their wages in tax-free meal coupons. The abolition of the coupons is expected to save \$700m.

April 30, less than two weeks before Hitler's panzers advanced into Belgium and Luxembourg. Because the transmitter was in Switzerland, the broadcasts could be picked up easily throughout the Third Reich. Within two months Germany's Nazi government began to complain about von Salis's perceptive analysis and out-spoken views.

Swiss general, terrified of a German invasion, demanded that he be censored, but Bern took the view that von Salis was speaking as a private citizen and not for the government. The government agreed to look at his script and insisted that he make no direct criticisms of foreign leaders. Also, no propaganda from foreign powers was to be used.

The Nazi protests continued, but so did the broadcasts, throughout the

war and beyond until 1947. Von Salis had worked as a correspondent for two Swiss newspapers in Paris during the early 1930s, got around the censors by using a devastating effect of letting the devils condemn themselves. He would quote extracts from Nazi leaders' speeches and official declarations to make clear what was going on. For example, he detected immediately the meaning of Hitler's 1942 outburst against Jewish capitalism and Bolshevism and gave great prominence to the Führer's vow that Jews would never be able to destroy Aryans but would themselves be destroyed.

Once the war ended and the tributes poured in did the importance of the service provided by this incisive analyst become apparent. Von Salis recalled in his memoirs that

General Hans Speidel, who had been Rommel's chief-of-staff, told him: "I learned a lot from you." Von Salis protested that Speidel had known a lot more than he. "That is not true," he quotes Speidel replying.

A Czech resistance leader revealed after the war that he never immediately followed instructions from the Czech government in exile in London because he thought their assessments too optimistic. Instead, he would wait and listen to von Salis's weekly broadcast.

Von Salis grew up in Berne, the son of a noble family from eastern Switzerland, and settled early on an academic career. He studied history at the universities of Montpellier, Bern, Berlin and Paris, returning to the Federal Technology Institute in Zurich as professor of history in 1935.

a position he held until his retirement in 1968.

His views on the future of Europe were widely sought by leading statesmen as the second world war came to an end, and were typically shrewd. He recalled telling Allen Dulles, Roosevelt's special emissary to Europe in June 1944, that Germany should be reconstructed in as decentralised a way as possible.

Of his many books, the most important was a three-volume modern world history, *Welgeschichte der Neuzeit*, published between 1951 and 1960. Of the Swiss government's determination to maintain a relatively large army after the end of the cold war, he observed in 1991: "The funny thing is, we don't even know whom we're defending ourselves against any more."

Budget squeeze helps to speed Brazilian sell-off

Jonathan Wheatley on federal and state programmes

Brazil's privatisation programme, often criticised for false starts, delays and poor management, seems to be speeding up.

Recent announcements from the communications ministry suggest that cellular and conventional telephone services may be passed to the private sector sooner than expected.

The federal programme started well enough at the beginning of the decade with the sale of the steel industry. What had been loss-making monoliths were slimmed down and turned into well-managed and profitable operations. A string of petrochemical companies followed.

But as Mr Ricardo Gambaroto of São Paulo consultant firm GDK points out, selling the steel and petrochemicals companies was the easy part.

"Once the government has sold a self-contained company like a steel mill, it no longer needs to worry about it," he says. "But the electricity and telecommunications industries need much more regulation and supervision. That is the risk of future regulatory changes."

Mr Gambaroto says the government also had to move quickly to overcome resistance in Brazil's private sector.

"A lot of very powerful concentrations owe their positions to government contracts, and they have considerable interests in maintaining the status quo," he says. "The government had to go ahead to show the process is irreversible."

Optimism that the federal programme will continue to move quickly has been undermined by a change of management at the National Bank for Economic and Social Development (BNDES), which runs the privatisation programme.

A new planning minister, Mr Antônio Kandir, to whom the BNDES reports, is also taking a more aggressive stance than his predecessor. Perhaps optimistically, his first act as head of the privatisation programme was to announce last month

that 31 ports, whose inefficiency is a big burden on industry, will be passed to the private sector within a year.

At the state level, São Paulo has the most ambitious plans. It hopes to sell electricity assets worth up to \$20bn plus 22 highway concessions and other companies.

Preparations for a regulatory body for the electricity indus-

try are still at an early stage. Nevertheless, the government is pushing ahead. Two big electricity companies have already been sold. This was possible because the companies potential for growth was so great that investors were prepared to take the risk of future regulatory changes.

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Minas Gerais plans to sell a 32 per cent stake in its electric-

Rio de Janeiro is preparing to sell an electricity company, Cerd, in October. Its privatisation programme includes two banks.

The BNDES, state governments and the private sector are involved in talks with 11 state governments on helping to prepare their assets for privatisation. Last week it agreed to buy debts worth \$135m in Coelba, the Bahia state electricity company. Earlier it reached a similar deal worth \$244m with Rio Grande do Norte.

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Mr Luiz Fernando Doménech, a BNDES director responsible for assisting the state programme, says at least nine smaller states are preparing to sell electricity companies. Not all will attract buyers: not all can go to market at once. But their cash-strapped owners will be racing to get there first.

AMERICAN NEWS DIGEST

Nasdaq probe close to end

A conclusion to the near two-year investigation by the US Department of Justice into marketmakers in stocks quoted on the Nasdaq market is expected this week. A settlement between the department and around 20 dozen securities houses is likely to leave the firms relatively unscathed.

The investigation began after an academic study was published in May 1994 which suggested marketmakers colluded to fix a wide spread between buying and selling prices so as to bolster their profits. The study prompted both the Justice Department investigation, aimed at alleged anti-trust behaviour by the marketmakers, and a Securities and Exchange Commission review of the workings of the market and its self-regulatory role.

NEWS: INTERNATIONAL

Run on provident funds hits Israeli shares

By Ilene Prusher in Jerusalem

Israeli shares plunged 3 per cent yesterday, continuing their two-week decline amid a deepening crisis in the country's provident funds industry.

The decline also signals a growing caution among foreign investors uncertain about the direction of a new hardline government led by Mr Benjamin Netanyahu.

Israelis continued cashing in their provident funds, 15-year instruments that are sensitive to changes in share prices, and

moving into high-yield bonds and short-term savings plans.

Although early redemption of the provident funds carries a heavy 35 per cent penalty, medium and short-term interest rates of 17 per cent are looking more worthwhile and less risky.

Mr Ohad Argaman, a trader for Oppenheimer, the US investment company, said the market was hit by a herd mentality. "There's a lot of bad publicity now about people getting out of the funds, and no one wants to be stupid and be

the last one there." An official at Bank HaPoalim estimates that of the \$154bn in public financial assets in Israel 40 per cent is held in provident funds.

In Tel Aviv, the benchmark Michtanin index fell 5.57 points or 3.03 per cent to 178.16, while the Maf fell 3.29 per cent to 189.33, helped downward by recent falls on Wall Street.

The decline made for a sour homecoming for Mr Netanyahu. He returned to Israel from the US to find the market had not yet formulated any solution to the provident funds

problem. Market analysts blamed high interest rates as the source of the crisis, pointing to an overnight lending rate of 17 per cent, from 13.3 per cent last September.

But traders said those policies would take time to implement, and would only go so far in soothing investors' concerns about interest rates and political stability. The finance ministry said the new government had not yet formulated any solution to the provident funds

problem. Market analysts blamed high interest rates as the source of the crisis, pointing to an overnight lending rate of 17 per cent, from 13.3 per cent last September.

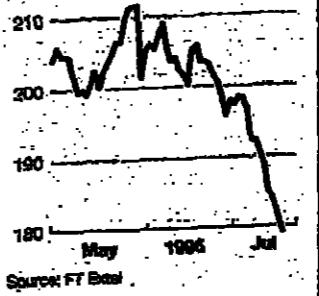
Now, investors are searching for signs that the central bank will reduce interest rates at the end of the month. After the market's ninth day of decline, the leader of Israel's Manufacturing Association urged the central bank to lower its key lending rate by 3 per cent.

Some form of an interest rate cut looked more likely after

markets closed June's consumer price index was announced as 0.7 per cent, compared with 1.7 per cent in May, providing evidence that a slowing economy might warrant an interest rate decrease.

The CPI was expected to fall between 0.7 and 1.0 per cent.

Doubts about prospects for the Middle East are exacerbating the mix, said Ms Hannah Pri-Zan, vice-president of Bank HaPoalim. "When foreign investors recognise that the peace process is ongoing, they came here with their money.



And now they're sitting on the fence and waiting to see what will happen," she said.

Uganda rebels slay 90 refugees

By Michael Wrong in Nairobi

More than 90 refugees who fled the civil war in Sudan have been slaughtered in northern Uganda by the Lord's Resistance Army (LRA). They are the latest victims of the increasingly brutal conflict between the fundamentalist Christian rebel group and Uganda's army.

Aid officials in Nairobi said that the rebels attacked a 16,000-strong refugee camp, run by the United Nations High Commissioner for Refugees, 40km from the northern town of Kitgum, on Friday and on Saturday nights.

They are reported to have burned shelters and cars, destroyed food storage bases and killed indiscriminately.

"People were killed right through the night," said Ms Michel Quintaglie, spokeswoman for the UN's World Food Programme. "These people fled the fighting in Sudan and now they've been killed in Uganda. It shows there is nowhere safe left in that region."

Northern Uganda has been the scene of recent intense fighting between the army and the LRA. Both have dramatically stepped up operations in the region since a brief ceasefire during May's presidential elections.

Earlier this week the rebels launched a two-pronged drive south, sending 500 men from their camps in southern Sudan across the border into Uganda to advance on the town of Gulu, while another 300 aimed for Kitgum.

The deployment appears to be in retaliation for the army's success in pushing the rebels back to southern Sudan last month.

Led by former Catholic choirboy Mr Joseph Kony and promising to rule Uganda according to the Bible's 10 commandments, the LRA has been fighting the Kampala government for the last nine years, feeding on local resentment at the administration's neglect of the under-developed north.

World 'heads for grotesque inequalities'

By Khozem Merchant in Tokyo

The world has 358 billionaires and their combined assets exceed the total annual income of the world's 2.3bn poorest people - 45 per cent of the global population.

The figures illustrate the yawning gap between rich and poor in an increasingly polarised world, says Dr Richard Jolly, author of the United Nations Development Programme's 1996 Human Development Report, to be launched in Tokyo tomorrow. If it continues, the rich-poor divide - at individual and country level - will produce a world "garantined in its excesses and grotesque in its human and economic inequalities".

This year's report takes as its theme human development in economic growth. Based on case studies of 26 countries, it draws a "bitter-sweet" conclusion, says Dr Jolly, special adviser to UNDP administrator Mr James Gustave Speth.

The good news is that the report's key barometer - the "quality of life" indicator - has improved in most regions over the past three decades, with Canada topping the league, followed by the US, Japan, Netherlands and Norway.

The UK is 16th, ahead of Ger-

many, which is in 18th place.

Since 1980 15 countries have

exceeded spectacular growth - including China, the East Asian Tigers, Thailand, Botswana and Mauritius - bringing rising incomes to their 1.5bn citizens.

The bad news is that economic decline has affected 100 countries, home to 1.5bn people, a quarter of the world's population. Eighty-nine states were worse off in income terms than a decade ago; 35 have suffered a deeper fall in per capita income than that seen in the 1950s.

Dr Jolly said primary responsibility should lie with individual countries, but global action too, with the UN and the multilateral lenders at the forefront. Measures should include debt relief, more focused use of aid and better access to export markets.

Globalisation, Dr Jolly said, presented unprecedented opportunities for developing economies. The danger of ignoring this challenge would be further marginalisation of many poor economies.

The Uruguay Round of trade liberalisation was expected to produce global benefits of \$200bn a year but, warns the report, it would do nothing for people and countries not engaged in the global economy.

Rich countries ponder how much the 20 poorest can be expected to pay back

Deciding a debt the poor can afford

Paris Club will try to decide how much debt to 'forgive', write Graham Bowley and Robert Chote

In the heart of the French Treasury building overlooking the River Seine an elite club of officials from 18 of the world's richest nations will gather this week.

Their deliberations could determine the economic destinies of up to 20 of the world's poorest countries - and, with them, the reputations of the World Bank and the International Monetary Fund.

On the agenda of the so-called Paris Club is its contribution to the contentious initiative on poor country debt at present being put together by the IMF and the World Bank.

The Paris Club, which quietly celebrated its 40th anniversary this year, shuns publicity, yet its role has been central to the stability of the world's financial system during the debt crises of the past four decades.

Since 1956, when it first tackled Argentina's debt problems, the club has acted as debt collector for the world's biggest creditor nations. With the large debt crises of the 1980s behind it and the biggest deal in its history - the restructuring of Russia's \$38bn debts - successfully completed earlier this year, the Paris Club's role looks set to diminish.

However, the aim of the initiative this week is for govern-

ment commercial and multilateral creditors to reduce the debts of the poor countries to "sustainable" levels. To a considerable extent the fate of the plan now rests in the hands of the Paris Club - since the World Bank and the IMF are reluctant to press on with it until the Paris Club has committed its resources.

Under shrewd French chairmanship, the multinational group of government officials has at its regular meetings managed to steer steadily and successfully more than 72 countries - involving about \$319bn in debt - from default back to participation in the world financial community.

This has been achieved either by rescheduling debt or interest repayments or, in some cases, "forgiving" certain proportions of the debt.

The Paris Club's negotiating terms have gone through several incarnations. In the first deals, debtor countries were required to pay all their loans back. But when it was recognised this was impossible for some poor countries, gradually larger proportions of debt were forgiven.

According to Mr Christian Noyer, president of the Paris Club: "There was no sense in rescheduling the same debt over and over again. It was better for the security of creditors

to accept from time to time debt reductions. It was the only way to let a country have a way back to economic growth and development."

This week it will ponder calls to allow even greater debt forgiveness than the two-thirds of debts incurred by a poor country up to a given cut-off date - the "Naples terms".

With the World Bank and IMF's initiative expected to cost up to \$7.7bn, the issue at stake is one of burden sharing. At their Lyons summit, the

Group of Seven leading industrial nations discredited the World Bank by recommending that it commit \$2bn to the initiative. The financing of the IMF's contribution has meanwhile become entangled in an acrimonious and almost theological discussion about the status of its gold reserves.

In Lyons, the G7 urged that "the Paris Club countries, where they deem appropriate, on a case by case basis, go beyond the Naples terms for these countries" - a statement

regarded by many as unclear.

Some countries such as the UK have recommended that the Paris Club go as high as 80 per cent on debt forgiveness in certain cases. But also at issue is whether the present cut-off date for eligible debt be extended - so greatly widening the amount of debt to which the write-off terms are applied.

The World Bank and the IMF

need a successful conclusion to the initiative. Both face intense scrutiny from budget-conscious governments and high-profile campaigning groups, such as Oxfam and Christian Aid.

World Bank officials would like to see the meeting this week agree roughly what share of the costs the Paris Club will pick up and to ask its secretariat to draw up a menu of options as to how it help might be delivered.

But these are hopes rather than expectations. Other debt negotiations - for Congo and Peru - are on the table and officials fear the Paris Club will pick up and to ask its secretariat to draw up a menu of options as to how it help might be delivered.

With the club not meeting again until the autumn, that could leave the initiative in limbo until the eve of the IMF and World Bank annual meetings in early October. While the proposed changes to the Paris Club's terms may seem huge now, the impetus for poor countries' debt relief may be lost and the change made even more difficult, if the decision is postponed until the autumn.

Editorial Comment, Page 17

US removes sanctions in hormones row

By Guy de Jonquieres

The US yesterday removed punitive sanctions on European exports worth about \$100m a year imposed in the late 1980s in retaliation against a European Union ban on hormone-treated beef.

The decision was seen as a tactical move, intended to strengthen an attempt by the US and several other countries to have the hormone ban declared illegal by the World Trade Organisation.

The WTO agreed in May to set up a disputed panel to investigate a US complaint that the EU had acted illegally when it retaliated by doubling tariffs on European exports such as canned tomatoes, soluble coffee, pet food and alcoholic drinks.

The European Commission yesterday requested a 24-hour suspension of the disputes settlement meeting, heating its complaint, while it sought official confirmation of the US move.

EU officials said removal of the US sanctions made it less

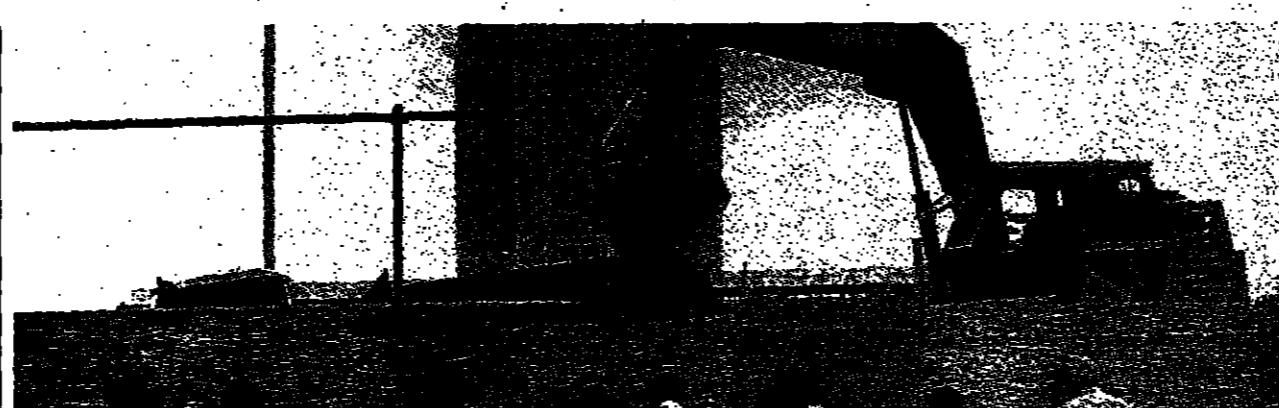
likely that it would pursue its complaint. However, Brussels might decide to push ahead, to try to obtain compensation for lost exports and to challenge the legality of Section 301 of the US trade law, the controversial provision under which the sanctions were imposed.

Though the volumes of trade involved in the hormones case are relatively small, it is one of the politically most highly-charged trade rows brought to the WTO's new tough dispute settlement procedures.

The US has dug in solidly behind the ban, which it says is essential to avoid damaging consumer confidence in beef. If the WTO ruled the measure illegal, it could create a political furor in the EU and strain relations with the trade body.

The hormone ban covers beef produced in the EU as well as imported. The US, backed by Australia, Canada and New Zealand, argues that it does not comply with a WTO requirement that such measures be backed by clear scientific evidence.

The EU has produced no such evidence in support of its case, and the European Commission's scientific advisers say there is no proof that addition of hormones to beef endangers human health.



Eying the building boom: an excavator at work on a site in south-west China attracts the attention of passers-by

WORLD TRADE NEWS DIGEST

Airbus lands big order from GE

Airbus Industrie, the four-country European aircraft manufacturing consortium, has won an order for 45 aircraft and 45 options from General Electric Capital Aviation Services, the leasing arm of General Electric of the US.

This is the first time Gecas has bought aircraft from Airbus, which is owned by Aérospatiale of France, Daimler-Benz Aerospace of Germany, British Aerospace and CASA of Spain.

In January Gecas placed a \$4bn order with Boeing of the US for 107 aircraft.

Gecas has placed 40 firm orders and 40 options for single-aisle aircraft from the A319, A320 and A321 family. It

has also placed five orders and five options for long-range four-engined A340-300s. All the aircraft will be powered by CFM56 engines, produced by a joint venture between GE and Snecma of France.

The order follows the announcement by Airbus that it had won 143 firm orders during the first six months of this year - more than it received during the whole of 1995.

Airbus made a significant breakthrough earlier this year when it won an order from China for 30 of its A320s and three A340s. The order nearly doubled Airbus's market share in China, previously dominated by Boeing, the world's biggest aircraft maker.

Michael Skapinker, Aerospace Correspondent

Dutch offer telecoms licences

The Dutch government yesterday invited applications for licences to build and run cable-based telecommunications networks, which for the first time will provide competition for KPN, the privatised utility, in fixed line services. Two national licences and as many as 1,300 regional concessions are on offer.

A consortium grouping British Telecommunications with NS Telecom, an offshoot of the Dutch national railways, is one strong contender. Domestic energy companies are also in the running.

KPN, already under challenge from rivals in sectors such as mobile phone services, is acting to protect its position ahead of full liberalisation of the industry in 1998. Last week Casema, a KPN subsidiary which is the country's biggest cable television operator, announced plans for a trial phone service.

Applicants for national licences will be judged on infrastructure quality and the speed with which it could be installed. Applications close on September 9 and winners will be chosen by December.

Gordon Cramb, Amsterdam

Ramco signs Azeri oil field deal

Ramco, the Scotland-based energy company, has signed an alliance agreement with Schlumberger, the Franco-American oil service company, to manage the proposed development of the giant Muradhanli onshore oil field in Azerbaijan.

The field, discovered during the Soviet era, is 130km south west of Baku.

Muradhanli is estimated to contain more than 1m barrels of light, low sulphur oil, but the reservoir's complex geology hampered earlier development efforts by Socar, the Azeri state oil company.

Ramco, a partner in the international consortium developing three offshore fields in Azerbaijan, hopes to sign a joint venture agreement on the field's development with Socar within the next few months.

Final agreement has been held up by negotiations on the present tax regime for onshore fields, which is less generous than that offered to investors in offshore projects in the Caspian Sea.

Robert Cowling, London

By Bettina Hutton in Christchurch

The Asia Pacific Economic Co-operation forum (Apec) should lead the way in moving world trade liberalisation forward, but must also extend its initiatives beyond member states, according to Mr Renato Ruggiero, director general of the World Trade Organisation.

Speaking at a meeting of Apec trade ministers in Christchurch, New Zealand, yesterday, he warned that

NEWS: ASIA-PACIFIC

Beijing moves to bolster N Korea with aid offer

By John Burton in Seoul

North Korea is to receive new economic and political support from China in an effort by Beijing to protect the troubled Pyongyang government from possible collapse.

In the past week, China has announced measures to repair its ties with North Korea and restore relations to the days when they were "as close as lips and teeth".

The policy reflects a new assertive role by China on the Korean peninsula, which historically has been seen by Beijing as within China's sphere of influence.

Chinese offers of aid to North Korea could undercut attempts by US and South Korea to force Pyongyang to negotiate a peace treaty formally to end the 1950-53 Korean war, while raising questions about China's support for the talks proposed by Washington and Seoul.

The US and South Korea agreed at the weekend not to provide more economic aid to North Korea until it accepted the proposed four-party talks involving the two Koreas, the US and China.

Beijing will provide 100,000 tonnes of food aid to alleviate growing short-

ages in North Korea after floods destroyed crops last year. This follows a donation of 10,000 tonnes of rice and a similar amount of corn.

A Chinese naval flotilla will visit the North Korean port of Chongjin this week, believed to be the first such gesture by the Chinese navy, to celebrate the 35th anniversary of their mutual aid treaty.

More importantly, China is considering resuming supplying goods to North Korea at "friendship" or subsidised prices. China scrapped the practice in the early 1980s, instead demanding cash payments at international market rates from North Korea, which is suffering a foreign exchange shortage.

"China wants to keep the status quo on the Korean peninsula and prevent North Korea's absorption by South Korea," Mr Michael Black, editor of the Seoul-based North Korea Report, said. "It wants to prevent hungry North Korea refugees fleeing into China." Ties between Pyongyang and Beijing cooled after China established diplomatic relations with South Korea in 1992.

Beijing officials have privately criticised North Korea for its inability to introduce market reforms. In



Kim Jong Il, foreground, vice-chairman of North Korea's overseas economic affairs council and a leading economic reformer, making a pitch to South Korean and Japanese businessmen at a seminar in Tokyo yesterday for foreign investment to revive the country's troubled economy.

Source: AP

Beijing's relations with Seoul have recently hit a rough patch despite the millions of dollars South Korean companies are investing in China.

China recently cancelled a state-sponsored Sino-Korean passenger jet project. The two nations are also disputing fishing rights in the Yellow Sea. North Korea has played a similar

diplomatic game between the China and Taiwan to gain Beijing's attention. Pyongyang is encouraging ties with Taiwan, which is considering offering \$7m aid to North Korea.

At a seminar held in Tokyo this week, North Korea also appealed for business investment from Japan and other countries.

ASIA-PACIFIC NEWS DIGEST

Parliamentary apology to Rao

Mr Indrajit Gupta, India's home minister, was forced to apologise in parliament yesterday for suggesting it would be "impossible" for Mr P.V.Narasimha Rao to carry on as leader of the Congress party after his recent summons before a Delhi court in a fraud case.

Congress leaders had claimed the remarks represented "interference" in the party's affairs and threatened to withdraw their backing for the 15-party coalition government, a move which would risk causing it to fall. Mr Gupta's apologetic speech was cut short by a 45-minute hurrangue appeared to calm the latest squall to beset the five-week-old government. "We are satisfied," said Mr Santosh Kumar Dev, Congress chief whip.

Meanwhile, the Delhi high court issued a private petition calling for Mr Rao to be arrested without bail after his summons to answer charges in the swindling trial on July 24. Mr Lakhshmi Pathak, a London-based businessman and the trial's plaintiff, alleged Mr Rao had been party to defrauding him of \$100,000. Two others accused in the case, including controversial "god man" Chandraswami, had been refused bail and are in detention. Mr Rao's lawyers are expected to appeal for the summons to be quashed. *Mark Nicholson, New Delhi*

HK people 'face visa problems'

Hong Kong people face a battle to persuade Europe to grant them visa-free entry after the British colony is handed back to China next year. Governor Chris Patten, said yesterday, "I have to say that there's quite a hill for us to climb in Europe."

Mr Patten said as he returned from meeting Mr Jacques Santer, the European Commission president, in Brussels.

Britain, which hands sovereignty of the colony of 8.2m people to China on June 30 next year, is pressing European nations to give Hong Kong residents visa-free access after the territory becomes a Special Administrative Region (SAR) of China. Hong Kong people now hold various local documents, including limited British overseas passports that allow visa-free entry into many countries. After the 1997 handover, the new Hong Kong authorities will issue SAR passports to eligible citizens. But few countries apart from Britain have said they would recognise the SAR passport and allow visa-free entry.

Reuters, Hong Kong

Japan's industry output up 2.7%

Japanese industrial output rose 2.7 per cent in the year to May, slightly up on the preliminary estimate of 2.5 per cent, according to the Ministry of International Trade and Industry.

The upward revision is large enough to have affected Japan's industrial growth rate for the second quarter to June, when output rose by a final 1.5 per cent, year on year, as against the preliminary estimate of 1.2 per cent. Industrial production rose by 0.5 per cent from the previous three months, rather than the initially estimated 0.3 per cent.

The Rev Jesse Jackson, the US civil rights leader, today begins three days of meetings with senior executives in Tokyo, to lobby for improved business and human rights treatment of minority groups in the US. His visit follows a class action in April by US employees of Mitsubishi Motors, alleging sexual harassment and discrimination. *William Darkins, Tokyo*

China's 'economic soft landing'

China's official Xinhua news agency yesterday hailed a "successful soft landing" for the Chinese economy in the first half of 1996, as Mr Dai Xianglong, the governor of China's central bank, hinted at a further interest rate cut later this year. Inflation was 7.1 per cent, year-on-year, for the January to June period, and Mr Dai said he expected inflation to be below 9 per cent for the year. GDP growth for 1995 is likely to be between 9-10 per cent, he predicted. He said Beijing would continue with its tight monetary policy, but if inflation stabilised or continued to fall, interest rates would be cut. Mr Dai also raised the prospect of a reduction in bank reserve ratios - currently 13 per cent, although he said this did not signal a change in monetary policy.

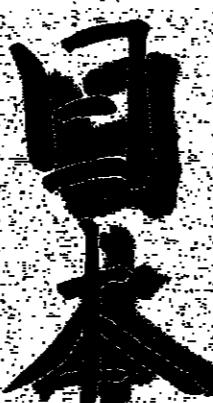
Sophie Roell, Beijing

Sixty die in Hindu stampede

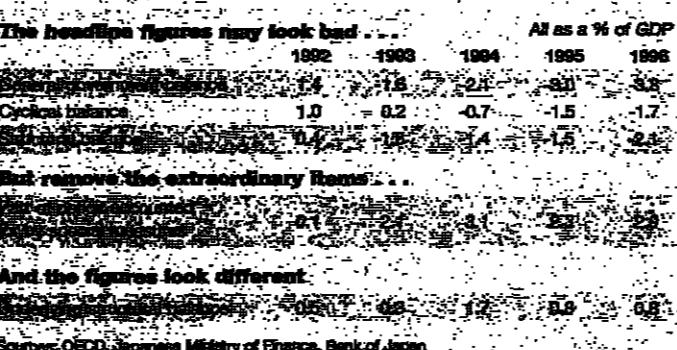
Sixty Hindu worshippers were crushed or suffocated to death, and scores were injured, in dawn stampedes in India yesterday as they gathered to celebrate a new moon festival. Officials said 89 people, including five children, were killed and dozens injured in the town of Ujjain in central Madhya Pradesh state, when a crowd of worshippers surged down a narrow staircase inside a temple. At least 21 more were killed and 40 seriously injured when devotees rushed to bathe in the Ganges river in the northern town of Hardwar. *Reuters, Ujjain, India*

Japan ready to put financial house in order

Fears about the state of public sector deficit may prove alarmist. Gerard Baker reports



Japan's disappearing deficit



Talk of financial crisis is in the air again in Tokyo, but this time it is not the furies of commercial bankers, brokers or copper traders that are attracting the critical attentions of investors. Instead the focus is on the government's finances.

Four years of recession and the inherent threat of a demographic time bomb have converted Japanese public accounts from a centre of prudence and sobriety into a vision of fiscal incontinence.

Until now, pressure from financial markets and bureaucrats to redress the growing imbalance has been damped by that long recession. Corrective measures have generally been regarded as impossible while growth remained elusive.

But now, as the signs multiply that the economy is returning to normal, more healthy rates of growth, there are strong indications that the authorities are at last preparing to put the public finances in order.

Urged on by the financial markets, the government seems to be preparing for an aggressive assault on the fiscal deficit in the next year. Last month it approved a rise in consumption tax, and senior finance ministry officials have pledged to restore the finances to balance as soon as possible.

However, evidence suggests the sense of crisis has been exaggerated. Thanks to Japan's innately conservative rules of fiscal management the immediate problem is already set to be addressed, without the need for more deflation.

The headline figures certainly appear to support the alarmist case. As recently as 1992, the general government balance showed a small surplus. But as the recession started to bite, cutting tax revenues and forcing public spending higher, Japan began to run its first ever persistent deficit. By this year, that gap had reached just less than 4 per cent of GDP.

And the underlying position is worse than that. The general government balance includes a current surplus on the social security account. In 20 years or so, that will also turn into a big deficit, as a rapidly ageing population produces more pensioners and fewer workers to provide for them. Excluding the social security surplus, the underlying fiscal deficit is almost 8 per cent of GDP.

Japan is now clearly in the fiscal delinquent class, says Mr Russell Jones, an economist with Lehman Brothers, the US investment bank in Tokyo.

"The consolidation of the public finances is an urgent priority." It is a view widely shared in financial markets.

But there is a danger that this alarm may be misplaced. In calculating the structural balance, the OECD

estimated only the effect rising growth will have on taxation and automatically generated public spending, such as lower social security costs. But a large factor in the deterioration in the public finances has been the result of a unique feature of Japanese demand management.

Repeated special stimulus packages have been used since 1992 to cut taxes and boost spending, over and above that which naturally occurs in a recession. In Japan, unlike in other industrialised countries, those measures are by their very nature time-limited - confined to just one fiscal year.

The government has to propose, each new bout of stimulus measures as and when they are deemed necessary.

The current fiscal year's contribution is especially large.

Without another package for next year, public spending of about ¥7,000bn (¥63.25bn) and tax cuts of a further ¥2,000bn will automatically disappear. In addition, another ¥4,000bn will be raised from the projected increase in the consumption tax.

If there is no special stimulus package next year, the net addition to the public finances will be more than ¥13,000bn, 2.3 per cent of GDP.

Removing these and other special measures from the figures, the underlying structural deficit over the last few years disappears completely. In terms of its recurring budget plans, in other words, Japan has in fact been running a surplus all along. In short, automatic stabilisers are already in place to ensure that as the economy recovers, the government's financial position will quickly revert to balance.

The current fiscal year's contribution is especially large.

Without another package for next year might prove too much for an economy that is still well short of achieving a full recovery from the trough of the last four years.

Much of the recent evidence

of a strong rebound has its origins in the fiscal stimulus of the last year that are about to be removed.

Precipitate action by the government now to avert a crisis in 10 or 15 years' time might, in hindsight, seem premature.

Tokyo relieved at pro-nuclear win

By Emiko Terazono in Tokyo

Japanese government's plans to increase the country's reliance on nuclear power production was "without doubt necessary for the future", Mr Teiji Furukawa, deputy chief cabinet secretary, said the government would continue to promote nuclear power because of its importance to the country's energy policy.

"The election shows the will of the residents," said Mr Furukawa of the narrow victory.

The election, which was held after the supreme court nullified the 1993 mayoral election over illicit voting manipulation, was seen as a key gauge of public sentiment that could have affected the government's future nuclear energy policy.

Over a third of Japan's energy consumption comes from nuclear power, and the government has indicated that it wants to raise the country's use of nuclear energy to 42 per cent by 2010.

However, the recent increase in the country's anti-nuclear sentiment has forced some electric power utilities to withdraw plans to construct nuclear power facilities. The town of Maki, in Niigata, in northern Japan, will hold the country's first referendum over the construction of a nuclear power plant next month.

Meanwhile, Mr Morio Kimura, governor of Aomori prefecture in the northern tip of Honshu, Japan's main island, yesterday expressed his support for plans to build a new nuclear plant in his prefecture.

The Electric Power Development Co-ordination Council, a government advisory panel, has started to review plans to build a nuclear power plant in the village of Higashidōrō in north-eastern Aomori. The panel's review is the first since 1986, when it assessed a nuclear facility in Ishikawa for Hokuriku Electric Power.

His opponent, Mr Junichiro Kashida, was an opponent of the construction of a local nuclear plant and was backed by local environmentalists and the Communist party.

Prime Minister Ryutaro Hashimoto yes-

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INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

	UNITED STATES				JAPAN				GERMANY			
Consumer prices	Producer prices	Exchange rate	Real exchange rate	Consumer prices	Producer prices	Exchange rate	Real exchange rate	Consumer prices	Producer prices	Exchange rate	Real exchange rate	

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NEWS: UK

Threat of fresh US and UK legal action the only significant remaining obstacle

Voters back Lloyd's recovery plan

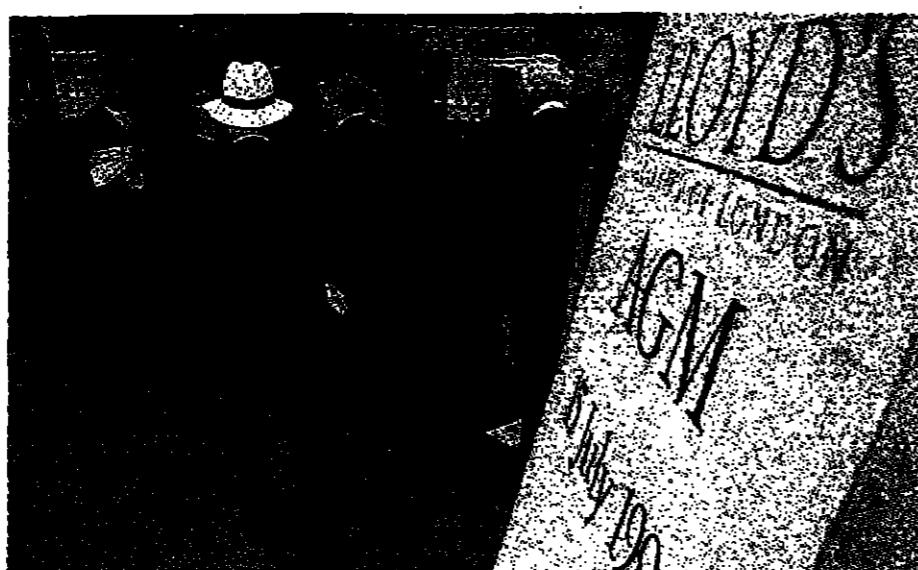
By Ralph Atkins,
Insurance Correspondent

Lloyd's of London yesterday took another decisive step towards securing its future when the insurance market's annual meeting gave an overwhelming endorsement to crucial parts of its recovery plan.

Some 95 per cent or more of those voting by proxy backed proposed special levies on members underwriting at Lloyd's between 1983 and 1995. These will contribute £40m (\$68.4m) towards the financing of the recovery package.

Separately, an attempt by rebel Names to force the future Lloyd's market to make significant extra contributions to the package was rejected by some 85 per cent of voters. Votes were still being counted last night and exact results are expected today.

Failure to win the votes would have wrecked the recovery plan, which includes an out-of-court settlement offer that Lloyd's disclosed was now worth £3.5bn to lossmaking and litigating Names - individuals whose assets have traditionally supported the insur-



Current threat: an action group member hands leaflets of protest to Names arriving for the AGM

ance market. This includes an extra £40m agreed last week for US Names and an unspecified sum for those ruined by losses.

Mr David Rowland, Lloyd's chairman, described the results as "a ringing endorsement".

Individual Names will receive formal settlement offers later this month and then have until August 28 to accept. Opinion polls suggest more than 80 per cent will back the plan. That leaves as the only significant remaining

obstacle the threat of fresh legal action in the US or UK aimed at blocking the plan.

Action to destabilise the package is threatened in Virginia but Lloyd's hopes a weekend deal in which most US

state securities regulators agreed not to block the plan, would send "a strong signal" to rebel US Names.

Also planning a legal challenge is the Paying Names Action Group, representing those who paid losses during Lloyd's worst years and believe they are being unfairly treated compared with those who refused to pay.

Opening the meeting, Mr Rowland said Lloyd's priorities had to be the setting of litigation and writing off uncollectable debt. "To settle litigation gives benefits to those litigating compared with those who are not, and to write off debt may benefit those who have not paid in comparison with those who have."

But Mr Alan Porter, who led the rebel Names yesterday, warned there were likely to be between 4,000 and 5,000 "refuseniks" who rejected the settlement - "a sufficient body of angry people, able to muster significant resources for litigation, to ensure that Lloyd's will be pursued until the full truth of what happened in the late 1970s and early 1980s comes out".

Mr Clarke, the chancellor of the Exchequer, said yesterday that the Bank of England's "independent powers to set interest rates is based on Labour's outline manifesto, *New Labour, New Life for Britain*, and on talks between its officials and senior Labour representatives.

The outline manifesto says that Labour will "reform the Bank of England to ensure that decision-making on monetary policy is more effective, open, accountable and free from short-term political manipulation".

The focus on freeing the Bank from "political manipulation" is interpreted by its senior executives to mean that it would receive "instrument independence".

If we were perceived to be cutting taxes for political reasons," he said, "we would pay a penalty in higher interest

'Brussels interfering in airline alliances'

By Michael Skapinker,
Aerospace Correspondent

The European Commission began an investigation into six airline alliances, including the planned tie-up between British Airways and American Airlines, even though it had received no formal complaint against them, a commission official told a House of Commons committee yesterday.

Mr Jonathan Faull, the policy director in the competition directorate, also told the transport committee that the commission had never before carried out a full investigation under article 89 of the Treaty of Rome - the clause under which it is investigating the alliances.

He said although no airline had made a formal complaint against the BA-American alliance, the commission had received "letters of concern". The planned tie-up between BA and American, announced last month, provides for the two airlines to co-ordinate flights and share revenues from their flights across the Atlantic. The planned alliance, which would control 60 per cent of UK-US flights, is also being investigated by the Office of Fair Trading.

Mr Robert Ayling, BA's chief executive, said last week that he did not believe the commission had the right to interfere in alliances outside the European Union.

Three US airlines said the alliance would give the carriers too much power. Mr David Colman, senior vice president of United Airlines, said it should be allowed to go ahead only if other US carriers received new take-off and landing slots at London's Heathrow airport.

Mr Barry Simon, senior vice president of Continental Airlines, attacked the "sheer audacity" of the alliance. He said: "Heathrow is effectively pleased with the results of the weeks hearings. The threat of \$1bn of provisions having to be made is removed and the court hearing today will look at the rules governing the dividend payment."

Up to a quarter of the UK's pharmacies and 3,000 retail outlets are at risk if price-fixing on non-prescription drugs is established, pharmacists warned yesterday. The Community Pharmacy Action Group, citing independent research by the accountants Deloitte & Touche, said that more than 3,000 UK pharmacies could be hit.

It was responding to an investigation into Resale Price Maintenance by the Office of Fair Trading and a high-profile campaign by supermarket group Asda to have RPM scrapped.

RPM, a £1.2bn (\$1.8bn) a year market, is the UK's main legal price-fixing arrangement, allowing manufacturers to set the shop prices of a range of health aids, cold cures and painkillers products. The CPAG also warns that pharmacies that currently stock a narrower range of medicines. It claims that a typical pharmacy stocks some 700 lines - 10 times the number found in an average supermarket.

Christopher Brown, chairman of

Medicines

UK NEWS DIGEST

BBC standards 'will not suffer'

sir Christopher Bland, the chairman of the BBC, said last night that the government had been given formal assurances that the performance of the World Service would not be damaged by a planned managerial reorganisation.

"The authority of the World Service will not be reduced by the changes. John Birt [the BBC director-general] and I have given an undertaking on that to the Foreign Office, and I personally will not agree to proposals which risked any diminution in quality," Sir Christopher told the Radio Academy. The World Service is funded by the Foreign Office.

Sir Christopher said that under the reorganisation plans the World Service would remain a separately managed BBC directorate responsible for administering its grant and scheduling and commissioning its own programmes. However, the programmes would come from BBC News and BBC Production. The changes were designed to make the World Service more cost-effective at a time when the government was making cuts totalling £16m (£21.3m) in capital and operational budgets between now and 1998.

Mr Birt also defended the planned changes and argued that the World Service was not "like a statue in the garden that needs preserving". He said the managerial changes, which will unite radio and television under the same management structure and separate the commissioning and making of programme grantees, would produce real benefits.

BCCI COLLAPSE

Islamic banks' claim fails

Attempted by two groups of creditors of the collapsed Bank of Credit and Commerce International to win special treatment and be paid first, and in full, failed in the High Court in London yesterday. The claims threatened the expected payment of 20p in the pound to ordinary creditors in a first dividend scheduled for this summer. Liquidators at Deloitte & Touche in London said a group of Islamic banks, led by the Bahrain Islamic Bank, had failed in their claim for up to \$600m.

Former employees had also failed in a claim of \$400m related to the bank's Staff Benefit Fund. A third claim, relating to the bank's Provident Fund, for \$85.5m, was referred to the court in Luxembourg. "The English liquidators are extremely pleased with the results of the weeks hearings. The threat of \$1bn of provisions having to be made is removed and the court hearing today will look at the rules governing the dividend payment."

Call to protect price-fixing

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SHARE SETTLEMENT

Crest launches on schedule

Crest, the automated share settlement system for the City of London, started operating on schedule yesterday. The system, which was inaugurated by Mr Kenneth Clarke, the chancellor, will only settle its first trade next month.

Its first use came when two stockbroking firms, Kleinwort Benson and Redmayne Bentley, placed instructions to settle trades in the shares of English China Clays, one of the 14 companies whose shares will settle first in Crest.

Mr Clarke said the inauguration of Crest, which has been developed by the Bank of England at a cost of £25m over three years, "will help keep London at the cutting edge as one of the world's leading financial institutions".

The system operated without problems, although Crest has extended software trials for participants to enable them to test minor alterations. The first heavy use should come in October when the first FTSE-100 shares are settled.

John Gapper

Pace quickens in race for Bosnian trade

Companies are worried overseas competitors may have the edge

One of the few successes in Bosnia for British companies has been an order worth tens of thousands of US dollars for spare train engine parts to help rebuild part of Bosnia's devastated transport system.

The order was awarded this month to the Glasgow-based Turner group of industrial companies amid complaints that British companies have been lagging behind European rivals in establishing trade links with the country.

Comparisons have been made with Kuwait where, following the Gulf war, British groups were beaten by US rivals for the bulk of reconstruction work. Mr Mickey Kanor, the US commerce secretary, last week flew to Dubrovnik to promote US trade initiatives.

But Mr Martin Laing, the chairman of construction group John Laing who recently led a trade mission of 20 British companies to Bosnia, said comparisons with Kuwait were misleading. US companies in Kuwait were in a much stronger position given the country's dominant role in the Gulf war.

He said it was not too late for British groups such as Turner to position themselves to win substantial work in Bosnia. Very few contracts had been awarded in the country so far. Aid budgets had only just been agreed and there was still a substantial gap between realised funds and money promised.

Mr Laing advised groups seeking work in the country to form joint ventures with local companies to increase their chances of winning contracts. So far, \$5bn of aid over three years has been pledged by the World Bank, the European Bank for Reconstruction and Development, the European Union and other donors, including the UK government.

Companies in the Department of Trade and Industry mission complained that, unlike other countries, the UK government had not made offers of aid conditional on



Martin Laing: urges British groups to persevere in Bosnia

British companies being awarded contracts for specific projects.

Mr John Davie, a project manager with Vector, the aviation and transport management consultants, said: "Sweden and the Netherlands have led a trade mission of 20 British companies to Bosnia, said comparisons with Kuwait were misleading. US companies in Kuwait were in a much stronger position given the country's dominant role in the Gulf war."

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By The Chase Manhattan Bank

London, Agent Bank

July 16, 1996

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FINANCIAL TIMES TUESDAY JULY 16 1996

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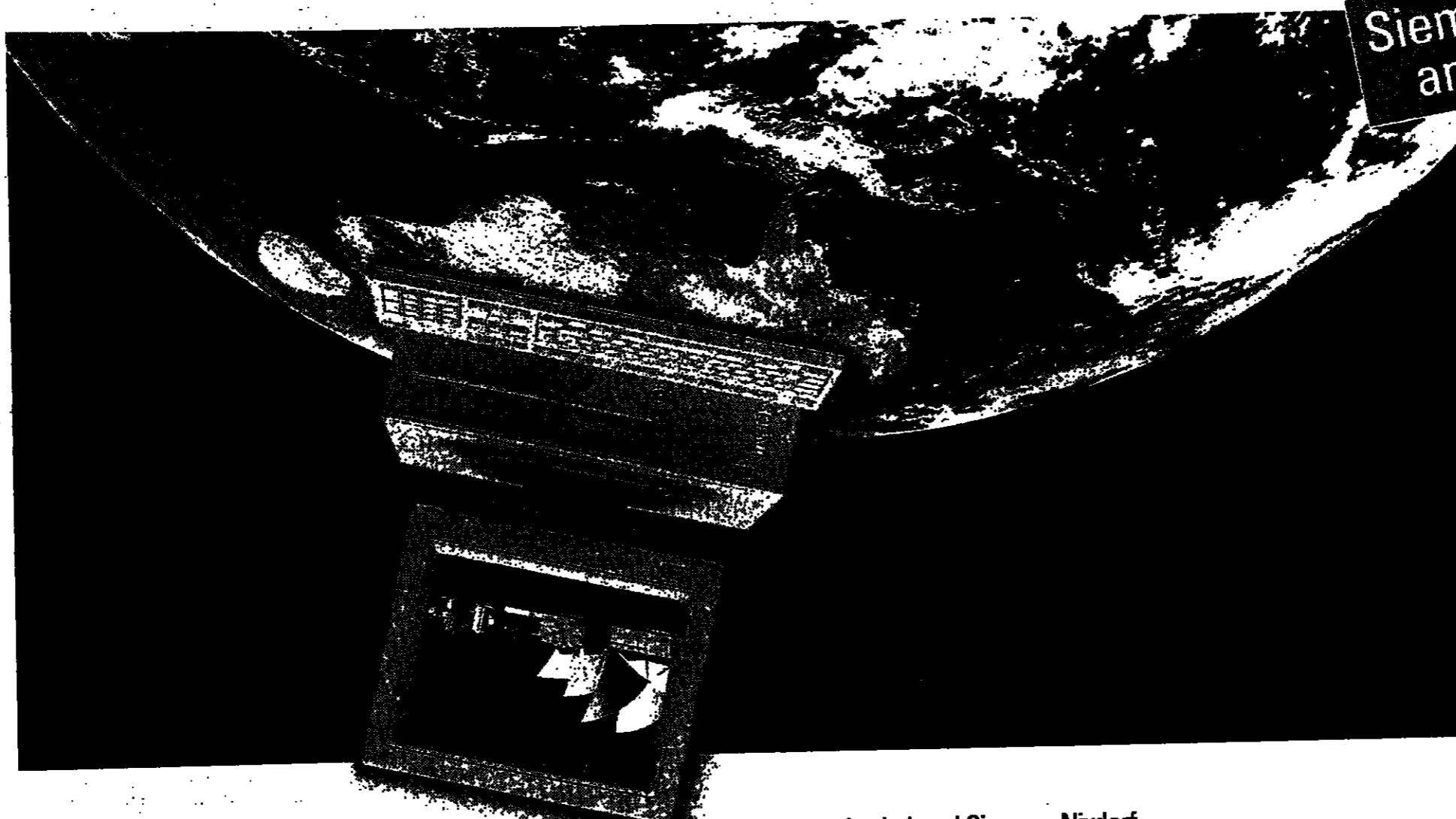
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SIEMENS
NIXDORF

INFORMATION

TECHNOLOGY

IT WORLD NEWS



Siemens Nixdorf
and Partners

The breathtaking pace of development in the IT sector is being paralleled by growing customer expectations: in terms of hardware and software, services and vertical market expertise. What's wanted are all-encompassing solutions that are precisely tailored to the customer's individual needs. Under its User Centered Computing approach, Siemens Nixdorf is partnering leading solutions providers and consultants to provide the best possible solutions for the user.

Siemens Nixdorf has launched an innovative partner management program with the aim of intensifying its international partnering agreements. Numerous activities - ranging from sales and marketing support to strategic alliances - are fostering Siemens Nixdorf's various partnerships.

Coopers and Lybrand, SAP and Siemens Nixdorf

Sydney: Australia's first R/3 retail solution debuts at BBC.

A project called ACCESS is helping to keep Australia's premiere hardware retailer BBC Hardware in the success lane.

Under the project management of Siemens Nixdorf, a team of partners - including Coopers and Lybrand, one of the world's largest consultants, and SAP® with its R/3® Industry Solution retail application - joined forces to successfully develop this enterprise information system. The hardware platform consists of the largest massively parallel processing servers in the RM family, numerous Beetle POS systems, Primergy servers and SCENIC PCs. Siemens Nixdorf's TransView software is being used for nationwide network management across all system platforms. This assures smooth and dependable communications between headquarters and BBC's more than 200 stores, all the way through to the individual Beetle terminals. From merchandise management to accounting, BBC has thus been able to deploy the first do-it-yourself installation of this magnitude, the first R/3 IS retail solution and the first TransView site in the land down under.

RTC and Siemens Nixdorf

London: Beetle POS a smash hit at Liberty.

A new point of sale solution is now affording Liberty a complete overview of all its business operations. The

platform: the innovative Beetle POS systems from Siemens Nixdorf and a custom-tailored software solution from RTC Real Time Control. As one of the most prestigious retailers in the United Kingdom, what Liberty needed was a POS solution whose performance and extendibility would make for a perfect fit with the retailers' requirements.

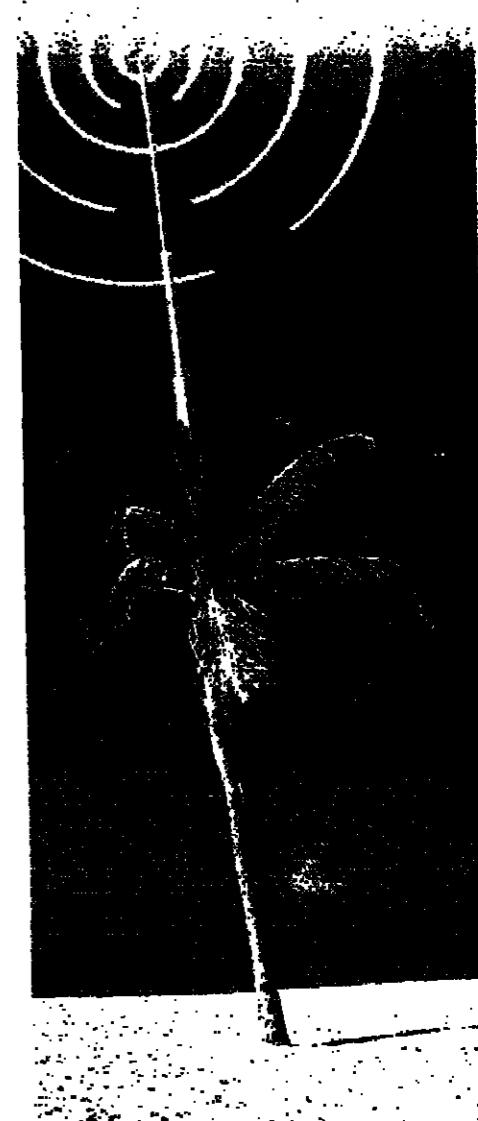


With RTC, Liberty now has a partner at its side who can do a perfect job of deploying the complete solution. One of the largest dealers and systems developers for open business systems, RTC has been a Siemens Nixdorf partner for years.

A successful pilot installation in two Liberty retail outlets at Heathrow Airport was followed by the deployment of this forward-looking sales information system that includes more than 100 Beetle POS terminals.

Customers, staff and management are all benefiting from the new solution.

Automated billing and collections, as well as flexible adaption to changing tariff structures, special rates and monitoring high user traffic patterns are the key features of the innovative Infocel solution. The benefit to Celltel Sri Lanka: within the space of only two years, this cellular service provider has been able to more than quadruple its customer base.



SIEMENS NIXDORF

GVD Leasing and Siemens Nixdorf
Wiesbaden: Notebook leasing puts even more speed and flexibility into R+V's field organization.

German insurer R+V Versicherung responded quickly and flexibly to the growing needs of the insurance market by consolidating all of its field activities and equipping its more than 4,000 agents with powerful, uniformly configured notebooks. The breathtaking pace of development in the PC sector, coupled with anticipated expenses for service, support and disposal, made leasing the obvious alternative. Which quickly led to new problems: the need to find one vendor who would be able to offer the right solution in terms of both technology and financing. And who would have sufficient capacity to supply all the notebooks, along with proven staying power and comprehensive, nationwide service. A decision was quickly reached to go with Siemens Nixdorf, a specialist in innovative hardware solutions, and its established financing partner, GVD Leasing. Working in close cooperation with R+V, it was possible to put together a contract package

that was both complex and flexible: a customer-specific lease term, pre-installation of the customer's own software, as well as support and update service. Plus the ability to respond flexibly to technological developments and changing customer needs. The customized structure of the contract package and the innovative financing model are unique in the IT market. R+V is completely satisfied with this complete service.



**S4 Computer and Siemens Nixdorf
St. Martin: Opel Kirchberger is leaving the competition in its dust with its new IT system.**

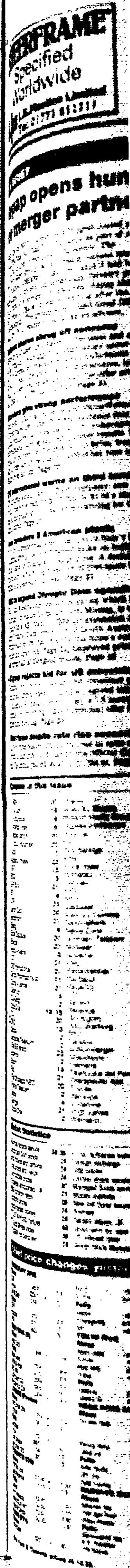
The deployment of an innovative communication system at Austria's Opel dealerships is now affording them a high-speed link to the factory. As a Certified Vendor, Siemens Nixdorf's Austrian distributor, S4 Computer was responsible for handling the extensive installation. The platforms: the DCS2 Dealer Communication System and its integration in the GODICS dealer system. DCS2 assures Austrian Opel dealers transparent logistics in parts and new vehicle ordering, as well as in warranty claims administration, through direct communication with

the Opel factory. Because, especially in the automotive industry, fast communication between factory and dealer represents a major competitive factor in catering to the needs of local customers. And that's just what it does at Opel Kirchberger, whose three locations and car sales of some 1,500 new vehicles and 1,500 used vehicles a year make it one of Austria's largest Opel dealerships. With the SCO computers and the more than 40 router-networked SCENIC PCs that were installed by S4 Computer, Opel Kirchberger now offers its customers even more flexibility and is leaving its competition in the dust.



**Oracle, Pyramid and Siemens Nixdorf
Minnesota/Bristol: Creative data warehousing makes well-known retailers even more creative.**

Oracle Corporation and Pyramid Technology, Siemens Nixdorf's U.S. subsidiary, have a long and mutually beneficial track-record of bringing business-critical, enterprise solutions to corporations around the world. The two companies have teamed to provide powerful solutions that centralize a company's most critical information into a single, easily accessible, extraordinarily powerful data warehouse. One company, who has benefited from the combined power of Oracle and Pyramid solutions is Damark International. Damark, a \$500 million dollar direct marketer of eight categories: merchandise computers, electronics, video, audio, housewares, home office, sports and fitness. Through the Preferred Buyers Club™, started in 1987, members receive special discounts on merchandise and other benefits. Damark relies on two Pyramid Nile 150 Servers and two Nile 100s in Reliant Clusters, running Oracle Parallel Server and applications to analyze customer needs. Since turning to Oracle and Pyramid, Damark's system downtime has been dramatically reduced and system availability has increased



COMPANIES AND FINANCE: THE AMERICAS

US brokers' resilience surprises analysts

By Maggie Urry in New York

Further evidence that conditions remained favourable for US brokerages came from Donaldson, Lufkin & Jenrette and PaineWebber, which both published strong second quarter results yesterday.

Analysis of the sector have been surprised by the continued strength of investment banks' earnings, and with the markets weakening are predicting a slowdown in coming months. Despite the market's weakness yesterday, DLJ's shares rose 5% to \$25.50 in early trading, while PaineWebber's

shares were unchanged at \$21. DLJ, which is 80 per cent owned by The Equitable, beat analysts' forecasts by a wide margin, reporting earnings per share of \$1.05 compared with a consensus estimate of \$1.05. In the same quarter of 1995, DLJ earned 72 cents, and in the first quarter of this year earnings per share were \$1.01.

Net income for the quarter was \$37m, compared with \$42m in the same three months of 1995, and \$35.1m in the first quarter of this year.

The broker, which floated in October last year, benefited from a larger share of an active

underwriting market, and from the sale of its remaining investment in G-Tech Holdings, the lottery company, which contributed 30 cents a share to second quarter earnings.

Although revenues from trading slipped from the high level of the first quarter, from \$143m to \$132m, revenues from other sources increased.

Underwriting income jumped from \$135m in the first quarter of 1995, and \$105m in the second, more than double the \$105m of underwriting revenue in the second quarter of 1995.

DLJ's rise through the

period of 1995, and \$101m in the first quarter of 1996.

Ms Regine Dolan, chief financial officer, said some uncertainty among investors following the rise in bond yields had affected trading in fixed-income products in the second quarter, although revenues were still at high levels.

She said that inflows from retail customers had continued at around \$1bn a month. Some investors were nervous of equities after recent market falls, but were directing their cash to other products. She said it was too early to predict the outcome for the third quarter.

Banks maintain earnings in second quarter

By Richard Waters

in New York

The spectre of higher credit card and consumer loan losses, and fears of higher US interest rates, may have hit US banks' shares in recent weeks. But as of the second quarter of this year, at least, the industry's solid earnings gains confirmed, according to results from a number of banks yesterday.

Of four big US banks which reported earnings for the

period, two - NationsBank and First Chicago NBD - registered notable increases in credit losses over a year before. Wall Street has been nervous about such losses since Bank of New York's announcement a month ago of a sizeable provision in its credit card operations.

NationsBank's provision for credit losses was \$1.05m, up from \$70m, while First Chicago set aside \$1.85m (\$1.6m of it in the credit card business), compared with \$90m.

However, higher lending volumes and an increase in overall net interest margins in part due to a shift away from lower-yielding assets, enabled both banks to register earnings advances for the period.

NationsBank's net income rose 30 per cent to \$605m, in part due to acquisitions, while earnings per share climbed 16 per cent to \$1.98. At First Chicago, after-tax earnings were 9 per cent higher at \$361m, or \$1.09 a share. Meanwhile,

Norwest reported a 22 per cent increase in net income, to \$205m, or 72 cents, while PNC said its earnings had risen 28 per cent to \$245m, or 72 cents.

There was also further evidence that US banks have begun to draw in their horns after several years of rapid growth in consumer lending. PNC said that its loans had grown only 5 per cent from a year ago, according to Federal Reserve data. That is only around half the rate of growth seen this time last year.

The competition among

banks, which has driven down lending margins, and concerns about "national asset quality in consumer lending", accounted for the fall, it said.

The pull-back in lending by US banks generally has led to a sharp slowing in loan growth in recent months. Overall, loans are up around 6 per cent from a year ago, according to Federal Reserve data. That is only around half the rate of growth seen this time last year.

Hughes Electronics ahead 6.3% on strong demand

By Christopher Parkes

in Los Angeles

Strong demand for commercial satellites and cellular telephones contributed most to a 6.3 per cent increase to \$307m in second-quarter earnings at Hughes Electronics, the General Motors subsidiary.

Earnings per share, before accounting adjustments, rose 7 per cent to 77 cents, although margins fell one percentage point to 11.2 per cent. Mr Michael Armstrong, chairman and chief executive, attributed the margin erosion mainly to the downward pressure of GM's global sourcing initiative on automotive component prices and investment in international expansion.

The vehicle components

Applied Materials downbeat

By Louise Kehoe

in San Francisco

Applied Materials, the leading US manufacturer of production equipment for the semiconductor industry, warned yesterday that results for its third fiscal quarter ending July 28 would be below previous projections.

Several chipmakers are postponing purchases of equipment as they delay plans to expand existing plants and build new ones, the company said. Delivery of this equipment, already on order, is being postponed until later this year, the first half of 1997, it added.

The delayed shipments are expected to reduce third-quarter sales by about \$50m, to about \$1.1bn. Net earnings for the quarter are expected to be about 90 cents a share, well

below Wall Street estimates of about 98 cents a share.

Applied Materials shares fell \$24, or 8 per cent, to \$257 in early trading yesterday.

The company also warned that new orders booked during the quarter are now expected to be about 22 per cent lower than projected a few weeks ago, at about \$900m. The declining order rate signals a trend toward lower revenues and earnings in the coming months.

Applied blamed the decline in orders in part upon a 40 per cent cut in capital spending plans by Japanese chipmakers, prompted by a sharp drop in memory chip prices over the past six months.

Some semiconductor producers in the US and other parts of Asia have also postponed

investments in new factories, the company said. However, capital spending trends among European and Korean groups remain unchanged.

The Applied Materials profit warning confirmed the views of several Wall Street analysts who have recently lowered earnings estimates or downgraded the stocks of semiconductor equipment companies.

However, it is still unclear how long the current slowdown in semiconductor market expansion will last. "Japanese companies are pausing to rethink their investment plans," said Ms Nancy Handel, Applied Materials treasurer. The critical question for the outlook on semiconductor equipment sales is how long these companies will delay new investments, she said.

Operating profits from consumer foods rose by 15 per cent in Latin America and by 8.2 per cent in Asia.

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STATEMENT OF CONDITION, JUNE 30, 1996

ASSETS		
Cash and Due from Banks...		\$ 98,500,597
U.S. Government Securities		
Direct and Guaranteed...		151,416,632
State and Municipal Securities		61,565,052
Federal Funds Sold		142,530,000
Loans and Discounts		830,425,072
Trading Assets		129,848,592
Customers' Liability on Acceptances		27,987,808
Interest and Other Receivables		68,272,035
Premises and Equipment, Net		48,683,851
Other Assets		16,142,642
		\$1,575,223,276

LIABILITIES

LIABILITIES		
Deposits...		\$ 1,188,074,973
Federal Funds Purchased and Securities		
Sold Under Agreement to Repurchase...		24,175,000
Trading Liabilities		116,508,598
Acceptances: Less Amount in Portfolio		27,987,803
Accrued Expenses		29,715,193
Other Liabilities		22,711,803
Capital		
Surplus		\$ 54,000,000
		\$ 12,000,000
		\$ 168,000,000
		\$ 1,575,223,276

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Jean Mony: "We will acquire technologies where we have a void"

mate. The number could be three or four hundred in each of these three areas. The problem is an overabundance of opportunity and having to make priority choices.

Nortel is setting up the international infrastructure to secure what Mr Mony describes as its "fair share" of this new business.

There is a joint venture with Daimler-Benz Aerospace in Germany, established last year, another with Matra in France and a third with Olivetti in Italy.

Mr Mony expects the group's revenues to double in five years. He has a sanguine response for those who query his prediction, arguing that the falling cost of technology, the fierce increase in competition and pressure from customers to cut prices point to a bleak future for manufacturers.

"Recently we looked at the potential for new carriers around the world. The estimate we made was a couple of hundred new digital networks for the Americas, another couple of hundred for western and eastern Europe and another couple of hundred in the Asia-Pacific region."

The company has decided to stay out of low-margin sectors such as cabling, and is still

CPC Int'l ahead but warns on corn costs

By Richard Tomkins

in New York

CPC International, the US food company that makes Hellmann's mayonnaise, Knorr soups and Mazola corn oil, increased net profits by 8 per cent to \$153.9m, or \$1.04 a share, in the second quarter, but warned that troubles in its corn refining business would hit its third-quarter results.

It said good results from its consumer food businesses could be substantially offset in the third quarter by the effect of tight supplies in the corn market. These had produced "extremely high" corn costs in the second quarter, reducing the division's operating profits by 5.1 per cent.

The pull-back in lending by US banks generally has led to a sharp slowing in loan growth in recent months. Overall, loans are up around 6 per cent from a year ago, according to Federal Reserve data. That is only around half the rate of growth seen this time last year.

The company said conditions should return to normal in the fourth quarter, assuming a reasonable corn harvest this year. But the news upset the market, shares falling 3.7% to 36.7% in early trading.

CPC's worldwide sales rose by 23 per cent to \$2.5bn, mainly reflecting the acquisition of Kraft's baking business last October. Excluding acquisitions, sales would have risen 5.6 per cent, with volumes ahead 5.1 per cent, the company said.

Mr C.R. Shoemaker, chairman and chief executive, said a powerful performance from CPC Europe, which increased operating income by 19 per cent, had helped the company overcome the profits downturn in its corn refining business.

The European figures were boosted by the acquisition of the Pot Noodle hot snacks business in the UK and Leisure dressings in France. Other factors included the launch of Hellmann's mayonnaise in Germany and strong growth in eastern Europe.

Best Foods, CPC's North American consumer food business, increased operating profits by 4.6 per cent.

Operating profits from consumer foods rose by 15 per cent in Latin America and by 8.2 per cent in Asia.

NEWS DIGEST**MFS wins Dutch telecoms licence**

MFS, a US telecommunications carrier with widespread operations in

COMPANIES AND FINANCE: EUROPE

Mediaset shares shrug off uncertainty

By Andrew Hill in Milan

Shares in Mediaset, the Italian television and advertising company, yesterday shrugged off regulatory uncertainty, a depressed market and the indictment of the group's chief executive to rise to a 4.5 per cent premium over the offer price on their first day of official trading.

The closing price of L7,316, against an offer price of L7,000, was lower than some prices struck in unofficial trading last week, when the shares occa-

sionally topped L8,500. But that was before Friday's decision by a Milan judge to send Mr Silvio Berlusconi, the former Italian premier, and Mr Aldo Livolsi, the group's chief executive, for trial in connection with illegal financing of the now-defunct Socialist party by Fininvest, the private Berlusconi holding company which is Mediaset's controlling shareholder.

Mr Berlusconi and Mr Livolsi deny the charges, which do not relate to Mediaset's activities. Analysts said that the performance of the shares, 127m of

which changed hands yesterday in heavy trading, was creditable given the uncertain environment.

Mediaset, which owns Italy's three largest commercial television channels and its largest television advertising company, is also awaiting the outcome of a drawn-out legislative debate of rules on Italian media ownership. The centre-left government has said it will approve draft legislation on the regulation of the telecoms and media sectors tomorrow. The new law could force Mediaset

to transform one of its three terrestrial channels into a satellite or cable channel by the end of summer 1997.

Mr Federico Confalonieri, Mediaset chairman, said it was "a good debut" for the shares, which went to 245,000 investors, including small shareholders in Italy and international institutions. The shares opened at L7,550, but lost ground in a depressed market.

The flotation, co-ordinated by Imi of Italy and Morgan Stanley of the US, makes Mediaset one of Italy's 10 largest quoted companies, with a market capitalisation of more than L8,600bn (£5.6bn).

Fininvest's stake will come down to 50.1 per cent if the over-allotment option is exercised, and slip below 50 per cent if minority shareholders exercise options to buy more Mediaset shares.

One aim of the flotation was to reduce the conflict of interest between the business and political ambitions of Mr Berlusconi, who is still leader of Italy's right-wing opposition.

World Stock Markets, Page 40

Bertelsmann denies it seeks listing to raise cash for TV planBy Judy Dempsey
in Berlin

Bertelsmann, Germany's largest media and entertainment group, yesterday denied it was seeking a listing on the stock exchange in an attempt to raise capital to pursue its television interests.

It confirmed it was seeking partners in the US to compete with the Kirch group, which last week formed an alliance with Mr Rupert Murdoch to launch digital television later this month in Germany.

Mr Michael Dornemann, a board member of Bertelsmann who is also responsible for the electronic media division, said the group was "capable of financing the necessary investments on its own".

His statement was designed to dampen speculation that Bertelsmann was planning to sell up to 49.9 per cent of RTL, Germany's successful commercial television network, in which it holds the majority stake.

It also follows weeks of reverses for Bertelsmann, which believed it could beat the Munich-based Kirch group in the race for the launch of digital television.

But two months ago, an alliance forged between Mr Murdoch, owner of BSkyB, and Bertelsmann, which would have boosted the group's chances in digital television, fell apart after Mr Murdoch withdrew.

Mr Murdoch last week opted to form a potentially formidable alliance with Mr Leo Kirch, chairman of the Kirch group.

The alliance, acting under the umbrella of DF1, the digital television division of Kirch, is scheduled to launch the network later this month. However, Bertelsmann said yesterday that it would continue to pursue its plans for digital television.

"We are not out of the race for digital television. We will stay in it, although it is true that Kirch is far ahead," Bertelsmann said.

INTERNATIONAL NEWS DIGEST**BHF and CCF take control at Asia bank**

BHF-Bank of Germany and CCF, the French bank, are taking a joint majority stake in a planned new Asian merchant bank called Equinox Group Holding. BHF and CCF, which co-operate on European mergers and acquisition business, will each have a 30 per cent stake. The new bank, which will have a capital of \$100m, is being set up by a group of US and Asian bankers who will own a combined 5 per cent.

Other private and industrial investors will come from Hong Kong, Indonesia, Thailand, South Korea, the Philippines and Japan. Equinox will concentrate on corporate finance and equity holdings with the aim of helping multinational companies, especially German and French, to expand in Asia. It will be based in the Cayman Islands, with branches in Hong Kong and Singapore and representative offices in Frankfurt, New York and Paris.

Andrew Fisher, Frankfurt

Warburg in S Africa link-up

SCC Warburg is to team up with Capital Alliance, the South African fund management, project and corporate finance house set up by Mr Mzilikazi Khamalo. Since the acquisition last year of brokers J.D. Anderson & Co, Warburg has been one of the largest foreign investment banks operating in South Africa, with more than 80 employees.

As well as advising South African corporations on cross-border acquisitions, Warburg has led South African debt and equity issues. It had already worked with Capital Alliance on corporate finance projects, and said yesterday the partnership would give it access to a well-established black-controlled financial services company in South Africa.

Capital Alliance, founded in 1991, recently announced a restructuring to extend its activities into life assurance through SafiLife.

George Graham, Banking Correspondent

S&P cuts News Corp outlook

Standard & Poor's, the US-based ratings agency, is downgrading its ratings outlook on Mr Rupert Murdoch's News Corporation from "positive" to "stable". However, existing ratings - including the triple-B rating on News America Holdings' US\$6.6bn of senior debt - were reaffirmed.

The agency said the revision partly reflected a "slowing of the trend of credit improvement" that it had previously anticipated for 1996, and partly the risks associated with News' investments in direct broadcast satellite pay-TV and "other business initiatives". Uncertainty over the capital required to support new satellite ventures and the time-frame for break-even cashflow was likely to "limit upgrade potential".

S&P had previously expected that acquisitions would be current cash generators, and had not anticipated a US\$1.5bn (US\$1bn) increase in debt to fund acquisitions. However, it also noted the financial "flexibility" enjoyed by News, owing partly to the US\$2bn equity investment commitment by MCI, the US telecoms group.

Nikki Tai, Sydney

SKF to supply Japan carmakers

SKF, the world's leading manufacturer of roller bearings, is to start deliveries to the Japan's domestic car industry after reaching agreement with Suzuki to supply front-wheel bearings for its home-produced models. SKF has supplied Japanese automotive plants outside Japan and manufacturing industry in Japan but had not broken into the country's car market. Japanese manufacturers have traditionally relied almost exclusively on domestic bearing makers. SKF supplies half Japan's bearings imports but its market share is only 1 per cent, while it enjoys about a fifth of the non-Japanese Asian market.

Greg McIvor, Stockholm

Iveco considers plants in Brazil and ArgentinaBy Holger Simonian,
Motor Industry Correspondent

Iveco, the commercial vehicles arm of the Fiat industrial group, is in advanced talks on building new truck plants in Brazil and Argentina.

A decision on the projects, which together could cost more than \$200m, is expected before 1997. Fiat is also planning to spend \$200m to raise output at its new car factory in Argentina, which is near completion.

The schemes are all part of Fiat's strategy to broaden international coverage to exploit the expected surge in car and truck demand in South America. The group last week said it would spend an unspecified amount on a new car plant in Brazil.

Two Iveco management teams are working on the commercial and manufacturing implications of production in South America. It is believed they will recommend a substantial project involving new factories in Brazil, the continent's biggest truck market, and Argentina.

Industry sources say Iveco will favour starting in Brazil, which accounts for about half the continent's sales of about 100,000 trucks a year.

However, Iveco is also expected to set up production in the much smaller Argentine market, which accounts for

about 12,000 units annually. The Brazilian plant will specialize in medium-to-heavy-weight vehicles, based on Iveco's current EuroTech range. The Argentine unit will build light-to-medium weight vehicles, based on the small Daily light truck range and the UK-built EuroCargo medium-weight model. Iveco, which used to build trucks in Brazil, has lost ground to rivals such as Mercedes-Benz, Volvo and Scania, which manufacture locally.

The investment in trucks will copy the example set in cars, where Fiat's Brazilian and Argentine factories will build different versions of the new Palio "world car". Output of the four-door Palio, which is to be built at a new plant at Cordoba in Argentina, will be increased from 1,200 to 1,800 a day once production starts next year. A commercial launch is expected early next year.

In Brazil, where Fiat is spending \$1bn on the Palio, the company will build a new plant for new generation 16-valve engines for the new model. Output of three-door Palios at Belo Horizonte started earlier this year and are planned to reach 2,000 units a day.

Iveco is believed to have examined an Argentine site in Cordoba, not far from Fiat's new car plant. The Brazilian



Making trucks including the EuroCargo (above) in South America would follow Fiat's Palio example

engine factory may also be near Fiat facilities in the state of Minas Gerais. Apart from

South America, the Palio range will be built in Poland, Turkey and India as the cornerstone in

Flat's strategy to expand output beyond established European markets.

EDS warns on computer date change

By Alan Cane

Most of Europe's larger companies have yet to modify their computers to avoid a disastrous systems collapse as the western world moves into the 21st century. More than one-third of board members are not even aware of the danger posed by the date change, despite widespread publicity.

These are the main conclusions of a survey carried out by Electronic Data Systems, the big US computing services company which manages data processing operations on an outsourcing basis for many of the world's largest organizations.

EDS quotes industry estimates of the total cost of making the essential modifications in Europe as \$600bn.

The survey was carried out among 332 companies in May and June this year as full ignorance of the "millennium date change" became apparent. Mr Ian Taylor, the UK science and technology minister, for example, who has been mounting a campaign to raise awareness of the issue, found few participants at a meeting of European Union telecoms ministers in Brussels last month who understood the danger, including Mr Martin Bangemann, the research commissioner.

The problem concerns the way computer systems store dates.

To save expensive memory, most computer systems, especially those which have been in place for some years, store and process only the last two digits of any year: 96, for example, to represent 1996. These computers will store the year 2000 as 00, but will not know which century it refers to.

EDS points out that all kinds of data-related calculations will be invalidated, with the consequence that pensions may not be paid, driving licences will be invalid and credit card payments will be overdue by 99 years.

Only 45 per cent of companies have plans for the date change, EDS discovered.

German companies were best prepared with 85 per cent having plans in place, while Italian groups were least ready, with only 38 per cent prepared.

The UK and Spain were among the best prepared, both with more than 70 per cent of companies having plans in place.

Mr Paul Clark, managing director for EDS technical services in Europe, said: "We estimate that many of those with plans in place will have severely underestimated the level of resource and funds required to fix the problem in the timescale."

"Governments across Europe as well as commercial organizations need to sit up and take notice as the infrastructures of the societies they govern could be severely disrupted".

Modifying the systems is not a simple operation because of the way individual programs interact with one another.

EDS said it had signed a 54-month project management agreement with the US investment bank Morgan Stanley to prepare its systems for the millennium.

Arjo cost cuts lift Getinge at halfwayBy Greg McIvor
in Stockholm

Getinge, the Swedish medical technology group, lifted first-half pre-tax profits from SKr227m to SKr238m (£35.5m) following stronger than expected returns from its Arjo subsidiary, which was acquired last year after a fiercely contested takeover battle.

The company said sales at Arjo, the world's leading supplier of patient handling and hygiene systems and Getinge's largest division, fell 13 per cent from SKr790m to SKr687m. However, operating profits rose

from SKr92m to SKr127m, helped by cost-cutting. Group turnover in the period advanced from SKr1.36bn to SKr1.7bn. Mr Carl Bennet, Getinge managing director, confirmed the company's earlier forecast that full-year profits would be between SKr600m and SKr600m.

The shares eased SKr1 to SKr1.19.

Getinge has made a series of acquisitions in the past 18 months to become one of Scandinavia's largest medical technology groups.

However, first-half growth was held back by weak perfor-

mance in the distribution division, where operating profits slid from SKr83m to SKr19m. Mr Bennet blamed the decline on a decrease in the total market, primarily in the health-food product line - which had shrunk 15 to 20 per cent this year.

Involved sales in distribution dropped 22 per cent, from SKr584m to SKr455m. Measures had been taken to improve efficiency and reduce costs, but market conditions would remain difficult, the company said.

It added that development in sterilization (pharmaceuti-

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Days in Accrued Period: 31

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Bankers Trust Company
as Trustee

July 16, 1996

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CHEVY CHASE MASTER CREDIT CARD TRUST II

U.S.\$138,000,000

Class A Floating Rate Asset Backed Certificates, Series 1995-B

U.S.\$12,000,000

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July 16, 1996

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COMPANIES AND FINANCE: ASIA-PACIFIC/INTERNATIONAL

WMC to expand Olympic Dam operation

By Nikki Tait
in Sydney

WMC, the Australian resources group which has shortened its name from Western Mining, is to go ahead with a A\$1.26bn (US\$996m) expansion of its large Olympic Dam mine operation in South Australia.

The move could more than double the mine's copper output, from around 85,000 tonnes a year at present to about 200,000 tonnes, with the accompanying uranium production increasing from 1,500 tonnes currently to around 3,700 tonnes.

This would add more than 1 per cent to present global copper production and 7 per cent to uranium output.

Gold production from the mine site would also rise, from about 30,000 ounces at present to 75,000 ounces, with silver output going up from 400,000 ounces to 950,000 ounces.

Funding would come from a mixture of internal cash flow and external borrowings. Gearing is expected to increase as a result, but Standard & Poor's, the US-based rating agency, affirmed the mining company's long-term and short-term credit ratings, at A and Al respectively.

S&P said that while gearing could move temporarily into

the 35-40 per cent range - the largest single capital investment made by the mining group in its 63-year history - it would occur over a five-year period, and was expected to create more than 1,000 construction jobs, plus 200 extra permanent jobs.

The Olympic Dam ore body was discovered more than two decades ago, and came into production in mid-1988. It is said to be the world's biggest known uranium deposit and the sixth largest copper deposit.

WMC said that the investment decision had not been affected by the recent turmoil in the copper markets, resulting from the Sumitomo affair - with the decision being based on its perceived long-term

"fundamental" outlook for the metal. The economics of the mine expansion have also been aided significantly by the sharp improvement in uranium prices, and the fact that uranium production stays up more or less in line with copper output at Olympic Dam.

The company's aim is to take production to 150,000 tonnes of copper a year, from an ore throughput of about 850 tonnes by 1999.

The company said that it would be seeking approvals to go as high as 350,000 tonnes of copper a year, but solely to provide flexibility for future expansion.

Napocor lifts profits 39% ahead of sell-off

By Edward Luce in Manila

National Power Corporation (Napocor), the Philippines' largest electricity generation company, reported a strong rise in net earnings in the first six months of 1996.

The group said it benefited from a drive to boost profits before its planned privatisation next year.

Lower interest payments on debt, and changes in the regulations allowing Napocor to pass on adjustments in purchase prices to electricity distributors, pushed net profits up 39 per cent, from 2.44bn pesos to 3.24m pesos (US\$12.8m). Net revenues rose 10.8 per cent, to 29.1bn pesos. Overall energy sales rose 6.3 per cent.

Other changes, including the right to pass on fuel price adjustments and losses from currency fluctuations to the consumer, also lifted Napocor's margins. The company is attempting to "unbundle" its tariff structure to make it more transparent and isolate hidden subsidies.

"We are trying - I think successfully - to maximise Napocor's profitability in advance of privatisation next year," said Mr Rauf Tam, head controller.

"We have been helped by changes in price adjustment rules and by the appreciation of the peso against the yen."

Interest payments on Napocor's debt, more than 80 per cent of which is denominated in yen, were further reduced by the early repayment on some of the principal. The company, which plans to issue \$250m in eurobonds later this year - to be underwritten by Salomon Brothers - is the largest single Philippine issuer in the international capital markets.

Napocor, which is expected to be privatised off four or five power generation companies when it is privatised, supplies about 65 per cent of the country's power needs.

Under the privatisation blueprint, which is being drawn up by Merrill Lynch and N. M. Rothschild, the privatised companies will be required to list on the Philippine stock exchange within a specified period. Ten per cent of the equity will be handed back to employees.

Proceeds from the privatisation, which will net between \$400m and \$500m, will go towards the completion of a national transmission grid linking the country's main islands via submarine cable. A national transmission authority will be retained in state ownership.

Kookmin Bank, a former state-run retail bank privatised in 1994, led with profits of Won340.5bn against a loss of Won55bn in 1995, while the 10 provincial banks surged from Won22.4bn to Won66.6bn. Total operating income grew 12 per cent to Won2.330bn, while reserves for bad loans, securities losses and retirement liabilities fell 17 per cent to Won1.750bn.

Kookmin Bank, which has the largest percentage of bad loans of total lending among the main banks, incurred a loss of Won34.4bn against Won38.8bn a year ago.

Korea First, which was hurt by the bankruptcy of several main corporate clients last year, narrowed its loss to Won34.6bn from Won133.3bn a year ago.

Losses also narrowed at Peace Bank of Korea, from Won27.5bn to Won14.7bn, and at Donghwa Bank from Won37.6bn to Won19.6bn.

KorAm recovered to Won14.4bn from a Won64.6bn loss.

Improved prices offset output fall at Gengold mines

By Mark Ashurst
in Johannesburg

Gengold, the South African gold mining arm of Gencor, posted a 2.83 per cent rise in attributable income to R56.7m (\$12.7m) for the quarter to June, as higher gold prices offset a 5 per cent fall in total production.

Operating income for Gengold mines Beatrix, Klinross, Leslie, St Helena and Winkelskraal rose 15 per cent to R112m for the period, compared with a 7 per cent increase in the previous quarter. Working costs climbed to R384m, the third consecutive quarterly rise, although management predicted lower costs this quarter.

Senior executives are to begin touring Europe and the US today to win investors' support for a plan to merge Klinross, Leslie, Bracken and Winkelskraal mines by October. "This will facilitate a proper autonomous gold mine company management in the fullness of time," Mr Tom Dale, managing director, said.

The mines currently pay management fees to Gengold, but would benefit from "substantial tax breaks by converting management fees into cash and then into equity" in the 100 cents a share.

Production at flagship mine Beatrix was flat, while working costs rose 4 per cent to R105m.

Earnings per share dipped from 30 to 24 cents, and the final dividend was 70 cents, lifting the total to 133 cents from 123 cents.

Recovery at most Korean banks

By John Burton in Seoul

cent rise to Won75.5bn.

Korea Exchange Bank, also privatised in 1994, showed the highest earnings growth among national banks, with profits ahead 1,000 per cent to Won73.7bn. Cho Hung Bank rose 423 per cent to Won6.8bn, while Hani Bank fell 41 per cent to Won17.6bn. Hana soared 195 per cent to Won30.5bn, while Boram surged 508 per cent to Won7.5bn.

Seoul Bank, which has the largest percentage of bad loans of total lending among the main banks, incurred a loss of Won34.4bn against Won38.8bn a year ago.

Korea First, which was hurt by the bankruptcy of several main corporate clients last year, narrowed its loss to Won34.6bn from Won133.3bn a year ago.

Losses also narrowed at Peace Bank of Korea, from Won27.5bn to Won14.7bn, and at Donghwa Bank from Won37.6bn to Won19.6bn.

KorAm recovered to Won14.4bn from a Won64.6bn loss.

Manila mall operator loses novelty value

New foreign ownership laws could hit the shares and fortunes of SM Prime



Shopping around: a new mall opens in Manila

As the Philippines' largest shopping mall operator, SM Prime offers foreign portfolio investors the nearest thing they can get to a retail stock. Debarred from acquiring direct shares in the country's surging retail sector, foreigners have pushed SM Prime's share price up to near record levels. At a p/e of 37, the group is trading at almost double the Philippine stock market's level.

All that, however, could be about to change. As Congress debates the final stages of legislation to open the country's retail industry to 100 per cent foreign ownership, SM Prime is about to lose its enviable status.

At the same time, Uniwide, a wholesale discount seller with retail outlets and shopping malls around the country, plans a market listing between now and September in what will be the largest Philippine IPO this year.

Uniwide's IPO - totalling between 2.5bn and 3bn pesos (US\$35.5m-\$41.6m) - and the impending retail liberalisation legislation are seen as a threat to SM Prime's ascendancy. Shares in the mall operator, in other words, could also have a downside.

There are some negative implications for SM Prime from the changes in the law," says Ms Gina Manzano, analyst at Asia Equity Securities in Manila. "But it should also be remembered there are big opportunities for SM Prime as well."

Of these, the most obvious is the opportunity for new cus-

tomers. In the build-up to liberalisation, dozens of foreign boutique and department chains are scouting around Manila's fertile shopping ground for space to lease. With more than 1m square metres of indoor shopping mall - mostly in Manila - SM Prime is the biggest lessor in the Philippines.

Foreign companies, notably the big Japanese department stores, have already expressed an interest in a market which is growing by between 18 and 20 per cent a year. Few, though, are expected to go it alone.

SM Prime, which boosted net profits last year by 40 per cent to 1.51bn pesos, is an obvious joint venture partner. Earlier this year it took a 38 per cent stake in a wholesale chain led by Makro, the Dutch chain. Retail ventures are expected to follow with the introduction of the new law.

"We don't see the new law as a threat. We see it as an opportunity

about the market is growing so quickly that there is plenty of room for foreign operators. We think there is also a great deal to learn from them."

As the pioneer of the US-style indoor shopping mall in the Philippines, SM Prime has little to learn about economies of scale. Indeed, with plans to build a 500,000 sq m mall in Manila Bay, to be called the Mall of Asia, SM Prime will own the largest mall in the world by its completion in 2000. Mega Mall, its 330,000 sq m centre in Ortigas, the capital's second business district, is already the largest in Asia.

At any one time more than 1m customers are browsing through SM Prime's Philippine malls. Economies of scale have also brought SM Prime financial advantages, including a centralised purchasing system enabling it to build malls at a big discount, and strong operating cash flows which have kept its debt-equity ratio to below 10 per cent. But there are also disadvantages.

As a mass operator which appeals to the country's low-to-middle-income groups, SM Prime is badly positioned to cash in on the expanding high end of the shopping mall sector. While the company's vast malls serve as a model of efficiency to local competitors, the buildings are not exactly a paragon of quality.

The first thing you notice about Mega Mall is its size," says Ms Meg Francisco, chief researcher at Deutsche Morgan Grenfell. "The second is its low quality. It packs people in but it is not an experience for the discerning. The high-spending segment of the market, which is also the fastest growing, prefers something more upmarket."

Having almost saturated the Manila middle-income market,

Edward Luce

July 1996

CAPITAL AND INCOME GROUP

£ 52,250,000

5 Year Property Investment Loan

arranged by

BHF-BANK
London Branch

provided by

Hamburgische Landesbank
London Branch

Adviser to borrower

R. M. Gamble & Company Ltd.

Agent Bank

BHF-BANK

\$30,000,000

Private Placement

Senior Subordinated Notes

Due 2006

Issued April 1996

Sole Agent

CREDIT LYONNAIS SECURITIES (USA) INC.

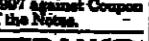
HongkongBank 
The Hongkong and Shanghai Banking Corporation Limited
(Incorporated in Hong Kong with limited liability)

U.S.\$400,000,000
PRIMARY CAPITAL UNDATED FLOATING RATE NOTES
(TWO PERIODS)

Notice is hereby given that the Rate of Interest has been fixed at 5.875% and that the Interest payable on each Interest Payment Date will be US\$75.07 and in respect of US\$100,000 nominal of the Notes will be US\$1,501.35.

July 16, 1996, London
By Citibank N.A., Corporate Agency & Trust, Agent Bank 

DEN DANSKE BANK
CALLABLE SUBORDINATED STEP-UP FLOATING RATE NOTES DUE 2005

Notice is hereby given that the Rate of Interest for the Interest Period July 16, 1996 to January 15, 1997 will stand fixed at 5.98573% and that the Interest payable on the relevant Interest Payment Date will be US\$236.43 in respect of U.S.\$100,000 nominal of the Notes.
July 16, 1996, London
By Citibank N.A., Corporate Agency & Trust, Agent Bank 

Until 1993, the Federal Ministry for the Environment, Youth and the Family granted

SALE OF LOAN RECEIVABLES WITH NOMINAL VALUE OF ATS 6 323 MILLION

Federal Ministry for the Environment, Youth and the Family

- low and fixed interest
- long term
- bank secured

loans to commercial undertakings and to municipal co-operatives in which commercial organisations were involved in the construction of sewage treatment plants. As part of the privatisation process, certain of these loans will be offered for sale. The loans for sale have the following characteristics:

- 89% of the nominal value secured by bank and other guarantees
- Remaining 11% secured partially by mortgage

Loans to commercial organisations

- Total Nominal Value ca. ATS 2 507 million
- Average remaining life 4.5 years (duration)
- 23 Borrowers (each with borrowings over ATS 20 million)

The loans can be combined into packages with varying remaining lives and may also be purchased individually.

Offers should be submitted in the period from 19 July 1996 to 23 September 1996.

For further information regarding loans, borrowers, loan conditions and securities please contact Price Waterhouse, Prinz-Eugen-Strasse 72, A-1040 Vienna, Austria, Tel +43 1 50188 358, Mr. Bernhard Haider. In addition to a prospectus containing more detailed information, a data room will also be made available to interested parties in which the documentation assisting the valuation and offer process may be viewed as from 19 August.

GRT Price Waterhouse



fixed prices
output fall
gold mines

Pentland rejects \$93m offer for associate

By David Blackwell

Pentland, the sportswear and consumer products group, yesterday threatened to spoil an agreed takeover of Authentic Fitness Corporation, a US associate company, by rejecting a \$93m offer for its 23 per cent holding.

Mr Stephen Rubin, Pentland's chairman, resigned yesterday as a director of AFC, maker of Speedo performance swimwear in the US, after voting against the offer from Warnaco, the US sports and underwear company.

Warnaco's offer comes as more than 40 national swimming teams line up in Speedo costumes for the Olympic

Games, which open in Atlanta, Georgia this week.

Speedo, based in Nottingham, is owned by Pentland. This year it launched a revolutionary new fabric for its performance swimwear, which has more than half the world market. Known as Aquablast,

it has less drag than human skin, and could lead to top swimmers wearing all-over suits for the first time.

Warnaco, licensed to manufacture under brand names including Calvin Klein and Fruit of the Loom, sold off AFC in 1990. It is offering 0.62 shares per AFC share, pricing the bid at \$40.5m at yesterday's midday price on the New York stock exchange of \$21.13.

AFC said it was disappointed by Mr Rubin's "negative vote".

Biotechnology sector suffers further blows

By Simon Kuper

The British biotechnology sector, a favourite among investors for almost two years, suffered three blows yesterday to add to other recent setbacks.

The share price of British Biotech, the market leader, fell below the £20.50 a share price of a £145m rights issue due to close tomorrow. At last night's close of £20.49, down 18p, they are 38 per cent below their peak of £22.05 in May.

Separately, Therapeutic Antibodies, the US-based biotechnology company, said it would raise just £22m when it

floats on the London Stock Exchange next Tuesday, £5m less than it had intended.

In another development, several fund managers said Axis Genetics' planned £12m private placing was overpriced. Hoenes Gavet, broker to the company, denied the placing was in trouble.

Biotechnology stocks have been falling for almost a month, prompted in part by a flood of share issues.

The companies make losses and promise profits when their products reach the market. Analysts and fund managers said institutions which had

sub-underwritten British Biotech's entire £145m rights issue from Kleinwort Benson would probably be left holding millions of pounds worth of the stock. The issue is the largest in the sector.

However, the sub-underwriters include many of the largest shareholders in British Biotech, among them Morgan Grenfell, Mercury Asset Management and Legal & General Assurance.

The closing time for take-up of the rights is 3pm on Wednesday. Yesterday, British Biotech nil-pays - the rights to take up shares in the issue - fell 16p to just 2p.

Upbeat Shandwick ahead



Dermot McNulty, chief executive, (left) and Peter Gummer, chairman, unveiled Mastercard deal

By Jane Martinson

Shandwick International, the public relations group, yesterday announced a global deal with Mastercard International, the credit card business, as it revealed double digit growth in the US, Europe and Asia in the six months to April 30.

Mr Roger Selman, finance director, said he expected the number of multinational accounts to grow over the next few years. The group made a similar deal with Digital Equipment six months ago.

In the first half, Shandwick lifted interim pre-tax profits 11 per cent to £2.57m (£5.56m).

Operating income from fees and commissions rose almost 13 per cent to £26.6m (£52.8m). It increased 10 per cent on a constant currency basis, because of stronger US dollar. Turnover, which includes some costs of business, rose 8 per cent to £39.2m (£52.3m).

Operating profits rose 9 per cent to £6m (£5.42m). New business in the US particularly eroded overall margin which fell just over 1 percentage point to 16.7 per cent.

However, a focus on the group's US operations in Washington and New York over the past year had resulted in growth of up to 30 per cent, said Mr Selman. The increase in staff employed, including a senior politician in Washington, had reduced regional margins by 2 percentage points to 17 per cent.

In the UK operating income grew 6 per cent to £13.6m (£12.8m), while an operating margin of almost 21 per cent was maintained.

The new venture is jointly financed by the management and a group of international investors led by CS First Boston and Metropolitan Life Insurance.

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FINANCIAL TIMES TUESDAY JULY 16 1996

FINANCIAL TIMES SURVEY

LEBANON

An uncertain revival ahead

Beirut waits on the decisions of outside forces and interests before charting its future, David Gardner argues

For 17 days in April, Lebanon once again became the preferred battleground of a Middle East still far from peace. Israel bombarded the country from the air, land and sea, in response to the actions of the Shi'ite Moslem guerrillas of Hizbollah. "The Lebanese know the people around Netanyahu very well," says a senior government official, "and they are very afraid."

And yet... The Lebanese have proven over the years to be extraordinarily resilient, and the April bombardment forced them to rediscover themselves as a nation. This was a sense they all but lost in the tribal slaughter of the civil war between and within the country's 17 minority communities. That war brought Lebanon under Syrian hegemony and left 12 per cent of its territory under Israeli occupation. "Never in the history of Lebanon since its independence have the people been so united," says Mr Fouad Sanjour, finance minister in the government of Mr Rafiq Hariri. This great upsurge of popular unity, embracing all sections of the community from Shi'ite fundamentalists to the Maronite Christians, allies of Israel during the civil war in a vain attempt to preserve their dominance of Lebanon, has raised hopes that yet again, the Lebanese will be able to turn a disaster into an opportunity.

But in May, Israelis elected Mr Benjamin Netanyahu at the head of a hardline government led by Likud, which includes as ministers Mr Ariel Sharon and Mr Raphael Eitan, the generals who launched the

full-scale invasion of Lebanon in 1982, which was the most devastating of six big Israeli operations against the country since 1968. Lebanon has cause to wonder what this means for its reconstruction ambitions. "The Lebanese know the people around Netanyahu very well," says a senior government official, "and they are very afraid."

US and French mediation

ended April's hostilities, not with a ceasefire but by writing down the rules of engagement agreed verbally after Israel's last big incursion into Lebanon in July 1993. This allows Hizbollah to continue its attacks on Israeli forces inside the so-called security zone Israel occupies as a buffer for its northern border, and Israel to retaliate, provided neither side fires on or from civilian positions. Approval was given to a

KEY FACTS

Area	10,452 sq km
Population	3.09 million
Head of state	President Elias Hrawi
Prime minister	Rafiq al-Hariri
Currency	Lebanese pound (£L)
Average exchange rate	1985 £1=£ 1621.45 1990 £1=£ 1582.65

ECONOMY

	1989	1990
Total GDP (\$m)	10,215*	n/a
Real GDP growth (%)	7.0	8.0
Components of GDP (1990, %)		
Private Consumption	109.9	n/a
Total investment	28.3	n/a
Government Consumption	11.6	n/a
Net Exports	-49.8	n/a
Annual change in...		
Consumer prices (%)	15.0	15.0
Money supply (M1, %)	9.4	n/a
Reserves minus gold (\$m)	4,533	n/a
Total external debt (\$m)	2,500	n/a
Government budget bal. (£L bn)	-2,495	-2,428
Current account balance (\$m)	-4,808	-5,250
Exports (\$m)	982	1,130
Imports (\$m)	6,721	7,500
Trade balance (\$m)	-5,739	-6,370
Main trading partners (1990, %)*		
Saudi Arabia	12.8	n/a
Switzerland	12.2	n/a
UAE	11.1	n/a
Syria	9.1	5.3
Kuwait	8.6	n/a
Jordan	4.9	n/a
EU	15.1	44.9

(1)Year to date.

(2)Estimate unless otherwise stated.

(3)Derived from IMF figures.

(4)Share of world trade.

Source: EU; Datastream.

He and others in the government question whether Lebanon can begin emerging from its subordination to Syria while the risk of further conflict with Israel persists. Or indeed whether it can recover its pre-war status as the West's window on the Middle East and re-establish itself as the region's main financial centre.

Israel had intended to cause damage to Lebanon's re-emerging infrastructure on a scale that would force Beirut and Damascus to act against Hizbollah. Roads and reservoirs, power stations and bridges, as well as hundreds of Shi'ite homes in the south, were destroyed, and over 400,000 refugees were driven northwards.

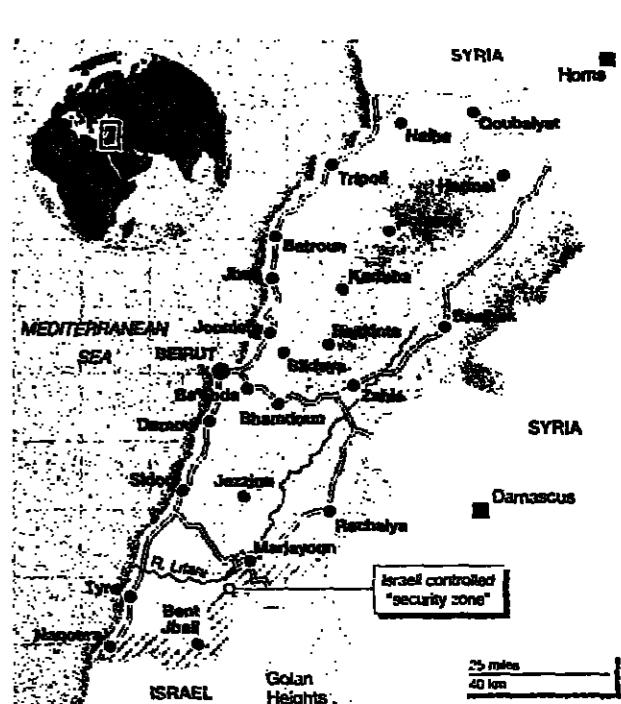
Yet Hizbollah emerged not only intact, but with greatly enhanced prestige for standing its ground against Israel, whose land forces it harried out of most of Lebanon in 1982-85. Only 14 of its fighters were among the total of more than 200, mostly civilians, who died. "I'm not aware of any other movement which has this popularity," says Sheikh Hassan Nasrallah, its 36-year-old leader, who said last month that Hizbollah wants to enter government. "We want to be part of the political life of Lebanon, to participate in its administration and in dealing with its problems," he said. Mr Hariri rules this out, but acknowledges its power.

"We said from the beginning [Israel] would not succeed in destroying Hizbollah, and they did not," Mr Hariri said in an interview last month. "They have tried all sorts of methods to get security on their northern border," he adds, but "none of their [acts of] aggression has worked." What would work, the prime minister contends, is for Mr Netanyahu to withdraw Israeli forces and give way to the reconstituted Lebanese army. "With no occupation there will be no resistance," he says, pledging to wind up Hizbollah in the same way all the other civil war militias were disbanded. We are ready to assure security on our borders."

Mr Hariri did indeed warn Hizbollah in May against escalating the conflict in the south, a move seen then as the first step towards reigning in the guerrillas. But Mr Netanyahu's election, and the inclusion in his government of Mr Sharon who in April advocated taking all of south Lebanon up to the Litani river, has given Hizbollah a new lease of life.



Reconstruction in Beirut but it must extend to the rest of the country riven by years of civil war and battered by Israeli attacks



Continued on Page III

SOLIDERE

THE LEBANESE RENAISSANCE

SOLIDERE begins to deliver on Phase One targets

SOLIDERE, the \$1.8 billion Lebanese company established in May of 1994, is today, according to its Chairman and General Manager, Nasser Chammas, well on its way towards implementation of the first phase of a comprehensive plan for the development and reconstruction of the heart of the Lebanese capital.

The company, created to answer the complex and difficult issues surrounding the destruction which took place in the centre of Beirut during the civil war, has passed its early tests, and has now begun delivering on the ambitious programme for the first phase of the project. The creation of SOLIDERE, as a private sector joint-stock company, dealt with these issues through a novel concept; the association of property owners and investors, allowing real estate and cash assets to become available, thereby making it possible for the complex reconstruction of the city centre to move ahead. With a potential 100,000 shareholders, land assets appraised at a value of \$1.17 billion and a successful initial public offering which raised \$650 million, the company has been able to get its development projects underway, while also being attentive to the popular, national and regional dimensions of the reconstruction programme.

The development plans for the Beirut Central District, or BCD, are set out in a master plan which was the subject of popular and professional debate in Lebanon. The plans cover an area of approximately 1.8 million square metres of land in the historic centre of the capital, including some 600,000 square metres of land being reclaimed

from the sea. The project's location includes the banking district of Beirut, the heart of the Lebanese administration, commercial districts, residential areas and important tourist locations. The plans for the area's redevelopment centre upon a phased programme to bring back significant life to the heart of the capital by the turn of the millennium, and gradually move on towards further expansion of the development program as Beirut recaptures its role in the region. During the first phase of the project, which lasts until 1999, the BCD will undergo some 1.34 million square metres of development, including some 833,000 square metres of restoration works, and more than 500,000 square metres of new development projects.

With almost 60% of this development work already committed to, SOLIDERE is confident of meeting its overall targets for Phase One. The developments taking place cover a wide range of uses, offices, commercial developments, hotels, residential developments and others, which the company believes will create the necessary conditions and critical mass required to recreate a lively city centre.

Analyzing this, Chammas argues that SOLIDERE's project differs in certain key respects to other major international development projects which have taken place in recent history. This difference he says arises from the fact that the SOLIDERE project is located in the natural city centre, which has a proven track record and history as a successful national and regional hub. This means that, within the Lebanese

economy, SOLIDERE does not have to combat negative market perceptions which come to the fore in development projects which take place on the outskirts of major cities. The obvious need for the Lebanese capital to be rebuilt is being underpinned by strong demand for property and development in the area,

project will redefine the concept of city planning in Lebanon. The company believes that SOLIDERE's investment of approximately \$500 million in equipping the BCD with this new infrastructure will add enormous value to the area. With these works well underway, visitors to the city centre can easily see the magnitude of what

which will bring in major tenants into the area, with the company recently announcing that ESCWA, one of the main administrative U.N. agencies for the Middle East, along with other U.N. agencies will be locating at these landmark projects, the Beirut Trade Center, Lebanon's first intelligent office building, will offer high quality office and conference facilities. Because of its location and the quality of its facilities, the company is aiming to see a new standard in office development in the country.

Another development being undertaken by SOLIDERE, the reconstruction of the Souks area, involving over 100,000 square metres of commercial space, will provide a commercial and entertainment environment unequalled anywhere in the city, and easily accessible from all parts of the Greater Beirut area. With new standards of development, and top international operators expressing an interest in the project, the management believe that their strategy is correct.

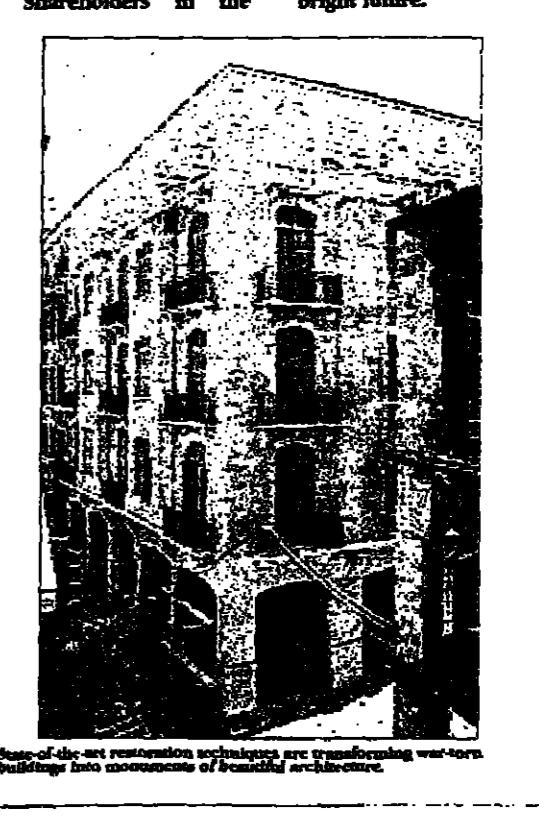
While critics of the project have argued that the future success of Beirut depends largely on regional and geopolitical considerations, SOLIDERE sees that point as only part of the overall picture. "Beirut and all of Lebanon need the city centre, irrespective of regional considerations", says Nasser Chammas. "The Lebanese are keen to see it rebuilt and active again. We are proceeding with considerable encouragement from the business community."

SOLIDERE sees Beirut's regional dimensions as part of their Phase Two vision. "Our concern at the moment is to revitalise the city centre around the historic core and lay the foundations for the future vision", says Chammas. "There are clearly very great regional

opportunities that will flow from a more stable Middle East and we look forward to that".

With its strong financial performance over the past two years exceeding profit expectations for both 1994 and 1995, the company reported net income in 1995 of \$32.3 million. Shareholders in the

company have just received their first dividends, and the management is confident that the fundamentals of the company are very strong. With work on schedule and interest in the project very tangible, SOLIDERE can lay claim to a solid record of performance over the past two years, and a bright future.



principally amongst Lebanese investors. SOLIDERE's strategy is built upon this phased approach towards development in the area. The first phase includes the completion of extensive infrastructure works in the BCD, aimed at equipping the project with modern, state-of-the-art facilities. These are set to include the latest in technology available for the telecommunications network in the area, as well as answering the needs of the BCD. With its new road network and landscaped streets, the

administration of the Council of Ministers will take place in the BCD. Chammas insists that such agencies will act as "poles of attraction" for other agencies and services. Many other important Lebanese and international businesses are also set to establish in the area during Phase One. Most major Lebanese financial institutions have committed to a significant presence in the area, and Banque Arab, Lebanon's second largest bank, is currently developing a major new head office building in the traditional banking district of the BCD. SOLIDERE is itself

II LEBANON

■ Capital markets: by Roula Khalaf

Regional role kept waiting

Confusion about the official and secondary markets hinders the bourse's development

Earlier this year, Lebanon started to send signals that it could reclaim its former role as a regional financial centre. Foreign banks such as ING and Flemings opened offices with an eye on turning them into regional hubs; local banks successfully tapped international markets for finance; and institutional investors in London and New York sent teams to explore investment opportunities.

Then came the April Israeli bombardment, which highlighted the country's vulnerability and the desperate need for comprehensive peace in the region if Lebanon's economic and financial hopes for the future were to be realised. The April attacks and the subsequent election of a hardline Likud government in Israel have thrown the peace process into doubt and raised the level of Lebanon's political risk not least in financial terms.

Lebanese bankers and government officials, however, remain outwardly undisturbed. The Israeli attacks were a serious setback; peace may now be much harder to reach, but turning the country into a regional centre is a long-term objective; one which can wait, they said.

In the meantime, however, Lebanon has had to continue with the development of its capital markets. This is not just the centrepiece of its plans to re-establish itself as a financial entrepot, but also an essential element in raising finance for its ambitious reconstruction projects.

If foreigners are now forced to shelve plans to set up a regional base in Beirut, some foreign as well as Lebanese investors seem still willing to buy Lebanese paper, as evidenced by a successful \$100m eurobond issue following the April attacks and a more recent \$60m eurobond for Credit Libanais, which is 97 per cent owned by the central bank.

The effort to develop capital markets has proved slower and more complicated than both the government and the private sector had anticipated.

Lebanese investment bankers tend to

lower their voices when the discussion turns to the Beirut stock exchange. Why publicise the fact that on some days, no more than a few hundred dollars changes hands in the four stocks listed? Or that the market has a total capitalisation of under only \$400m while another parallel secondary market under the supervision of the central bank has a \$2bn capitalisation and lists a single stock?

The Lebanese bourse opened in January amid much fanfare – it was to be one of the region's few vibrant exchanges open to foreign investors. But regulatory delays, reluctance on the part of the mostly family-owned companies to open up their capital, and confusion about the two exchanges, have hindered the development of the bourse.

Because stricter rules on the official stock exchange have led to fewer brokers than on the secondary market, Solidere, the real estate company developing the historical downtown area of Beirut, is still traded on the more liquid secondary market, which was created specifically for the company.

Rivalry between the central bank and the ministry of finance, under which authority the bourse falls, is also delaying the merger. Both stock exchange and Solidere officials, however, say they expect the two exchanges to merge eventually.

The creation of capital markets requires the development of a legal environment, of intermediaries, instruments, and a process of education. Lebanon is working on all four fronts.

Until a year ago, Lebanon's banks had a monopoly on all kinds of mediation. And there was not much of it. With the high rates paid on Treasury bills to maintain the stability of the currency – rates reached 40 per cent last autumn – and stiff reserve requirements, the banks, for the most part, took deposits and invested in T-bills. During the past year, however, new investment banks, in particular, the Beirut-based Lebanon Invest, which was started with Gulf money, have weakened the banking monopoly by highlighting to both investors and businesses the availability of other forms of finance, such as equity issues.

For example, the bank announced in May that it had secured a \$31m private placement for the reconstruction of the Phoenix Intercontinental Hotel in Beirut, one of the city's most famous hotels before the civil war. Phoenix has now applied for a listing on the exchange.

Commercial banks have taken stock of the potential for corporate finance deals and are setting up their own investment banking arms, while foreign banks have opened offices in Beirut.

Earlier this year, the Middle East Capital Group, backed by the International Finance Corporation and EIZW, the investment arm of Barclays bank, chose Beirut as its regional base to channel capital into the Middle East. The group is now arranging \$20m in finance for Lehman's Al Bustan hotel.

The legal framework has become more accommodating, but not yet complete. A new law issued last month expanded the sector's business prospects by allowing banks to manage fiduciary accounts, a development bankers consider as significant as Lebanon's bank secrecy laws.

Another law now allows banks to float up to 30 per cent of their shares on the stock exchange without prior central bank approval of each shareholder, as had been the case in the past. "I would not be surprised if in two to three years from now banks are the mainstay of the economy," says Mr Nasser Saidi, the central bank vice governor.

While this measure will encourage banks to open up their capital, some bankers say they will wait for the stock exchange to set up a supervisory body before issuing shares. "There is an awareness of the need for capital markets, there was a mere 3 per cent, compared with the 7 per cent recorded in the whole of 1995 and the 8.5 per cent in 1994."

Because any eventual pick up of the economy is largely a function of regional political developments outside Lebanon's control, Lebanese officials prefer, however, to focus attention on the brighter side of things.

To them, the Israeli attacks provided intangible benefits – a demonstration of national unity which until recently remained elusive and was not willing to take.

The stability of the currency is the backbone of the economic policy followed by the Hariri government since taking office in 1992. Albeit at a high cost, keeping the pound stable is considered the prerequisite to sustained growth in the long term, as it can act as a focus to attract the capital inflows needed to finance a \$60bn 13-year reconstruction programme towards which the private sector is expected to contribute \$28bn.

But the slight appreciation in the pound, of the order of about 3 per cent a year, does not reflect the true state of the Lebanese economy. To bring about the stability of the pound, the private sector, which has always fuelled economic growth and traditionally accounted for 85 per cent of production, has now turned to financing the government.

When a domestic political crisis last year led to pressure on the pound, the central bank raised rates paid on T-bills to up to 40 per cent. According to Banque Audi, by the end of the year, the state had absorbed 44 per cent of bank financing available, while contributing only 22 per cent of production.

More than \$2bn worth of T-bills were due over 6 weeks between October and November this year. Under normal circumstances, the government should be able to roll over all the bonds.

But economists say a political crisis closer to the date of maturity could cause trouble. "The state could repay but the

question is whether people would then choose to convert into dollars and this decision is related to the political situation," says one economist.

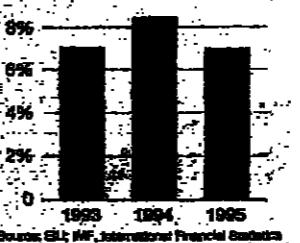
In addition to stifling private sector investment, the government's monetary policy has led to a mountain of domestic debt. While foreign debt is only \$1.3bn, the net public debt now stands at about \$6.5bn, and debt service stands at 30 per cent of total government spending.

This helps finance a deficit that consistently exceeds official targets.

Although on a downward trend, last year's projection of

Gross domestic product

% change on previous year



a deficit at 44 per cent of total spending was turned out as an actual deficit of 47 per cent. Largely due to the Israeli attacks, the deficit for the first four months of this year is estimated at 46.5 per cent, way ahead of the projected 38 per cent.

Probably the factor most important to the Lebanese economy is that the political uncertainty stemming from Israel's attacks and the result of its elections in May could have a negative effect on \$6.5bn yearly capital inflows, despite the currency's stability.

Bankers and government officials point to the \$100m eurobond issue Lebanon was able to sell immediately after the offensive as proof that flows are likely to continue. In June, Credit Libanais, which is 97 per cent owned by the central bank, also managed to sell a \$60m eurobond issue, the first by a Lebanese corporate issuer. Indeed, about \$2bn flowed into Lebanon in the first four months of this year (including April), up about 10 per cent over the same period last year.

But Mr Rafic Hariri, the prime minister and a billionaire businessman who has injected much of his own fortune into Lebanese projects, knows that the country could face a problem if regional political developments or domestic

parliamentary elections in August cause a crisis. "It is normal for businessmen to be hesitant but the economy can afford a few months of slowdown in capital flows," he says. "If the situation continues in the long term, then it will be different, but I don't think it will continue."

One way to offset any eventual decline is to speed up grants and soft loans received by the government for reconstruction. The ceasefire agreement reached in April stipulates the formation of a consultative group to assist in financing Lebanon's reconstruction. Although the group has yet to be formed, Mr Hariri is asking for \$5bn in grants and soft loans to be paid over 5 years.

Lebanese officials say that a large portion of the inflows (which they cannot quantify) is in the form of remittances which are received by families regardless of the political situation. Another source is the spending by Lebanese expatriates who return home for the summer months, and this is also unlikely to be severely affected unless further fighting breaks out over that period. Inflows destined for long-term productive investments could also be replaced by short-term and more liquid investments into Lebanese traded paper.

The extent of the slowdown in capital flows will determine whether the balance of payments comes under pressure and derails efforts to prop up the Lebanese pound. Capital inflows have more than offset the \$5bn trade deficit – about 50 per cent of estimated GDP – Lebanon has been recording in recent years. But the \$1.1bn balance of payments surplus recorded in 1994 had shrunk to a mere \$265m last year.

Advisors to Mr Hariri point out that the Lebanese economy has weathered many storms before and the rise in central bank net foreign exchange reserves – to \$3.5bn in mid-June from \$2.7bn at the end of last year – is a safety cushion against any further pressure on the currency.

But the long-term growth of the economy and viability of the reconstruction plan will continue to hang on perceptions of the regional political equation.

As one banker put it: "Regional developments can make or break Lebanon. But regional issues are outside our control so in the meantime we have to manage the crisis the best way we can."

■ Economy: by Roula Khalaf

Slowed after the storm

Stability of the currency is the backbone of the government's economic policy

The most damaging consequence of the Israeli bombardment of Lebanon in April beyond the devastation wreaked on southern villages and rehabilitated infrastructure is the estimated 1 per cent to 2 per cent it will shave off economic growth this year. This, coupled with the political uncertainty about the Middle East peace process as well as local parliamentary elections later this year, will present serious challenges to Lebanon's economic policy makers in the coming months.

Even before the Israeli attacks, economic growth was sluggish as high interest rates on Treasury bills crowded out the private sector, and the construction sector, a main magnet of capital inflows, drew close to saturation.

According to Banque Audi, the most authoritative guide to macro-economic statistics, gross domestic product growth in the first quarter was a mere 3 per cent, compared with the 7 per cent recorded in the whole of 1995 and the 8.5 per cent in 1994.

The banks have been at once the driving force behind the development of Lebanon's capital markets and a main obstacle. Having enjoyed huge profit margins for the last few years by financing the government, many banks are reluctant to spend money on attracting talent to develop businesses based on fee income or create new products. Not are they encouraging clients – most of which are family-owned businesses – to look at financing outside the banking system and to open up their capital.

To them, the Israeli attacks provided intangible benefits – a demonstration of national unity which until recently remained elusive and was not willing to take.

The stability of the currency is the backbone of the economic policy followed by the Hariri government since taking office in 1992. Albeit at a high cost, keeping the pound stable is considered the prerequisite to sustained growth in the long term, as it can act as a focus to attract the capital inflows needed to finance a \$60bn 13-year reconstruction programme towards which the private sector is expected to contribute \$28bn.

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	LEBANON Principal economic indicators			
	31/12/94	31/3/95	31/12/95	31/3/96
Commercial bank deposits (\$bn)	20.349.8	21.283.3	23.884.1	24.300.4
Private sector claims (\$bn)	8,169.3	8,927	10,684.7	11,373.3
Inflation (%)	12.05	2.20	9.92	1.78
Internal public debt (\$L)	9,820.8	9,161.8	11,967.2	12,798.5
Beirut port (ships)	3,351	919	3,443	838
Beirut airport (passenger)	1,438,298	222,458	1,612,340	306,028
Construction permits (sq m)	22,388,160	6,065,598	34,031,586	2,988,759
Minimum salary (\$)	120.0	150.0	156.7	158.0
Work permits	45,530	57,704	n/a	n/a
Net foreign assets (\$m)	9,568.8	9,388.0	9,892.2	9,978.4
Customs receipts (\$'000)	47,575	106,203	825,645	245,832
Electricity production (kWh/m)	4,359	1,140	4,823	1,857
Cement delivery (tonnes)	3,466,428	802,111	3,977,794	590,177

Source: Source and

Lebanese pound.

Lebanese officials were greatly relieved and surprised that the Israeli offensive did not fuel a run on the Lebanese pound. After spending \$200m in the first two days of attacks to buy Lebanese pounds, the Lebanese central bank was able to recover the same amount by the end of the operation.

Several factors lie behind the reserved attitudes and reactions of Lebanese individuals and institutions. They did not expect the attacks to last long and the markets were closed for a good part of the 17-day crisis. The central bank, now more adept at managing political crisis, averted a panic by offering to sell as many dollars as were in demand and not raising the discount rate.

Moreover, with the bulk of local currency deposits tied up in high-yielding T-bills, selling off these would have meant discounting them up to 30 per cent, a loss most holders were not willing to take.

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BEIRUT INTERNATIONAL AIRPORT BIDS

LAST CALL

The Beirut International Airport (B.I.A.) is being rehabilitated and expanded, in line with the "Horizon 2000" plan launched by the Lebanese government, to accommodate an annual flow of about six million passengers, by the year 2000. The Investment Development Authority of Lebanon (IDAL) is pleased to invite interested parties to participate in the following projects open for tender: BIA Car Park, BIA Hotel and BIA Free Zone.

The bidder should demonstrate capabilities to efficiently execute the construction of the buildings and to operate and provide maintenance of the facilities in accordance with the required specifications.

• BIA Hotel: located on 60,000 m² of prime land

opposite the main passenger terminal building. The Four Star Hotel will be of international standard with 250 rooms, such as lounges, a panoramic restaurant, bars, conferences and functions areas along with related facilities.

• BIA Car Parks: located in front of the main passenger terminal building, with a capacity for 2,350 cars in a two underground levels and an open-air parking.

• BIA Free Zone: located within the Airport parameter, it is designed to accommodate 150,000 m² of building units, intended for duty free activities. The Free Zone will have bonded storage areas, light industry, trading and services.

JAVIC 15 D

the storm

Interview: Rafiq Hariri

Used to getting things done

David Gardner
reviews the
political and
personal challenges
facing the premier

There cannot be many countries with a currency that brushes off an invasion but starts to collapse if one man threatens, as he periodically does, to resign. But Lebanon is no ordinary country, and that man is prime minister Rafiq al-Hariri, the self-made billionaire who has cast himself as the saviour of the country which tore itself to bits in the 1975-90 civil war.

When Israel launched its 17-day bombardment of Lebanon in April the Lebanese pound blipped for one day and then, with minimal central bank intervention, showed no loss of strength. Yet when Mr Hariri "resigned" and was re-appointed in May last year there was a run on the pound. Indeed, in the eight months prior to his taking over as premier in October 1992, the pound lost 55 per cent of its value whereas it has since appreciated by nearly 30 per cent.

The normally affable and brash Hariri is uncharacteristically bashful about discussing it, but judges that "the currency is now stronger and less dependent on me. I think I will have succeeded," he reflects, "when anybody, including me, can be prime minister without making any real difference."

Until then, however, Mr Hariri's ambitions to restore Lebanon's pre-war prosperity by relaunching it as a regional services entrepot and capital market have intertwined the country's fate with his own political survival.

Mr Hariri, 51, came to the fore through the 1989 Taif agreement which ended Lebanon's sectarian bloodshed the following year, and took over when by 1992 it was clear this new dispensation had failed to halt Lebanon's drift. Until then, he was known in Lebanon mainly for the reputed \$4bn fortune he amassed from Saudi construction projects, and for the around 50,000 scholarships he endowed to educate Lebanese abroad.

The Taif accord rebalanced power between Lebanon's three main groupings, while maintaining the pre-war structure. The presidency, through which the Maronite Christians had lorded it over the country's 16 other communities until they lost the civil war,



Rafiq Hariri: a broad range of international contacts

Picture: Peter

was obliged to cede power to a Sunni Moslem prime minister (Mr Hariri) and a Shi'ite Moslem speaker of parliament, the former civil war militia leader Mr Nabil Berri.

Mr Hariri has struggled to establish himself as the primus inter pares of this troika of "presidents". He has shown scant regard for the inter-confessional rivalries which still plague Lebanon, preferring to operate as the chief executive of a business. Although in cabinet and parliament he still has to deal with clan barons, sect leaders and former warlords,

he operates through a network of business associates and employees he has placed in key ministries and the government agencies in charge of reconstruction.

Mr Hariri is used to having his instructions carried out, and to distributing money freely to oil things along; staff say he habitually pays in cash.

"There is no other alternative either for us or the rest of the region," he says. "In 17 years of civil war, no other country took the place of Beirut."

His opponents would point to the autocratic instincts underlying this ostensibly unexpected view of governing, citing as primary evidence his use of the army this spring against the trade unions.

Tens of thousands of workers defied his three-year-old ban on demonstrations to protest against falling living standards and restrictions on private radio and TV ownership they believe favour Mr Hariri's own extensive media interests.

His exasperation with Lebanon's political class, however, is shared widely by the Lebanese, and it is one source of his popularity. But Mr Hariri has made no attempt to use this following to remould the country.

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IV LEBANON

■ Politics: by David Gardner

The unity of grief

The reconstruction drive has yet to reassure the Shi'ites in the poor southern region

Virtually all the total of more than 200 dead, 550 injured and half million refugees caused by Israel's 17-days air, artillery and naval bombardment in April of southern Lebanon were Shi'ite Moslems. This was the community which spawned Hezbollah, the Islamist militia fighting the self-proclaimed Israeli "security zone" in the south.

Yet the first demonstrations against the bombing were by Maronite Christians in east Beirut, the hitherto dominant community that allied with Israel during the 1975-90 Lebanese civil war, which ended not only with Israel holding 12 per cent of Lebanon's southern territory as a buffer, but the rest of the country under the creeping hegemony of Syria.

The Israeli onslaught, intended to cause a popular backlash against Hezbollah and pressure the Beirut government into closing it down, provoked instead a surge of national unity.

After the 16 years of tribal warfare between and within the country's 17 minority communities, the Lebanese are rediscovering themselves as a nation. But politically Lebanon is still unable to turn the page on the civil war, and its options are still constrained by the war's outcome.

First, Lebanon's destiny has for the past quarter century been shaped by powerful neighbours using its soil and sectarian divisions to fight out their differences. April's events, essentially a proxy confrontation between Israel and Syria, which licenses Hezbollah's attacks on the occupation, show that cycle has not yet ended.

Second, the growing national consensus at street level has not percolated up to a political class still heavily populated by sect and clan leaders and warlords, still organised along confessional divisions and incapable of articulating a national vision.

The 1989 Taif Agreement which eventually ended the civil war rebalanced power between the country's main groupings. The executive presidency, through which the Maronites had dominated Lebanon, ceded power to a Sunni Moslem prime minister, Mr Hariri, and to a Shi'ite Moslem speaker of parliament, former militia leader Nabih Berri.

Instead of giving way to national reconciliation, the pre-war confessional system, skilfully manipulated by Syria, has acquired a new lease of life.

Third, Lebanon lost a huge chunk of its middle class, either because they fled abroad, or because their savings were wiped out by wartime inflation. The poor

became poorer and more numerous, the rich appear to be getting much richer.

Mr Hariri's reconstruction drive, moreover, although still at an early stage, is not doing enough to reassure poorer regions like the Shi'ite south that it will change the pattern of uneven development which helped fuel sectarian war. "The imbalances that were there before the war, in terms of distribution of income and distribution of regional wealth, have increased, not diminished," says a leading Shi'ite member of the administration.

Against problems of this magnitude, the strategy of Mr Hariri, a billionaire businessman, has been to press forward with the physical reconstruction of Lebanon's shattered economy and infrastructure. The ambition is to reclaim the country's pre-war role as the world's window onto the Middle East, the region's services entrepot, and in particular, its pre-eminent capital market.

The Israeli bombardment, which deliberately targeted infrastructure, in the view of one senior government official

Public reaction showed there is a mass market for national entente

showed that it is futile to try to rebuild Lebanon economically while ignoring its political and social divisions and geo-political constraints. "We must have a new national entente, based on reconciliation and taking together the decisions on our common future," he said.

Public reaction to the bombardment showed that there is indeed a mass market for this view. It also showed that the Lebanese are beginning to believe in the future and that they already have something to protect.

Amid the US and French diplomatic shuttling between Jerusalem and Damascus to end the April fighting, Mr Hariri skilfully exploited his wide range of international contacts – especially with French president Jacques Chirac – to ensure that Beirut too was an interlocutor in the debate on Lebanon's future...

But since taking office in October 1992, Mr Hariri has not deployed similar skills in internal politics. He now says that the parliamentary elections due next month "can solve this problem" of national reconciliation.

Until Israel's elections on May 29, there was hope that Israel would negotiate its withdrawal from south Lebanon, and thereby loosen Syria's grip on the country. With the victory of Mr Benjamin Netanyahu, who now heads a coalition of hardline Zionists and religious fundamentalists, this hope has nearly evaporated, although senior officials in both Beirut and Jerusalem do

not entirely rule it out. But Syria, the powerbroker with 40,000 troops in Lebanon, is fully engaged in trying to forge a united Arab front against Israel, which under Mr Netanyahu says it will not restore the Golan Heights to Syrian sovereignty in exchange for peace. Syria also feels under pressure from Turkey. Turkey in February signed a military co-operation pact with Israel, and Damascus believes Ankara was behind a series of bomb attacks inside Syria in May. Under these circumstances, some government officials believe Syria will insist on postponing the elections.

Mr Hariri, who travels to Damascus almost every week, adamantly rejects this. "The elections will take place on time," he says. If you do, the outcome is far from clear. The last elections in 1992 were boycotted by the Maronites, who complained they were taking place under Syrian guns, and put them at a disadvantage against Moslem voters. They had an additional complaint now over the electoral rules, which, they say, could create an unfair division of spoils between Maronites and the Druze on Mount Lebanon.

The governments in Beirut and Damascus take Maronite disengagement seriously. A meeting in Paris on June 5 of three Maronite civil war leaders by June 6 had Lebanese army patrols fanned out in response across all the mountain and coast approaches to Christian east Beirut. A more serious problem, however, is the Maronite failure to produce leaders and organise their national representation, whether as a group or across confessional lines. Their most potent voice is Patriarch Nasrallah Sfeir, who would like to see a Christian-Moslem national party, and preaches national reconciliation.

So too, in a different way, does Hezbollah, which furthermore is pushing to enter government, presenting Mr Hariri with another headache: Sheikh Mohammed Hussein Fadlallah, the senior Shi'ite cleric who maintains a distance from the movement but is regarded as Hezbollah's spiritual guide, says Hezbollah's Islamic fundamentalism should only be "one element in an ideological contest" embracing all Lebanon's communities, and that "Christians and Moslems should think together on the ways we can achieve both Islamic and Christian values, which are 80 per cent the same."

Hezbollah has a formidable social and welfare network and its resistance to Israel in and since April has enhanced its prestige. It is expected to do well in any election, although the Shi'a as a whole are allocated only 26 of the 128 parliamentary seats. Mr Hariri says he could never agree a common platform with the Islamists. But government officials recognise that Hezbollah is too powerful a force to be kept outside the political mainstream for long.

After five years of rehabilitation work, both telephone networks and electrical power are now nearly at pre-war capacity, with the ongoing phases of reconstruction aiming to upgrade and expand services.

By the end of this year, nearly a million telephone lines should be at the government's disposal. Two cellular operators were licensed last year by the government and each has now signed up 50,000 subscribers and plans to increase capacity. Contracts for the expansion of electrical generating capacity through the construction of two new power plants have been signed.

Work on expanding the airport to receive up to 6m passengers is about 10 per cent complete and bids have been

invited for the rehabilitation of the Beirut port.

By the time the Israelis attacked, Lebanon was moving on to a new phase of reconstruction, focusing on administrative reform and with special emphasis on social projects,

The Lebanese Company for the Reconstruction of Beirut Central District, Lebanon's largest company, has in the past 12 months received its first land sales commitments for \$200m, an amount officials had expected to achieve over three years. Buyers are for the most part businesses in the Lebanese diaspora wishing to relocate in Lebanon. The first phase of rebuilding the infrastructure of the war-ravaged historical downtown sector, including road networks, the sewerage and water systems, tunnels and electrical and communications networks is scheduled for completion in 1998 and some new roads and underpasses are already operational.

Peace or no peace in the Middle East, Solidere will soldier on, say its executives. "On the contrary, if peace is delayed, we will now have more time to prepare for it," says deputy general manager

Mr Abdul Hafez Mansour. Yet few other projects in Lebanon are as dependent as Solidere on Lebanon's success in remoulding itself into a regional financial centre and as affected by the region's long term political prospects.

Solidere is the jewel in prime minister Rafiq Hariri's reconstruction project for Lebanon. He is the company's single largest shareholder and the architect behind the controversial 1991 law which created the company. The law effectively forced landowners and former tenants, who also under Lebanese law have claims to certain rights of ownership and occupancy, to give up these rights in return for shares in a publicly traded company. While 64 per cent of the company's shareholders held property rights in the downtown area, the rest bought the stock in a \$650m public offering to Lebanese and other Arab investors in January 1994.

Solidere covers about 10 per cent of the Beirut surface area and its plans call for the development of 1.9m sq m of residential space and 1.6 sq m of office space. The company is building two marathas, one of which will house 750 boats.

The development expects to house 45,000 inhabitants and another 110,000 employees and 150,000 visitors.

The company has a 25-year life and is responsible for building infrastructure, restoring buildings in the traditional souks and selling most of the land to other developers. "For a project like this, you have to have a clear idea of where the country will be in five years," says a local trader. "There is no clear vision for the medium- to long-term prospects of the country." This is partly why Solidere's shareholders are far less cheerful than its executives. After reaching \$175 from its \$100 issue price, the Solidere stock has

floundered around \$110 and recently for a brief while reached a new low of just above \$103.

This was at a time when the company recognised \$22m out of the \$200m in sales

commitments as income in 1995, pushing net income up to over \$33m well ahead of projections. The company books the total amount of the sales after signing a final sales contract and receiving only 25 per cent of the price.

The rest of the \$200m is expected to be recognised into income this year.

Shareholders' disappointment is all the greater since many of them never chose to buy the stock in the first place.

Because distributing shares to holders of property rights in the area is entangled in court decisions and disputes among the recipients, the process has been lengthy and the company has 3m out of a total of 11.7m shares left to distribute.

Demand for Solidere stock is dampened by the fact that the company's bylaws allow only Lebanese and other Arab shareholders and these interested investors bought in the initial public offering.

Although executives will not comment on this, local bankers say the company is considering an international issue of global depositary receipts to attract international institutional buyers it hopes would stick with the stock for the long haul and help prop up the price.

Some analysts say that, with total payments for compensating settlers and infrastructure contracts exceeding \$500m, the company may also be in need of new cash. The GDR issue would be designed to circumvent the company's bylaws, which allow only Lebanese and Arab shareholders.

Roula Khalaf

■ Reconstruction: by Roula Khalaf

An exercise in damage control

About \$60bn in investment will be required for the rebuilding plan up to the year 2007

When Israeli planes pounded Lebanon's territory in April and deliberately targeted two power stations, the anxiety of Lebanese officials was such that they publicly exaggerated the extent of the damage to discourage further attacks and immediately rationed the supply of electricity to Beirut as proof of the devastation.

It hit Lebanon's infrastructure just as the benefits of an ambitious reconstruction programme were beginning to be felt was a psychological blow to both government and population. Mr Rafiq Hariri, the prime minister, has staked his reputation on rebuilding a modern infrastructure system that allows the private sector

to profit from the reconstruction by handing out \$1.2bn worth of public projects on a build-operate-transfer basis or as concessions.

Mr Nohad Baroudi, secretary general of the CDR, says Lebanon should not have a problem obtaining the necessary foreign funding, although in the last five years, the country has received only \$2.8bn in foreign grants and loans (excluding \$800m raised in eurobond issues), with grants making up only \$386.6 of that total.

The CDR estimates that financing requirements will be principally met by foreign borrowing during the first six years of 1995-2000, and will amount to \$3.7bn of total financing over the whole reconstruction period. The rest is expected to be financed by future surpluses in the government budget.

Now under considerable financial strain (the budget deficit is estimated at an optimistic 3.8 per cent of spending this year), the government is expected to begin recording surpluses in its budget during the last seven years of Horizon 2000.

Indeed, to relieve pressure on its finances, and because the cost of expropriating land for infrastructure has turned out far higher than planned, the government has decided to enlarge further the private sec-

tor's role in reconstruction by handing out \$1.2bn worth of public projects on a build-operate-transfer basis or as concessions.

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But the CDR is hoping to lower its borrowing costs by asking for better terms from donors within the framework of the so-called consultative group.

This is a body expected to be set up by international donors to assist in Lebanon's reconstruction as part of the April 27 ceasefire agreement which put an end to the Israeli offensive. Its creation, however, had been awaiting the establishment of the monitoring group to oversee the ceasefire.

The Lebanese government

The Financial Times plans to publish a Survey on

IMF/World Bank: World Economy & Finance

on Friday, September 27.

- To coincide with the IMF/World Bank meetings in Washington in 1996
- Special distribution to 6000 delegates at the meeting
- New emerging markets section

The FT is judged as the world's most important financial publication worldwide. Source: ING Bank Survey 95.

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MARKET REPORT

Less than energetic Footsie slides below 3,700By Steve Thompson,
UK Stock Market Editor

One of the most disappointing market debuts by a privatisation stock renewed worries about Wall Street and a retreat by gilt producers a subdued performance by UK stocks yesterday, driving the FTSE 100 index below 3,700.

British Energy's market debut, which produced the first discount to offer price since the government's privatisation programme was initiated in the 1980s, added to the gloom that has settled over the market in the past few weeks.

One leading stock market trader described the shares as "a dog stock

in a dog market", and said their performance had been one reason why the institutions had been reluctant to push money into equities.

"It is being taken by some fund managers as a signal that the bull market might have finally run its course," he added.

British Energy shares were always likely to be pressured on the downside, after last week's news that two of its nuclear plants had been closed down, and also in the wake of bad publicity over the discovery of radioactive leaks at its Sizewell B plant.

Wall Street, which has come under heavy selling pressure over the past couple of weeks, during

which the Dow Jones Industrial Average fell by more than 100 points on two occasions, held up well on Friday, but dropped again yesterday.

At the outset the Dow fell by some 50 points, triggering restrictions on programme trading. Some 90 minutes after London closed, the Dow was 53 points off.

In London, the FTSE 100 was down 30.1 at 3,688.3, extending the decline over the past three trading sessions to 74.5 or 2 per cent. The bumper dividend payments at National Power were responsible for 10.2 points of the decline.

There was real downside pressure, too, in the second line stocks,

where the FTSE Mid 250 index also moved back through a psychologically important level, dropping 24.9 to 4,291.6.

Dealers spoke of worrying developments in the biotech stocks, which figure prominently in the Mid 250 index. British Biotech was one of the poor performers in the sector, as traders fretted about the possibility of a poor take-up of the rights issue, while Scotia Holdings and Chiroscience were other underperformers in the sector.

British Energy apart, it was a disappointingly quiet day in the stock market. Turnover of 163m shares in British Energy accounted for around a quarter of the total busi-

ness. At the 6pm count, volume in equities reached 662.5m shares. Retail business in the market last Friday was valued at £1.76bn.

Traders noted the low level of business, ex-British Energy, yesterday and said they did not expect any real upturn in the near future.

"London has no appetite for stock at the moment, the clients simply do not want to deal," said a leading marketmaker. He added that investors wanted to see details of the chancellor's meeting with the governor of the Bank of England, held on June 5, before taking any serious investment decisions. "If there has been a row over rates, the market will be very unhappy," he said.

P&O up on 'split' talk

Transport and property group P&O sparked as the subject of its demerger was raised once again in a note published by UBS.

Speculation about a demerger last year faded when the company indicated it had no such plans, but the return of the subject yesterday helped the shares resist the market slide and they closed 9 ahead at 429.2p after trade of 3.1m.

In a note to investors, analysts at the securities house said: "P&O's shares have suffered an agonising fall over the last 10 years and consequently have the dubious honour of being the fourth worst performing FTSE 100 stock, having underperformed by 56 per cent... we conclude that a demerger of P&O's complex structure could enhance shareholder value by as much as 30 per cent."

Urging investors to buy the stock, UBS added: "A demerger could unlock the hidden value within the group and improve the shape of the balance sheet. We consider that the best two candidates for demerger are the cruise and property businesses."

Sentiment in the stock was boosted by rumours that the group, due to reveal traffic data next week, may also announce property disposals at the same time.

There was also talk that the government may this week lift

restrictions on ferry alliances, a move which analysts said would enable P&O to rationalise its ferry services across the Channel, possibly through combining its operations with those of a rival.

Energy fall-out

Last in the government's list of privatisations – and arguably least – British Energy dominated the volume and mood in London.

Turnover in the party-paid tranches of this unpopular debutante reached 163m shares and the price, which opened at 105p, slid back to end the day at 94p.

Sentiment was not helped generally by selling on Wall Street and lack of enthusiasm in London. More specifically, the closure of two of the group's nuclear reactors last week added to the woes surrounding the float.

Mr Brian Newman of Hen-

FINANCIAL TIMES EQUITY INDICES

	Jul 15	Jul 12	Jul 11	Jul 10	Jul 9	Yr ago	High	Low
Confidence Share	2728.2	2742.2	2701.8	2712.0	2708.0	2852.0	2852.0	2690.0
Total Return	-16.0	-16.3	-16.3	-16.0	-16.0	-16.0	-16.0	-16.0
P/E ratio (all)	18.08	18.38	18.29	18.20	18.12	17.25	18.95	17.78
P/E ratio (all)	18.00	18.29	18.29	18.20	18.20	18.20	18.20	18.20
Ordinary Share Index: share component: high 2692.2 15/04/96: low 48.4 25/04/96: Share Date: 17/05/96								
Ordinary Share Index: share changes:	Open 9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00
	Jd 15	Jd 12	Jd 11	Jd 10	Jd 9	Jd 8	Jd 7	Jd 6
FTSE 100	1050.50	1062.10	1073.10	1073.10	1077.10	1077.10	1077.10	1077.10
FTSE AIM	1050.50	1062.10	1073.10	1073.10	1077.10	1077.10	1077.10	1077.10
FTSE 250	1050.50	1062.10	1073.10	1073.10	1077.10	1077.10	1077.10	1077.10

Analysts suggested there might be some switching from Tesco into J. Sainsbury, which rose 7p to 370p.

RAT Industries, the tobacco and insurance conglomerate, and valued at 42p, had begun the search for a replacement to Mr Frank Barlow, the managing director.

The report boosted hopes that the company will focus on a smaller number of businesses. Pearson rose 2 to 429p.

A sizeable bought deal in Royal Insurance as part of the "tidying up" ahead of the merger with Sun Alliance saw turnover in the former reach 160p. The shares had been held in Sun Alliance's portfolio. Royal slipped 8 to 339p and Sun rose 5 to 338p.

UK airports operator BAA was the subject of profit-taking

Mr Brian Newman of Hen-

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including inter-branch business and overseas turnover.

Mr Brian Newman of Hen-

FINANCIAL TIMES EQUITY INDICES

Rises and falls:

	52 Week Highs & lows	Liffe Equity options
Total Returns	407	32,985
Total Falls	89	32,985
Shares Traded	1,416	32,985
July 15 Data based on Equity shares listed on the London Share Service.		

Analysts said that the new system had been very positive, but the stock was highly rated and there was a certain amount of selling coming out of New York ahead of interim figures on July 24.

Pearson bounced from Friday's six-month low on a weekend press report that the company had begun the search for a replacement to Mr Frank Barlow, the managing director.

The report boosted hopes that the company will focus on a smaller number of businesses. Pearson rose 2 to 429p.

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Tesco concerns

Tesco fell a further 11 to 278p, on trade of 10m shares, as the market grew more anxious

about whether it intends to

acquire Docks de France, the French supermarket chain. A rescue bid, said analysts, would be costly and heavily diluted.

Analysts suggested there might be some switching from Tesco into J. Sainsbury, which rose 7p to 370p.

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JAPAN LSE

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

	+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E		+/-	High	Low	Yld	P/E	
EUROPE																														
AMERICA (Jul 15 / Std)																														
AUSTRALIA	-10	1,000.00	990.00	1.1	10.0																									
Austria	-10	1,000.00	990.00	1.1	10.0																									
Belgium	-10	1,000.00	990.00	1.1	10.0																									
Denmark	-10	1,000.00	990.00	1.1	10.0																									
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United Kingdom	-10	1,000.00	990.00	1.1	10.0																									
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4 pm close July 15

NEW YORK STOCK EXCHANGE PRICES

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NYSE PRICES

Stock	P	S	Div.	Wk	Mo	High	Low	Close	Chng	Stock	P	S	Div.	Wk	Mo	High	Low	Close	Chng
Continued from previous page																			
204 123 Gannett	0.05	0.05	0.002	124	125	125	125	125	-	74 475 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
205 17 Systems	0.10	0.10	0.00	124	125	125	125	125	-	75 476 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
104 139 Standard & Poor's	0.02	0.02	0.00	124	125	125	125	125	-	76 477 Times Inc	1.20	1.2	0.00	122	122	122	122	122	-
206 200 Standard & Poor's	0.10	0.10	0.00	124	125	125	125	125	-	77 478 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
207 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	78 479 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
208 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	79 480 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
209 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	80 481 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
210 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	81 482 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
211 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	82 483 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
212 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	83 484 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
213 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	84 485 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
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217 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	88 489 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
218 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	89 490 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
219 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	90 491 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
220 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	91 492 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
221 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	92 493 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
222 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	93 494 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
223 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	94 495 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
224 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	95 496 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
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227 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	98 499 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
228 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	99 500 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
229 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	100 501 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
230 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	101 502 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
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235 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	106 507 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
236 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	107 508 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
237 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	108 509 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
238 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	109 510 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
239 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	110 511 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
240 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	111 512 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
241 15 Sestini	1.00	1.00	0.00	124	125	125	125	125	-	112 513 Times Inc	0.80	0.7	0.00	122	122	122	122	122	-
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243 15 Sestini	1.00	1.00</td																	

AMERICA

Dow slides 55 points by midsession

Wall Street

US shares continued to move lower at midsession as investors fled many of the year's high flying technology issues, writes Lisa Branster in New York.

Trading was unsteady as the Dow Jones Industrial Average moved more than 50 points lower in late afternoon, triggering the "up tick" rule that restricts program selling. The collar was later lifted as blue chips returned to within 25 points of Friday's close, only to be put on again almost exactly two hours later as the index once again showed a loss greater than 50 points.

At 1pm, the Dow was 55.04 weaker at 5,455.52. The Standard & Poor's 500 lost 6.06 at 640.13 and the American Stock Exchange composite was off 7.41 at 542.36. NYSE volume came to 200m shares.

The technology-rich Nasdaq composite shed 22.16 to 1,081.33, putting it on course to close below 1,100 for the first time since March 28. Early yesterday afternoon the Nasdaq was 13 per cent below its record high set on June 5.

The Pacific Stock Exchange technology index lost 2.6 per cent and the American Stock Exchange/interactive Week index of internet-related shares was 5.8 per cent lower.

Applied Materials, the semiconductor equipment company, added to growing concerns about profitability in the high-tech sector by warning that it expected to report third-quarter sales and profits below most analysts' projections. Shares in the company fell \$24, or 8 per cent, to \$257. Other tumbling tech stocks

included Iomega, off \$3 or 11 per cent at \$334, US Robotics, \$4 or 6 per cent weaker at \$374, and Netscape Communications, which shed \$3 or 7 per cent to \$454.

The losses came even though several of the companies reporting quarterly results yesterday were ahead of expectations.

Two investment banks, Donaldson Lufkin & Jenrette and PaineWebber, both managed to top earnings expectations. DLJ added \$4 at \$294, while PaineWebber was unchanged at \$21.

CPC International reported second-quarter earnings exactly in line with expectations but the shares slid \$2 to \$677 after it warned that high corn prices would hurt its third-quarter results.

Canada

Toronto was dragged lower at midsession by heavy losses in gold as the bullion price fell and as investors awaited more US quarterly earnings statements. The TSE 300 composite index was 25.75 down by noon at 5,011.70.

Aracruz Resources shed 25 cents to C\$69.30 as investors awaited a response from the takeover target after Barrick Gold launched a C\$77 a share offer last Thursday. Barrick fell 65 cents to C\$66.95.

Applied Materials, the semiconductor equipment company, added to growing concerns about profitability in the high-tech sector by warning that it expected to report third-quarter sales and profits below most analysts' projections. Shares in the company fell \$24, or 8 per cent, to \$257. Other tumbling tech stocks

Mexico declines 1.3%

There was further concern in MEXICO CITY as the market broke through the 3,000 support level in the IPC index.

Analysts said that investors, especially from overseas, were cautious ahead of US economic data as well as the state of corporate results which were due to be released soon. By

midsession the IPC index was down 39.17, or 1.3 per cent, at 2,970.81.

In SAO PAULO the Bovespa index was holding its own, off 10.41 at 66,418.

Last week, the Bovespa index jumped by nearly 6 per cent, boosted by telecom shares, particularly Telebras.

MARKETS IN PERSPECTIVE

	% change in local currency ↑				% change starting ↑				% change in US ↓			
	1 Week	4 Weeks	1 Year	Start of 1996	Start of 1995	1995	1994	1993	1995	1994	1993	1992
Austria	-1.91	-6.77	-1.39	+0.62	-3.05	-3.04						
Belgium	-2.23	-2.69	+13.91	+5.47	-1.04	-1.05						
Denmark	-0.30	+2.13	+16.91	+11.59	+5.46	+5.44						
Finland	-1.40	-2.07	-19.52	+2.94	+1.96	+1.95						
France	-2.28	-2.53	+7.31	+12.45	+8.72	+8.70						
Germany	-1.09	+0.47	+7.79	+11.07	+4.42	+4.41						
Ireland	-1.84	-4.60	+17.37	+9.26	+8.65	+8.65						
Italy	-3.22	-2.14	-4.60	+4.55	+8.30	+8.28						
Netherlands	-1.66	-1.34	+23.88	+13.82	+5.77	+5.75						
Norway	-0.58	-1.48	+10.90	+12.50	+8.26	+8.24						
Spain	-1.94	-0.15	+2.34	+13.07	+7.16	+7.15						
Sweden	-1.47	-2.21	+10.73	+11.66	+10.03	+10.02						
Switzerland	-1.05	+4.85	+31.06	+12.32	+1.02	+1.03						
UK	-0.42	-0.77	+6.26	+1.65	+1.96	+1.94						
EUROPE	-0.41	-0.65	+12.06	+7.98	+4.22	+4.22						
Australia	-3.13	-3.10	+1.84	-3.75	+3.19	+3.17						
Hong Kong	-3.27	-0.99	+11.70	+8.57	+8.45	+8.47						
Japan	-2.79	-3.38	+23.18	+3.21	+7.75	+7.80						
Malaysia	+0.34	+1.95	+4.07	+13.84	+15.98	+15.98						
New Zealand	-1.38	+1.02	-6.85	-3.73	+1.28	+1.24						
Singapore	-3.18	-3.53	+1.87	-2.12	-2.53	-2.54						
Canada	-0.32	+0.65	+6.90	+7.62	+7.97	+7.95						
Mexico	-3.68	-5.43	+18.82	+9.67	+10.66	+10.64						
South Africa	-2.05	-1.42	+22.84	+9.85	+9.28	+9.20						
WORLD INDEX	-1.84	-2.36	+15.34	+5.81	+2.80	+2.88						

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FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines of stock traded.

US Day's Change Pound Sterling Yen DM Local Gross Div. Yield Index Index Index Index Index

Australia (76) -1.95 -0.1 -107.25 137.14 165.19 163.94 -1.1 4.80 189.26 188.94 150.84 150.37 212.18 174.36

Austria (75) -1.79 -0.3 -105.18 171.00 124.05 140.71 -0.3 1.88 184.71 184.71 150.11 150.11 165.11 167.87

Belgium (77) -2.06 -0.5 -106.95 147.88 182.00 180.10 -0.3 4.85 200.25 197.55 150.25 150.25 165.00 165.00

Brazil (28) -1.2 181.18 132.68 150.16 150.16 150.16 -1.2 1.88 187.41 178.00 130.69 149.26 169.70 123.97

Carols (120) -1.59 -0.2 -152.16 111.46 126.14 126.14 -0.3 2.29 159.70 152.25 111.32 125.39 165.55 165.12

Denmark (30) -304.49 -0.2 -200.81 212.09 241.00 242.89 -0.8 3.80 307.04 228.61 213.95 242.91 244.80 308.91 279.38

Finland (21) -1.19 -0.2 140.72 134.40 130.97 130.97 -1.0 1.88 192.65 183.77 134.37 152.55 153.14 276.11 256.45

France (66) -1.19 -0.1 167.83 153.97 151.20 151.78 -1.1 3.11 194.54 184.54 150.00 153.27 158.39 167.70 188.33

Germany (69) -170.91 -1.1 162.00 153.97 151.20 151.78 -1.1 3.11 194.54 184.54 150.00 153.27 158.39 167.70 188.33

Greece (27) -1.01 401.83 294.15 232.87 217.85 -1.0 2.42 424.92 404.05 298.09 336.16 422.51 348.61 376.06

Hong Kong (27) -205.20 -0.1 105.88 143.54 162.43 203.86 -0.2 1.88 204.92 195.22 142.81 183.14 222.07

Ireland (46) -2.77 265.14 214.18 218.78 245.42 -0.9 3.50 280.25 267.75 195.48 221.93 247.72 280.82 226.88

Italy (59) -0.79 -0.2 78.22 65.92 61.17 91.34 -1.5 2.41 81.04 77.23 54.87 64.11 92.74 84.33 77.22

Japan (46) -1.43 142.98 117.05 104.23 117.05 -0.8 0.73 150.98 143.87 105.19 119.43 105.19 164.89 137.57

Malta (17) -502.37 -0.1 304.51 440.91 440.91 -0.1 1.88 560.13 536.70 382.70 445.53 540.23 550.00 426.77 549.50

Mexico (16) -116.02 -0.1 104.93 201.00 201.00 201.00 -0.4 1.4 126.00 126.00 126.00 126.00 126.00 126.00 126.00

Norway (19) -291.14 -0.4 278.02 203.65 203.65 227.12 -0.3 2.08 262.20 278.48 203.80 221.16 227.00 209.00 223.53

New Zealand (19) -80.85 -1.3 77.03 58.42 63.84 62.28 -1.2 4.26 81.71 77.87 56.83 64.84 83.02 85.34 75.94

Norway (35) -252.68 -1.1 241.31 176.73 200.00 223.13 -1.1 2.03 255.55 243.54 176.07 225.51 259.94 222.24 227.58

Philippines (23) -209.48 -0.4 200.07 148.53 165.62 227.35 -0.1 0.58 210.31 200.42 148.54 274.44 255.33 255.33 255.33

Singapore (41) -338.98 -1.3 373.03 277.11 314.58 289.83 -0.1 1.46 401.98 393.00 281.11 465.21 365.81 365.

ing Milan

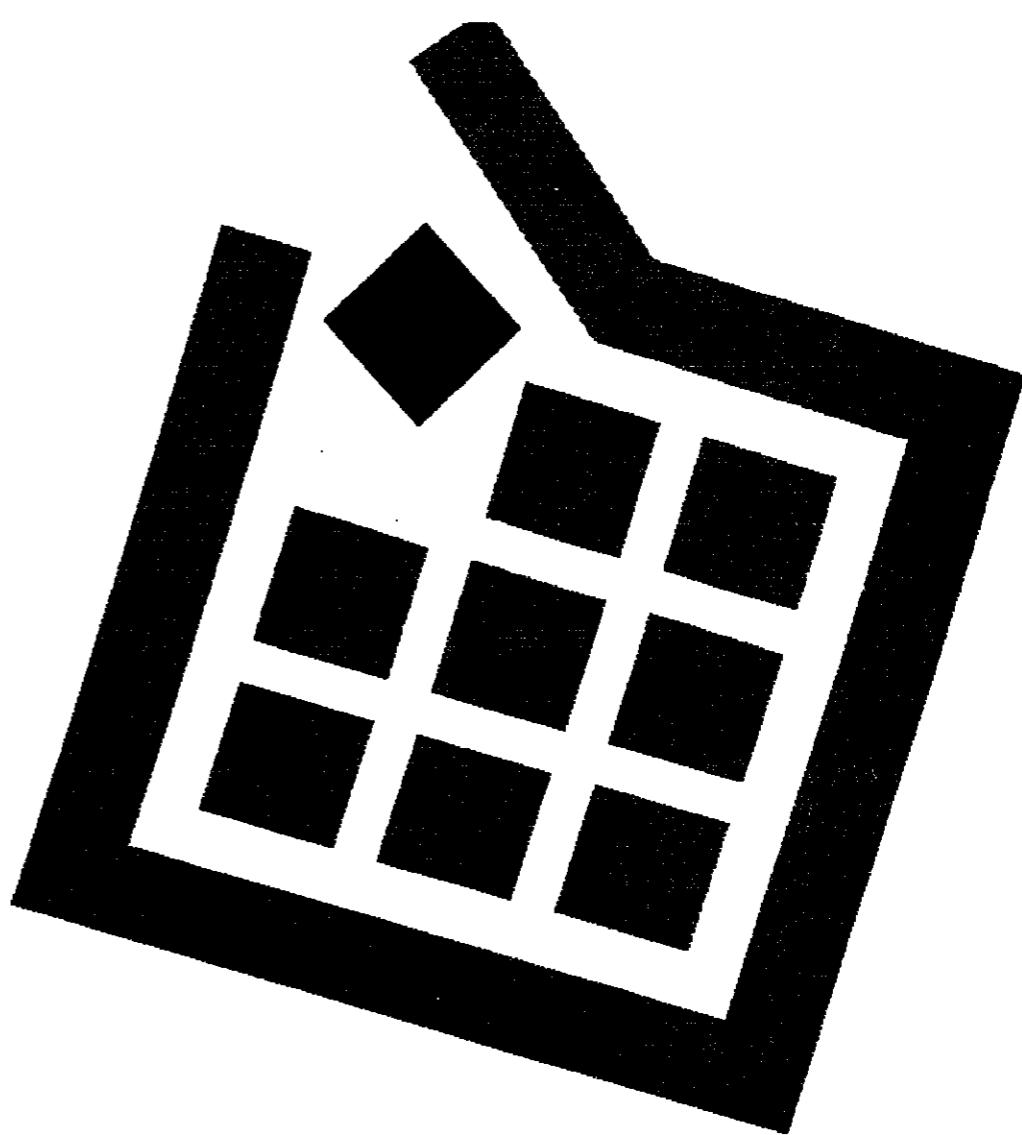
Soft3 and Siemens Nixdorf

Maputo: Banco de Moçambique uses Siemens Nixdorf information assets for Latin-style banking.

Projects that have already been successfully completed – especially in the countries of Latin America – are demonstrating that Siemens Nixdorf is also recognized as a specialist for innovative banking solutions beyond the borders of Europe.

It was this experience in Latin-style banking that prompted Banco de Moçambique to contract with Siemens Nixdorf to deploy a comprehensive automation project. Under this project, the first of its kind in Moçambique, leading-edge information technology is now being introduced in the country's key financial institutions. The project is being implemented in cooperation with software partner Soft3, a specialist in banking applications. With UNIX servers from Siemens Nixdorf as the platform, the project includes applications for automating all core segments of the banking business: from teller window operations to general ledger accounting.

And it fosters cooperation between two banks: Banco de Moçambique, the country's central bank, and Banco Comercial de Moçambique, the nation's largest commercial bank.



Walldorf/Paderborn: Storage Solution from Siemens Nixdorf protects SAP's valuable data assets.

Night in and night out, more than 2 terabytes of data – representing some 300,000 kilometers of letter-size pages – have to be backed up at SAP, the world's leading software house.

The solution that has now been supplied by Siemens Nixdorf assures the uninterrupted integrity and availability of SAP's most valuable assets: its steadily growing and constantly changing R/3 and R/2 software code, as well as its enterprise, test and development data.

The data backup concept developed at the Siemens Nixdorf Storage Solutions Competence Center serves as the foundation for the project

deployed at SAP: it's one of the world's most complex – in terms of both the volumes of data to be backed up as well as the heterogeneous makeup of the server platforms and databases. What this means in plain language: five R/2 mainframes and over 100 R/3 database servers from all leading vendors.

One of the main reasons for choosing Siemens Nixdorf to supply the storage solution: its all-encompassing competency as a systems integrator and its proven track record of cooperation in R/3 projects throughout the world.

CIS partners and Siemens Nixdorf

Moscow/Kiev: Bureaucratization gives way to computerization.

Economic development is making giant strides within the Russian Federation. One of the key prerequisites: the privatization of real estate. This is an endeavor that's being handled by Roscomzem, the State Committee for Land Resources and Land Management. Its primary tasks include the development of new privatization legislation and the tabulation of millions of real estate parcels in the 86 Russian republics and oblasts.

A huge challenge – even for leading-edge information technology. Because each individual parcel of land not only has to be surveyed and registered, it also has to be precisely plotted on digital maps.

Roscomzem is now working together successfully with Siemens Nixdorf toward this objective. The heart of the contract consists of the SICAD geographical information system from Siemens Nixdorf. Plus additional hardware and equipment that ranges from workstations to surveying tools. Under the direction of Siemens Nixdorf, local partners out in the field, like Inter EWM of Moscow, are helping to assure smooth

adaptation of the system and integration of the various processes. In the Ukrainian Republic, which borders on the Russian Federation, the stage has also been set for progress: the Ukraine's Labor Service is developing into one of the most modern in the CIS. The

reason: working together with numerous regional partners, Siemens Nixdorf has launched a comprehensive IT project. The objective is to install a consistent IT solution in all Labor Service offices, all regional administrations and the headquarter's location.

In implementing this major project,

the Ukrainian Labor Service can build upon Siemens Nixdorf's long years of experience in deploying IT solutions at numerous European labor services. And upon its solid cooperation with various regional partners.



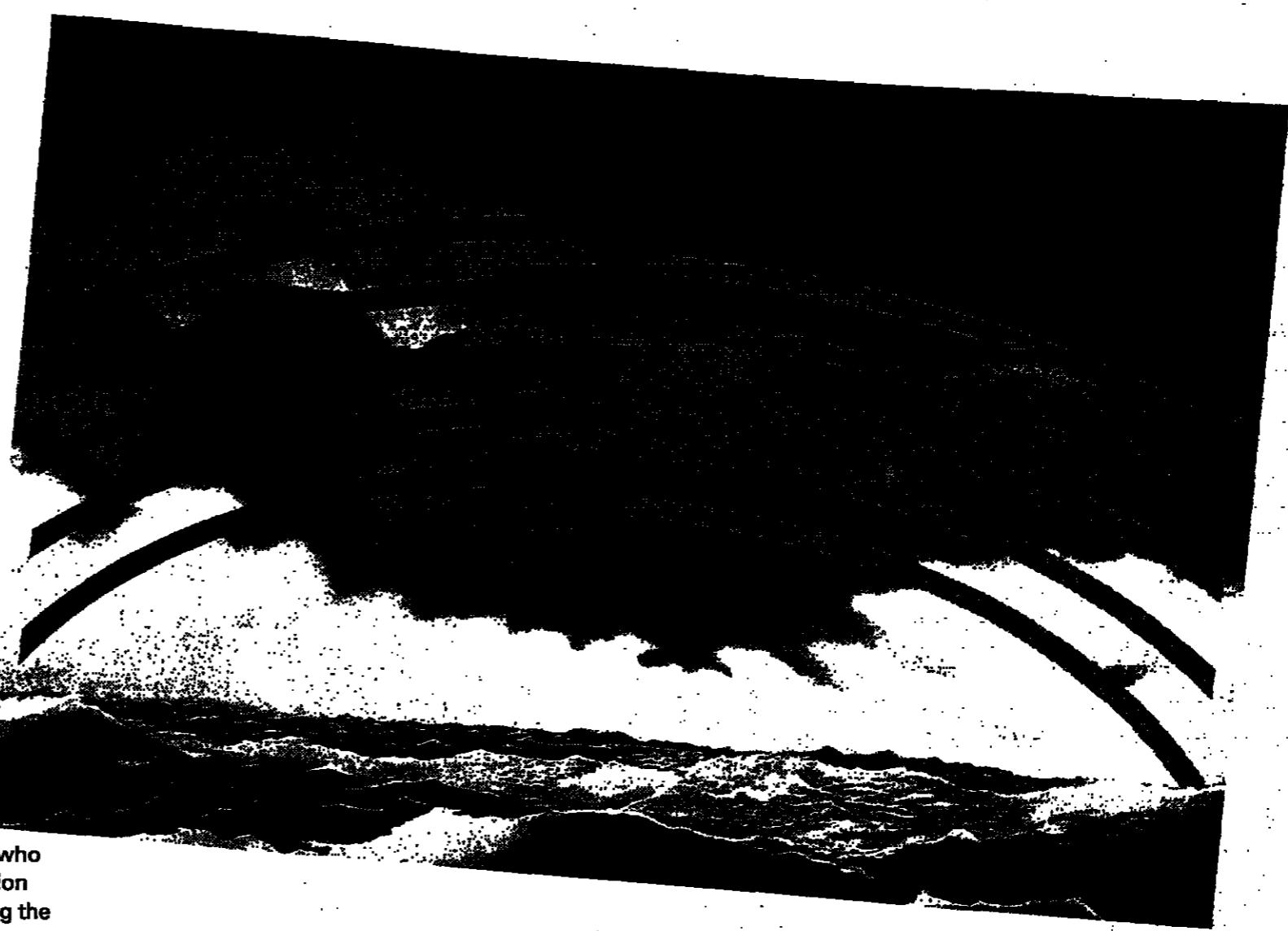
The platform for this all-encompassing solution consists of the multi-functional SCOOT (Server Client Open Object for Labor Services) program developed by Siemens Nixdorf. It unites all of the activities needed in a labor service: placement, benefits and statistics.

SIEMENS NIXDORF

San Jose/Munich: Cross Atlantic program makes European market expertise available to U.S. software houses.

With their new Cross Atlantic initiative, Siemens Nixdorf and its subsidiary, Pyramid Technology are now offering independent software vendors in the United States new ways to reach the European IT market. Launched in January 1996, the program is part of Siemens Nixdorf's Global Alliance Partner project aimed at facilitating global partnerships in the UNIX and NT market. The Cross Atlantic initiative is being driven by two objectives: to attract partner solutions for the Siemens Nixdorf server and to support these partners in marketing their solutions in Europe. Siemens Nixdorf is serving as the general contractor and is being supported by two independent project partners: Los Angeles-based

ACE (Advanced Consulting Enterprise) and Evosoft Softwarevertrieb of Nuremberg. ACE is offering support for new partners in project planning and is coaching them on how to localize their solutions to satisfy European market requirements. Evosoft is contributing both sales and marketing personnel as well as logistics. The major benefit to the ISVs who join this is a significant reduction in the costs and risks of entering the European market. In the medium term, the program will also work in the opposite direction: to smooth the way for European software vendors into the American marketplace.

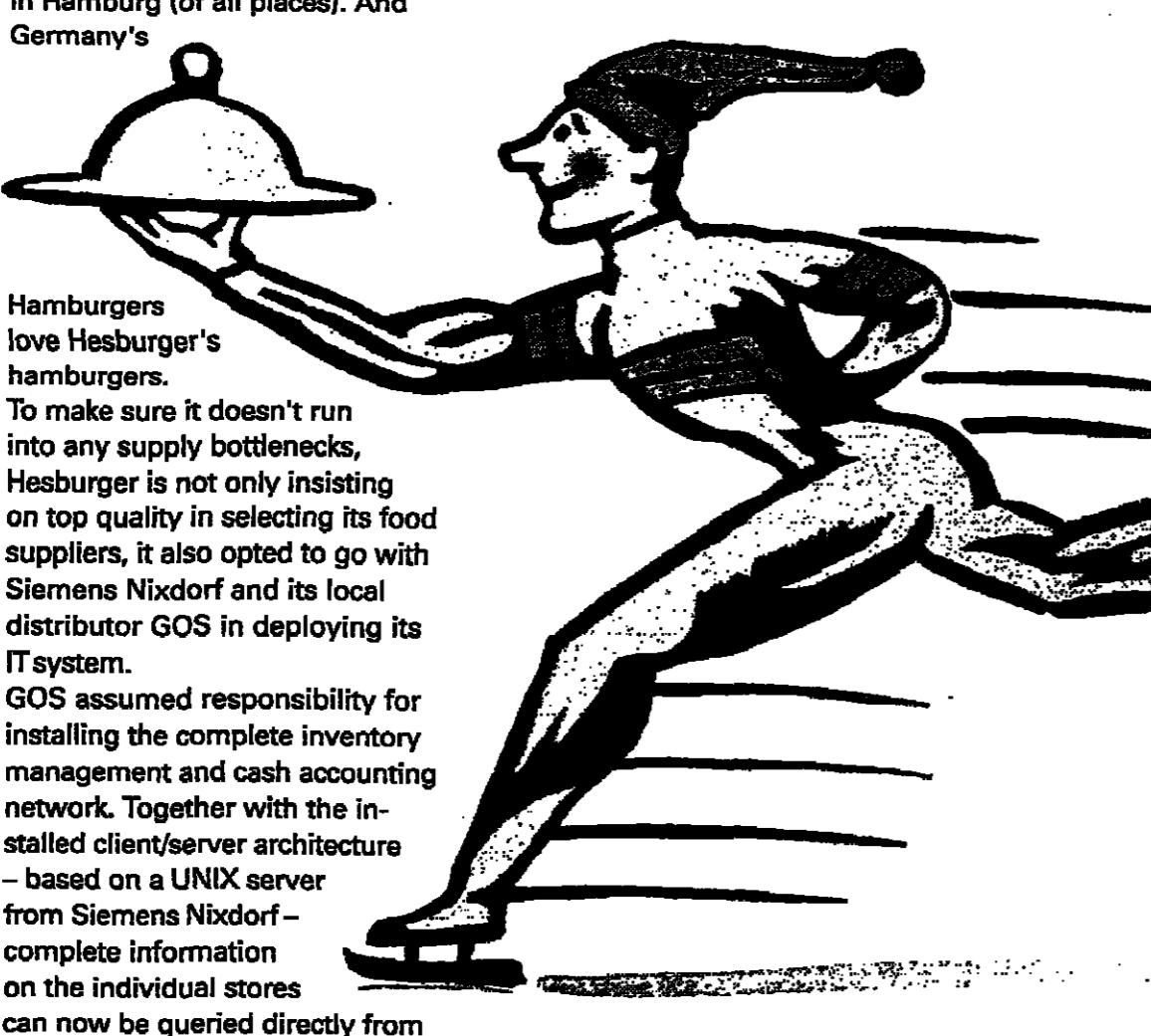


GOS and Siemens Nixdorf

Turku/Hamburg: Siemens Nixdorf partner serves up fast solutions for fast food chain.

In Finland, everyone knows the mouth-watering beefburgers from Hesburger. And now, Finland's market leader in the premium fast food sector has set out to conquer the German market too. The Hesburger fast food chain has now opened its first German store in Hamburg (of all places). And Germany's

Hesburger's headquarters in Turku, Finland. The installed IT solution is designed so that it can easily be adapted at any time to meet Hesburger's changing needs. Which means that there are now no longer any obstacles to fast growth for Hesburger – even beyond Hamburg's city limits.



Hamburgers love Hesburger's hamburgers. To make sure it doesn't run into any supply bottlenecks, Hesburger is not only insisting on top quality in selecting its food suppliers, it also opted to go with Siemens Nixdorf and its local distributor GOS in deploying its IT system.

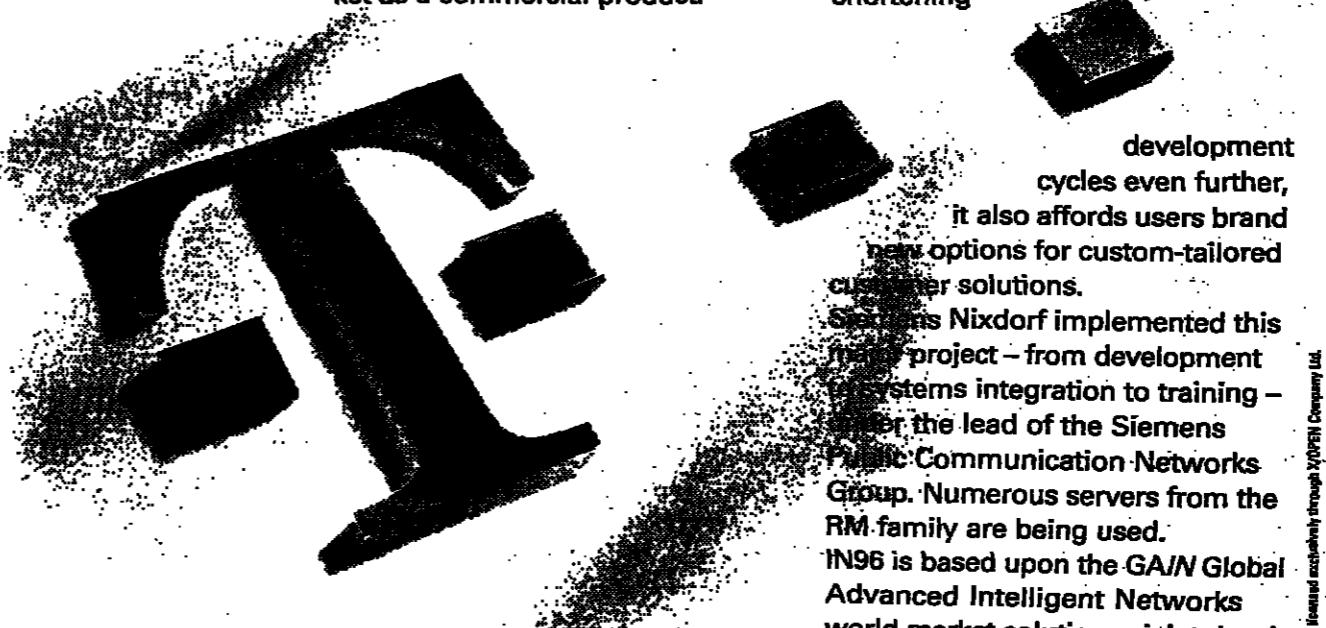
GOS assumed responsibility for installing the complete inventory management and cash accounting network. Together with the installed client/server architecture – based on a UNIX server from Siemens Nixdorf – complete information on the individual stores can now be queried directly from

GMRS Software and Siemens Nixdorf

Bonn: Deutsche Telekom adds more intelligence to the network.

A pioneering enhancement to the IN Intelligent Networks system that was deployed at Deutsche Telekom in 1992 is now setting new standards in the development of customized value added telephone services. IN96, as the project is called, is presently undergoing pilot testing. It is slated to soon be brought to market as a commercial product.

The heart of the solution consists of the Advanced Service Design Tool Kit, in whose development Siemens Nixdorf partner GMRS Software and the University of Passau played a major role. This is a graphical programming system that allows basic functions to be utilized in implementing new value added services for telecommunication providers. In addition to shortening



development cycles even further, it also affords users brand new options for custom-tailored customer solutions.

Siemens Nixdorf implemented this major project – from development to systems integration to training – under the lead of the Siemens Public Communication Networks Group. Numerous servers from the RM-family are being used. IN96 is based upon the GA/N Global Advanced Intelligent Networks world market solution, a joint development by Siemens and Siemens Nixdorf.

With IN96, Deutsche Telekom and Siemens Nixdorf continue to have their sights set on success. And further joint development activities are helping to ensure the creation of powerful solutions today for the needs of tomorrow.

For further information, please contact:

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D-8072 Munich
Fax: +49 89 6100-2000
E-mail: IN96@world.std.com
WWW.DT.COM/IN96

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P

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2. What does a Business
Angel do?

TECHNOLOGY

Put a mobile telephone to your ear and your head absorbs electro-magnetic microwaves from the antenna as part of the radio transmission that makes the phone function. The question being investigated by increasing numbers of research scientists is whether this radiation can damage your health.

Some scientists are sufficiently worried about the effects to recommend modified use of mobile handsets. A few even advise not using them at all. Most are more sanguine, insisting that no research to date suggests serious cause for concern.

But all agree that research has fallen well behind the explosive growth in use of mobile telephones worldwide, with subscriber numbers increasing at a rate of 60 per cent a year, reaching 85m worldwide in 1995.

There is a consensus – which includes, however grudgingly, the mobile manufacturers and operators – that more research is required before a definitive answer can be given on whether using mobile phones threatens to cause or exacerbate a range of conditions from brain cancer through asthma, to headaches and hiccups.

"We cannot draw any firm conclusions and say there is no health hazard," says Kjell Hansson Mild, a leading researcher in Sweden, where mobile telephone penetration has reached 25 per cent of the population – the highest in the world along with neighbouring Norway. "On the other hand, with the knowledge we have today, there is no immediate cause for concern. But in view of the increasing number of users it is important to find out what is really going on."

Digital handsets have been shown to interfere in some circumstances with heart pacemakers

Research to date has already established one possibly dangerous effect of mobile phones: digital handsets have been shown to interfere in some circumstances with heart pacemakers, prompting a warning to users from US and Canadian health authorities.

But the picture is much less clear when it comes to the biggest fear – that of possible links to cancer or other serious conditions such as Alzheimer's disease. Last year, a US court threw out a lawsuit by a man who claimed his wife had died of a brain tumour caused by using a mobile telephone, saying there was no scientific evidence to support his allegation.

Organisations such as the World

Health Organisation stress the lack of evidence. But a rash of new studies testify to the doubts that still exist.

- Last month, concerns about mobile telephone growth prompted the WHO to launch a \$3.3m (\$2.1m) five-year project to study the possible health effects of all electric and magnetic fields from a range of devices, including microwave ovens and electric razors, as well as mobile phones.

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The chief source of concern about mobile phones is the radio transmitter – the device's most vital component. Mobile phones work by using radio waves to link to radio base stations, which can be several kilometres away. The base stations in turn are linked to the switching stations which together make up a mobile network.

The radio in a mobile handset emits electro-magnetic signals, or microwaves, similar to those in a microwave oven. Although many modern electronic devices emit such radiation in varying strengths, few are held as close to the brain as a mobile phone. This has led to some alarmist headlines about mobile phones "cooking" the brain. In fact, the power levels used in a mobile phone, at around 1W or less, are much lower than those of a microwave oven operating at 600W or



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Police and military around the world have used hand-held radio sets – often more powerful than modern mobile phones – for years. The output levels of mobile handsets are already operating within standards set by national and international authorities. The operators and manufacturers say there is no cause to suspect that mobile phones pose a danger.

"We have been studying this for

as long as we have been making mobile phones – how the signals behave, how they penetrate different materials and how they are reflected," says Nokia, the Finnish group, which is the world's second-largest supplier of mobile handsets. "There is no evidence whatsoever of any damaging effects on users of mobile phones."

But independent researchers are more equivocal. Some have conducted experiments which suggest that the heating effect caused by microwave emissions in the brain

can affect cells in a way that gives grounds for concern.

Prominent among these has been research at the University of Washington in Seattle which showed damage to the DNA in the brain cells of rats exposed to levels of microwave emissions similar to those from mobile phones. Such damage could possibly lead to the development of cancer or Alzheimer's. This was featured in a BBC television programme recently, which also cited similar work done at St Vincent's Hospital in Sydney, Australia, showing that microwave exposure could affect cells in a way that could exacerbate asthma.

"I have a mobile phone but now I use it only when absolutely essential," Peter French, president of the Australia and New Zealand Cellular Biology Society, told the BBC. "I switch ears if the call goes on longer than a minute or two."

In Europe, studies on the possible effect of microwave exposure on human cells from both base stations and handsets have been carried out at VITO, the Flemish Institute for Technology Research in Belgium. Luc Verschaeve, a member of the European Commission's group of experts who carried out the work, says VITO has seen no effect on DNA to suggest that exposure to mobile phones could be a direct cause of cancer development.

But, he says, there were "synergistic" effects in certain circumstances where the microwave exposure appeared to increase the potency of other chemical carcinogens in human blood cells. This happened when the cells were exposed for two hours to 1.5W per kilogramme of microwave radiation.

Verschaeve, however, is not unduly disturbed by his findings, which he says represent "more than a worst case situation" compared with normal mobile telephone use.

"I don't agree with statements that it is dangerous to use mobile phones," he says. "So far, I personally would not be alarmed. But we need more research to be sure."

The manufacturers may in any case produce a solution. They are striving to reduce the power output of mobile phones in order to increase the time they can be used without having to change or recharge the battery. Latest digital phone systems are also using higher radio frequencies, which penetrate less far into the body. Users worried about possible ill-effects can already buy an earpiece and microphone.

In the meantime, Hansson Mild draws a wry conclusion: "I think you are most likely to be injured from mobile phone use by crashing your car while talking and driving at the same time. But from a world health perspective we have to look into these other issues further."

Virus platform for gene project

Clive Cookson on clinical trials of a treatment for viral infections

Cantab Pharmaceuticals, the UK biotechnology company, announced yesterday the start of clinical trials of its disabled-virus technology, which could have great potential both for treating and preventing viral infections and as a delivery vehicle for gene therapy.

The Disc (Disabled Infectious Single Cycle) system produces a virus that activates a full immune response in its host but cannot spread from cell to cell.

Cantab and its collaborating scientists at Cambridge University are concentrating on the herpes virus, although the Disc approach is applicable in principle to many other viruses. By deleting a gene that is essential for replication (glycoprotein B) they have created a virus that can complete only one round of infection.

The company has received permission from the UK Medicines Control Agency to begin clinical trials of its Disc HSV product, a vaccine designed to treat and prevent genital herpes. It expects to receive approval from the US Food and Drug Administration in time to start a parallel trial in the US later this year.

Volunteers will be screened to discover whether they are "seropositive" for HSV-2, the virus that causes genital herpes – in other words, whether they are infected.

The UK trial will test Disc on subjects who are seropositive but not currently suffering symptoms of the disease, to see whether it can prevent future outbreaks of genital sores. The US trial will use seronegative subjects, to see whether it can prevent infection in the first place.

The initial Phase I trials, to investigate the product's safety and its ability to stimulate an immune response in different doses, will be followed by more extensive Phase II trials next year. These will measure its effectiveness at preventing herpes infection or disease.

Animal tests suggest that both effects can be achieved with remarkably small doses of Disc

– less than a millionth of a gramme of disabled virus.

Disc HSV could be an important product in its own right (Lehman Brothers analysts predict peak sales of more than \$250m (£160m) a year). But Cantab executives are becoming more excited about Disc's potential as a "platform technology" for gene therapy – an application that they had not thought of when Disc was first announced in 1993.

"Within the past 12 months our research team has recognised the potential of Disc HSV as a safe and effective delivery system for introducing new genes into cells of the body," says Steven Ingilis, research director. "This discovery has led to the initiation of a whole series of product opportunities for Cantab in the areas of cancer and gene therapy. The clinical experience we gain from these Disc HSV trials will help enormously to speed them along."

The reason why Disc is looking promising for gene therapy is that other "vectors" used so far to deliver new genes into cells – such as genetically engineered viruses and liposomes (microscopic fatty particles) – seem to be ineffective and/or to cause side-effects.

The first clinical trial of Disc HSV for gene delivery is scheduled to start next year, says Paul Haycock, Cantab's chief executive. It will carry genes for "immunomodulator" proteins into cancer cells; these are designed to make the cells more visible to attack by the patient's immune system.

Cantab is negotiating collaborative agreements with several pharmaceutical companies to exploit Disc technology, and Haycock expects to announce at least one deal later this year. The only agreement so far is with Pfizer of the US, which is developing Disc-based veterinary vaccines for a range of animal diseases.

"It has become a biotech cliché to talk about platform technologies but we really do have one here," Haycock says. "The long-term potential of Disc is huge."

More people use a handset every day but researchers are unable to say how safe they are, writes Hugh Carney

Mobile phones brain teaser

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- Employees (permanent establishment) at 168 July 1995 - 375.

This advertisement is issued by British Railways Board under section 11(1)(a) of the Companies Act 1985, by West Merchant Bank Limited, a firm regulated by the Securities and Futures Authority.

West Merchant Bank Limited
30 St Mary Axe, London EC3A 8AF
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(In Receivership)

The Joint Receivers offer for sale the business and assets of Ecom UK Limited, an established manufacturer and retailer of computers.

The business is controlled from Irvine, Scotland and Stansted, Essex and operates from 168 retail outlets nationwide generating an annual turnover in excess of £20 million.

Offers are invited for the business and assets comprising:

- 168 retail outlets;
- Administration and distribution centre;
- Experienced workforce of over 1,000 employees;
- Stock of approximately £25 million; and
- Motor vehicles, furniture, fixtures and fittings.

Further details are available from the Joint Receivers, Nick Dargan and Ralph Preece at Deloitte & Touche, Hill House, 1 Little New Street, London EC4A 3TR

Telephone: 0171 936 3000 Fax: 0171 583 8517.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

PKF
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CARLSBRO**SPECIALIST DESIGN/MANUFACTURER OF PROFESSIONAL SOUND REPRODUCTION EQUIPMENT**

The Joint Administrative Receivers, Martin Lloyd and Shaun Adams, offer for sale the business and assets of Carlsbro Electronics Limited established in the 1980's.

- 29,000 sq ft leasehold premises, Kirby in Ashfield, Notts (Freehold available)
- Quality customer list, 60% export market
- Complete manufacturing facility including wood mill, metal shop and PCB production line
- CAD design equipment
- Experienced workforce
- Strong order book

Interested parties please contact Martin Lloyd or Shaun Adams at

Peter Kerr Forster, Regent House, Clinton Avenue, Nottingham NG3 1AZ
Tel: 0115 960 8171 Fax: 0115 960 3685

Registered to carry out Audit work and Authorised to carry out Investment Business by the Institute of Chartered Accountants in England and Wales.

PARNELL KERR FORSTER
Chartered Accountants

LEONARD CURTISBY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
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ASTBURY SAVILLE LTD

Offers are invited for the assets and business of the above Lancashire manufacturers located in Congleton, Cheshire

• Annual turnover approx £2 million pa • Blue Chip customer base

• Factory shop attached selling to the public.

Enquiries should be addressed to Charles Macmillan FCA

Leonard Curtis & Partners, Chartered Accountants
Peter House, Oxford Street, Manchester M1 5AB Tel: 0161 236 1955 Fax: 0161 228 1929**CHRISTIE & CO.**

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By Direction of D.K. DUGGINS & J.A. TALBOT of ARTHUR ANDERSEN

The Joint Administrative Receivers of

THE HEATH HOTEL,
WREBBENHALL, BEWDLEY

An attractive Hotel and separate leisure centre set in approximately 20 acres of landscaped grounds.

• 45 Three Star standard en suite letting bedrooms, conference & banqueting facilities (12,300).

• Leisure facilities including swimming pool, gymnasium, 2 outdoor tennis courts.

• Close to several tourist attractions including The Severn Valley Steam Railway and West Midlands Safari and Leisure Park.

• Turnover to 17.9.96 anticipated to be circa £1.6 million net of VAT.

OFFERS IN THE REGION OF £2,750,000 FREEHOLD

Contact Jeremy Hill Ref SKR742261/R

BIRMINGHAM OFFICE 0121 456 1222

KPMG**Strand Leathergoods Ltd****Fine English Leatherware Ltd****The London Organiser Company Ltd**

The joint administrative receivers offer for sale the business and assets of the above companies.

Principle features include:

- Manufacturer of quality leathergoods.
- Extensive product range including 'The London Organiser' personal organiser range.
- Skilled work force.
- Combined turnover of approx. £3.2 million

CONTRACTS & TENDERS



ÁPV RT.
HUNGARIAN PRIVATISATION
AND STATE HOLDING COMPANY

TENDER ANNOUNCEMENT

1. The Állami Privatizációs és Vagyonkezelő Rt. [Hungarian Privatisation and State Holding Company] (hereinafter referred to as „the Announcer” or „ÁPV Rt.”) (1133 Budapest, Újpesti rakpart 31-33) is announcing an open single-round tender for the purchase of shares in the state-owned Ganzeg West Hungary Rt. (hereinafter referred to as „the Company”), which is registered under number Cg. 20-10-040063/31 and has its headquarters at 8901 Zalaegerszeg, Balatonúti út 11.

The Company's issued share capital amounts to HUF 812,000,000.

The Company's capital net worth is HUF 540,758,000.

Shares in the Company are distributed in the following manner:

ÁPV Rt. HUF 522,000,000 (64.3%)

Hungarian State Treasury HUF 290,000,000 (35.7%)

Bids can be submitted for the share package that constitutes 90% of the issued share capital (a 54.3% ownership interest held by ÁPV Rt. and the 35.7% held by the Hungarian State Treasury).

2. Once the tender has been concluded, ÁPV Rt. will, in accordance with law, offer the Company's employees a share package representing 10% of the issued share capital with a nominal value of HUF 81,200,000 (eighty-one million two hundred thousand forints). The employees will be entitled to exercise an employee discount of up to 50% of the price quoted in the accepted bid. Employees will be entitled to purchase shares within sixty (60) days of the day on which the winning bid is announced.

3. Bids must be in Hungarian in five counterparts, and they must be submitted in unmarked envelopes at the address indicated. Foreign bidders are entitled to submit their bids in English as well as Hungarian, but the Hungarian counterpart will be considered authoritative.

4. Bids must be presented in person or by proxy. They must be submitted in the presence of a notary public at the designated time. Proxies must prove their authorization to represent their principals and the extent of such authorization with notarized documents or fully enforceable private documents. The notary public will inspect the validity of these documents.

The following text must appear on the envelope:

„PÁLYÁZAT Ganzeg West Hungary Rt.”

5. Bidders must indicate the original counterpart by the word „EREDETL.” Should bidders fail to do this, the Announcer will choose one of the submitted copies, which will thereafter serve as the original counterpart. Should there be any discrepancy between the counterparts, the contents of the bid designated as the original will be authoritative.

6. Bids must be submitted

between 12:00 noon and 2:00 p.m. on 16 September 1996.

Bids must be submitted at

Állami Privatizációs és Vagyonkezelő Rt.
1133 Budapest, Újpesti rakpart 31-33.
Eighth Floor
Room 804

7. The bids' financial and other conditions and the method and schedule of payment

A minimum of 60% of the purchase price must be paid in cash. The remaining part of the purchase price must be paid in cash or in the following manner:

Bidders are entitled to bid for no more than 40% of the purchase price with compensation notes or E-credit. Foreigners can only use compensation notes that have been issued directly to them. The Announcer considers compensation notes at 174.2%.

E-credit may be used for up to half of the bid price, but no more than HUF 50 million. The self-financing part of the E-credit cannot be included in the part of the purchase price that is to be paid in cash or in the part that is to be paid in compensation notes.

Foreigners are entitled to make bids in those convertible foreign currencies accepted by the National Bank of Hungary. The Announcer will consider foreign currency at the National Bank of Hungary's official middle exchange rate that is valid at the time of submission.

The detailed tender announcement contains the other conditions and requirements of sale.

8. It is a fundamental condition for participation in the tender that bidders commit themselves to their bids for a period of ninety (90) days following the submission deadline.

9. Bidders must remit or transfer HUF 50,000,000 as proof of their intent to purchase to the account that ÁPV Rt. has opened at Magyar Külkereskedelmi Bank for receiving earnest money, which is specified in the detailed tender announcement before the submission deadline.

The Announcer will manage this amount in accordance with the regulations pertaining to earnest money.

10. The Announcer will make the final decision after evaluation. The Announcer retains the right to declare the tender unsuccessful.

11. The detailed tender announcement and the detailed information brochure prepared by the Company, which contains the economic data necessary for making bids, constitute inalienable parts of the present tender announcement.

The purchase of the bid materials, which contain the detailed tender announcement, for HUF 100,000 + 25% VAT is an indispensable condition for submitting bids. A confidentiality statement must be signed in order to receive this material. Bidders (or individual members of consortiums) must purchase the bid materials directly from the Announcer either in person or by proxy. The Announcer will verify the purchase of the bid materials by issuing a statement of verification.

Proxies must prove their authorization to represent their principals and the extent of such authorization with notarized documents or fully enforceable private documents, which will be inspected by the Customer Service Office.

12. Information on the Company can be obtained from the following persons once the tender has been announced.

KISVÁRI László
Ganzeg West Hungary Rt.
8901 Zalaegerszeg, Balatonúti út 11
Tel: 06-92-311-156 Fax: 06-92-311-155

BERECZKY Géza
Portfolio Manager
Állami Privatizációs és Vagyonkezelő
Részvénytársaság
1133 Budapest, Újpesti rakpart 31-33
Tel: 269-8600, ext. 2657

Proposed sale of railway workshop businesses at Acton

London Underground Limited (LUL) invites expressions of interest in the sale of its Railway Engineering Workshop (REW) and Train Modification Unit (TMU) businesses. REW and TMU are both located in premises, which will be leased to them, at London Transport's Acton Works, a site of some 30 acres in West London. The TMU premises are connected to the Underground network through the Piccadilly and District lines, and are adjacent to a Railtrack freight line.

The businesses

REW

- Undertakes the overhaul, heavy maintenance and testing of a range of rolling stock components and also signalling and electronic equipment used at trackside and stations throughout the LUL network.
- Equipment overhauled includes traction motors, compressors, motor alternators and generators, electrical and mechanical sub-assemblies, and wheelsets.
- Comprises a modern, purpose built workshop fully equipped with overhead lifting equipment together with office and canteen facilities.
- Will have medium-term contracts for the overhaul of LUL equipment.

TMU

- Located in separate building, TMU undertakes the modification of LUL rolling stock, involving a range of safety and engineering modifications, and the refurbishment of bogies.
- Will have contracts for modification programmes for LUL rolling stock over a 2-year period.

The opportunity

A significant opportunity to acquire rail maintenance and repair businesses with the potential to serve train operators on both the Railtrack and Underground networks.

Financial information for year ended 31 March 1996

Turnover £28.7m (REW: £18.4m - TMU: £10.3m)

Permanent employees at year end 337 (REW: 242 - TMU: 95)

To register an interest in purchasing the businesses contact:

John Nuttal
West Merchant Bank Limited
33-36 Gracechurch Street
London EC3V 0AX
Telephone: +44 171 623 8711
Fax: +44 171 626 5262

Interest should be registered as soon as possible, but no later than 5 August 1996

This advertisement is issued by London Underground Limited and has been approved solely for the purpose of Section 57 of the Financial Services Act 1986 by West Merchant Bank Limited, a company regulated by The Securities & Futures Authority.

ÁPV RT.
HUNGARIAN PRIVATISATION
AND STATE HOLDING COMPANY

TENDER NOTICE

The Hungarian Privatisation and State Holding Company (Állami Privatizációs és Vagyonkezelő Részvénytársaság [ÁPV Rt.], 1133 Budapest, Újpesti rkp. 31-33) does hereby inform the interested parties of the upcoming tender announcement for the sale of shares in the recently incorporated Recsiki Érzbányák Rt. (Recsik Ore Mines Co., former Recsiki Érzbányák Vállalat), which is fully owned by the state.

Tenders will be invited for a 90% share package in Recsiki Érzbányák Rt. The remaining 10% will be offered to the employees following the sale. In their bids, investors must assume responsibility for buying the shares that will not be subscribed by the employees.

Interested parties can receive the Information Memorandum concerning the ore deposits in Recsik and the company's proprietary and legal positions by fax from the Customer Service Office (fax no.: 269-8991) or in person at the Hungarian Privatisation and State Holding Company's Customer Service Office 1133 Budapest, Újpesti rkp. 31-33, between 8:00 a.m. and 4:00 p.m. on business days as of 18 July 1996.

LEGAL NOTICES

IN THE MATTER OF
SONGS LIMITED
AND IN THE MATTER OF THE
PROSECUTORY AGENT LTD

In accordance with art. 4(2) of the Industry Act 1996, notice is given that the application of the Court of Session, Edinburgh, No. City Road, London EC3V 0AZ dated 26 April 1996 for joint liquidation of the above company has been approved. Joint liquidation of the above company has been approved.

Dated this 16 day of July 1996
IN BURDOCK AND H COOPER John Upstone

To Advertise Your Legal Notices

Please contact
Melanie Miles on
Tel: +44 0171 873 3308
Fax: +44 0171 873 3064

HM PRISON SERVICE AGENCY
PROJECT QUANTUMOJEC NOTICE No 96/S 125-72760/EN 2.7.96
REQUEST FOR EXPRESSIONS OF INTEREST

- The Home Office Prison Service has initiated the Quantum project to pursue its requirement to procure business services (which may include personnel, finance, inmates management and healthcare information for inmates) to support the administration, management, operation and policy function of its prisons (currently approx 130) and headquarters. The Prison Service anticipates the transfer and exploitation of current services including IT and its infrastructure to one or more service providers, following which it is anticipated that the service provider(s) will be responsible for the design, build, finance, management and operation of the services and their supporting negotiated procedure a framework agreement or agreements to call off services from one or more service providers.
- Delivery of the services will be to Prison Service premises and at various other locations throughout England and Wales and various Home Office premises throughout the United Kingdom.
- The Prison Service reserves the right to procure the services in a single lot, or to divide the services into one or more lots on a geographic or other basis. However, if the services are divided into lots, service providers must be able to provide all of the services specified above for each lot.
- Variant bids may be permitted.
- The duration of the contract or time limits for completion of the service is up to 10 years from completion of implementation.
- No special legal form is required in the case of group bidders but one member in any group of service providers may be required to accept joint construction.
- The final date for requests to participate: 25 July 1996.
- Requirements for deposits or guarantees, if applicable, will be stated in contract documentation.
- All service providers who respond to this Notice will, on or after 26 July 1996, be issued a business prospectus setting out further information about the requirement, and a questionnaire replies to which will be required by 26 August 1996.
- This requirement is considered suitable for the application of the UK Government's Private Finance Initiative. It is intended to hold a Briefing Conference in London in early August to explain the project more fully. If you wish to attend the Conference and/or receive the Conference briefing material please fax your name and address, stating how many you wish to attend, if applicable, as places will be limited, to Beverley Jefferies, fax number 0171 217 6247.
- The Prison Service reserves the right not to award any contracts in pursuit of this requirement.

BUSINESS AND THE LAW

Ban on UK beef not lifted

The European Court of Justice has ruled against the UK's attempt to have the beef ban lifted pending the full hearing of its case against the Commission.

The UK brought proceedings against the Commission for the annulment of its decision on March 27 1996 to ban UK beef and its derivatives from being exported outside the country. The Commission decision covered live animals, their meat once slaughtered, derivatives and mammalian derived meat and bonemeal. It prohibited their export not only to other member states but also to all other third countries. At the same time as bringing the proceedings for annulment, the UK also sought interim measures for the suspension of the ban.

The Commission had imposed the ban in the light of certain developments linking BSE with Creutzfeldt-Jakob disease (CJD). A week before the decision, the independent scientific body in the UK dealing with BSE published a report in which it was stated that although there was no direct evidence of CJD in the UK were most likely to be linked to exposure to BSE before the introduction of a specified bovine offal ban in 1989. In the light of that report, the UK banned the sale of mammalian meat and bonemeal or its use in feed for any livestock as well as prohibiting the sale of meat from cattle over 30 months for human consumption. At the same time, some member states and other third countries took measures banning imports of cattle or beef from the UK. The European Scientific Veterinary Committee could not confirm whether or not there was a causal link between BSE and CJD, but in the light of the risks that existed, recommended that certain measures relating to the preparation of meat be implemented.

After the Commission decision had come into effect, international experts met within the aegis of the World Health Organisation and found that although there was no proven link, the most likely explanation for the recent CJD cases in the UK was exposure of the UK population to BSE. In its judgment, the Court first

*United Kingdom v Commission
ECJ FC July 12 1996*

BRICK COURT CHAMBERS
BRUSSELS

Reacting sharply to the Cuban Liberty and Democratic Solidarity (Helms-Burton) Act, as well as the possible enactment of sanctions against foreigners who invest in Iran and Libya or who trade with Libya, the European Union has initiated consultations prior to taking action against the US at the World Trade Organisation (WTO). Such an action would be a mistake. Even if the EU wins the case, it could turn out to be a Pyrrhic victory.

Among other things, Title III of Helms-Burton allows Americans to sue foreign companies that "traffic" in confiscated Cuban property, and Title IV permits the US government to exclude from the US executives of such companies. Many European companies have investments in Cuba or are involved in businesses that may benefit from confiscated Cuban property.

Mr Bill Clinton, the US president, must decide by tomorrow 15, whether to waive Title III for six months, delaying the time for the filing of claims in the US courts. Title IV however, is already in effect. Several foreign executives have been notified that they will not be able to enter the US.

The proposed Iran-Libya legislation would allow trade sanctions against companies that invest in the development of petroleum resources in these countries.

The bill passed by the House of Representatives would also impose sanctions on foreign companies that export to Libya products used in the development of petroleum resources, or that contribute to Libya's acquisition of chemical or other weapons or its ability to maintain its aviation capabilities.

Sanctions could include prohibiting imports of products into the US, denying the right to bid on government contracts.

At a recent OECD ministerial meeting in Paris, Sir Leon Brittan, the EU's external relations commissioner, denounced these US measures as an unjustified extension of legal jurisdiction beyond US borders.

The EU's frustration is understandable and is no doubt fed by the failure of the US to secure the agreement of its allies on a common policy to deal with Cuba and Iran. The Clinton administration has been notably unsuccessful in providing leadership for coherent multilateral initiatives, and the president's vacillations, first opposing and then approving the measure, have allowed Congress to kick him into a political corner. But there are other ways to deal with the problem than taking the dispute to the WTO.

Extraterritoriality has been a part of US law for years. The "effects" doctrine has always had the potential for mischief. Under the doctrine, any conduct having a direct, substantial and reasonably foreseeable effect on US commerce is deemed to be subject to US jurisdiction.

But it has rarely, if ever, been applied purely, and has been leavened with other jurisdictional theories, such as nationality, territoriality or the protection of state interests. US courts, too, have sought to balance the potential for conflict with another state's laws by reference to comity. Under principles of international comity, US law would not be applied extraterritorially to foreign conduct if the balance of foreign interests in exercising jurisdiction outweighed US interests.

The EU and US have generally learned to live with each other's differing views of extraterritoriality. A host of US laws regulate activity outside US borders, including antitrust, securities, insolvency and money laundering.

The EU generally accepts this jurisdiction, and in some cases has agreed to cooperate in the regulation of transactions or has agreed to provide enforcement assistance.

The US, for its part, has moderated the extraterritorial reach of its

sanctions, to impose penalties on foreign companies that shipped products for the construction of a Soviet gas pipeline.

And unlike older regulations imposing sanctions against Cuba and North Korea, more recent sanctions against Libya and Iraq do not extend to foreign incorporated subsidiaries of US companies.

Blocking statutes and other national measures, such as the 1980 British Protection of Trading Interests Act, as well as active diplomacy, helped soften the US position. Blocking statutes have been used for a variety of purposes. Some have made it illegal for corporations to disclose information in response to foreign judicial proceedings. Others have "clawback" provisions allowing a company to recover in its home country's courts damages paid in another country under an extraterritorial claim.

Canada adopted its Foreign Extraterritorial Measures Act in 1992 specifically in response to the Cuban Democracy Act in the US. This prohibits Canadian corporations from complying with the Cuban Assets Control Regulations. This measure was strengthened in January, anticipating Helms-Burton. How-

ever, since 1992 Canadian subsidiaries of US companies have presumably been complying with local law, placing their parent companies in violation of US law. Yet the US has not brought any legal action against US companies in these circumstances.

The Uruguay Round agreements creating the WTO are not comprehensive, and do not provide a remedy for all disputes affecting international commerce.

Helms-Burton deals with investment, and claims to confiscated property. It does not affect trade in goods, at least in a direct way.

Perhaps a case could be made under the new General Agreement on Trade in Services that Title IV of Helms-Burton denies access to the US market to EU service providers, but that would be a new and untested theory.

It would be difficult to argue, however, that Title III deserves national treatment to EU investors in the US since the investment affected would be in Cuba, and the right to sue would be available to all investors in the US who have Cuban claims.

Whatever the basis for the EU challenge, the US response will be to invoke "national security". This provides a general exception from Gatt obligations. The scope of this exception has never been fully tested and can be quite large.

A WTO dispute panel might well agree with the US that a country has broad authority to define its own national security interests. That could embolden the US and other countries to enact other far-reaching extraterritorial measures, defeating the EU's purpose in bringing the WTO action.

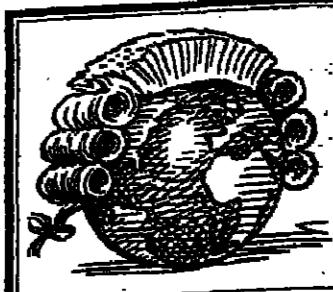
Even if the EU wins, the US would probably ignore a finding that a WTO panel has the right to tell the US what its national security interests are. The EU's consequent right to retaliate would be only symbolic because the trade remedy that might be authorised, such as the withdrawal of trade benefits of equal value, would be difficult if not impossible to quantify.

More importantly, the EU could risk damage to the WTO's credibility by forcing the case US support for the WTO is already weak, and an EU victory could weaken US support even further. Indeed, it could be enough to provoke the US into withdrawing. Many in the US believe the EU should weigh these considerations before risking the future of the world trading system.

The author is a partner of Wintrob Stinson Putnam & Roberts, the US international law firm.

Cross-border dilemma

EU action over Helms-Burton would be a mistake, says Christopher Wall

**LEGAL BRIEFS****Multi-party actions urged for Scotland**

Procedures to allow multi-party actions should be introduced into the legal system in Scotland, the Scottish Law Commission has recommended.

There is now no Scottish procedure by which a single court action can be brought to resolve legal issues common to a group of people in cases such as illnesses caused by defective drugs.

The commission proposes allowing group actions in such cases when the Court of Session considers such a procedure preferable to the existing system. It admits that multi-party litigation is time-consuming and expensive and might only be appropriate in a limited number of cases.

Legal aid would be the most suitable means of financing such actions, the commission recommends.

Cost of fraud

Fraud is costing the European insurance industry £100m a year or two per cent of total premium income, the Comité Européen des Assurances (CEA) has estimated.

Greater co-operation within the industry is seen as the best means of tackling fraud rather than changes to the EU legislation, it said.

Remedies include stricter verification of underwriting and a shift to compensation in kind rather than cash, the CEA said.

New judge

Mr Justice Colman has been appointed as the new High Court's Commercial List in place of Mr Justice Waller, taking over on October 1. Mr Justice Morrison had been appointed as the next president of the Employment Appeal Tribunal, taking over from Mr Justice Mummery.

INTERNATIONAL PEOPLE**Infonet UK Names Alan McLeod Managing Director**

London - July 10, 1996 - Infonet Services Corporation announced today that it has appointed Alan David McLeod to be managing director of Infonet UK, Ltd., a wholly-owned subsidiary of the parent company. Infonet UK is the sales and service organisation serving multinational enterprises on Infonet's World Network in Great Britain, operating a major hub for a growing number of backbone connections between the U.S. and Europe, and managing a local support centre for domestic and international accounts.

Previously general manager of global sector marketing for British Telecom (BT) and director of sales support for Concert, a joint BT/MCI venture, Mr. McLeod brings more than 25 years of sales and managerial leadership in global telecommunications to Infonet UK. He also held a number of increasingly expanded sales and account positions at BT since 1984. Earlier in his career, Mr. McLeod was responsible for setting up the original telephone switch franchise for the City of London, and he managed the design and installation of voice/data switches for Cable and Wireless in Bermuda, Macao, Hong Kong, and other locations.

"I am now joining Infonet at a time when the demand for communication services, particularly in the strategically important Internet/intranet area, is showing explosive growth both in the UK and international markets," Mr. McLeod remarked. He pointed to a number of strengths inherent in Infonet's operations that attracted him, namely "the support organisation and global infrastructure Infonet offers as a major international network management services provider and its flexibility in reacting quickly to new developments in the marketplace."

Finally and most importantly, Mr. McLeod expressed his intention to grow Infonet UK revenue through a combination of direct selling and distribution agreements with Third Party channels. Mr. McLeod, his wife and four children reside in the Middlesex County town of Harrow in England.

Infonet Services Corporation is a world leader in providing reliable, state-of-the-art international communication solutions to global enterprises. Infonet specializes in value-added services and managed networks, which are supported locally in 56 nations. Infonet's World Network, a high-speed, ATM-enabled network, is currently accessible in more than 175 countries. Infonet's Global Workplace is a set of messaging, groupware and multimedia services that provide both Intranet and Internet capabilities globally. The company is jointly owned by a number of the world's leading telecom operators.

Muscat hops across to Fairfax

When Robert Muscat, the new chief executive of John Fairfax Holdings in Sydney, takes up his position on August 1, it may take him time to convince the more suspicious of his new colleagues that he is not a mole for the opposition - Rupert Murdoch's News Limited.

Muscat, 48, spent 28 years in Murdoch's stable. His progress through the ranks was rapid: by the age of 29 he was production manager of the company's Sydney operations. In 1980, aged 32, he was appointed general manager of News Limited, and became group general manager for newspapers in 1987. But last year his path to the top bumped into the appointment of Lachlan Murdoch, one of Rupert Murdoch's sons, as deputy to the chief executive - placing Muscat in third place as chief operating officer.

The pool of possible candidates for the top job at Fairfax was small. The unsuccessful result of choosing a non-newspaper man - Bob Mansfield, the former head of Optus Communications quit after less than five months - seems to have convinced Fairfax that it needed an industry insider.

Other candidates were apparently considered for the job, including some

Muscat is certainly well qualified.

Muscat is known to take an interest in the ownership and future of the Fairfax group. But it would take a dedicated conspiracy theorist to interpret Muscat's move as anything more than a high-flying manager taking up an attractive opportunity to further his own interests, not those of his previous employer. *Bethan Hutton*

Deutsche Post top job

Some raised eyebrows greeted the choice of Josef Hattig (pictured) as the new head of the supervisory board of Deutsche Post, the German postal service. For Hattig, 65, who takes over today, has for the past 24 years been running Becks, the lucrative Bremen-based brewery. More successfully than any of its German competitors, Becks has marketed its pils in bars all over the world. Now he must focus on the considerably less glamorous task of readying Deutsche Post for privatisation, sometime around 2000.

Other candidates were apparently considered for the job, including some

who had more experience dealing with politicians and the bureaucrats who are clambering all over Deutsche Post ahead of its listing.

Hattig has been developing some of that experience in recent years, but only in Bremen, the small, heavily indebted north German city state where he has been trying to instil some proper management skills. *Michael Lindemann*

A chartered accountant who helped to save Trizec, Canada's biggest property group from collapse, Benson moved to Canadian Airlines eight months ago as chief financial officer. Now he is president and chief executive following the resignation of Kevin Jenkins.

"I'm a team player and you get the job done or you get out," said Benson. He must complete Canadian's turbulent journey back to profitability. Jenkins cut costs, dropped unprofitable routes and forced the unions into concessions, while trying to raise reve-

nues. Benson plans to raise Canada's second biggest airline's visibility, rebuild support in the financial community after five years of losses, and raise annual revenues past the C\$65bn mark. He needs to add C\$300m to the equity base and is talking with several potential investors now.

"First we must show on a quarterly basis that a return to profitability is under way," he said. *Robert Gibbons*

Easdaq: new chairman

Stanislas Yassukovich (pictured), a driving force behind the Eurobond market in its early days and, more recently, an enthusiastic collector of non-executive positions, has just clocked up his eighteenth current directorship by becoming non-executive chairman of Easdaq.

Now set to open for trading in September, Easdaq has been formed by European and US investment banks, stockbrokers and venture capital companies as a pan-European equity stock market for growing companies along the lines of Nasdaq in the US.

Yassukovich, who was born in France and has British and American nationality, certainly has a suitably cosmopolitan background. More important, he claims to spot "an almost devastating logic" in his appointment insofar as he always believed that "the Eurobond experience" would lead to a time-zone-driven mechanism for developing liquidity in equities".

A former deputy chairman of the London Stock Exchange (1987-90), chairman of Merrill Lynch Europe (1988-91) and twice chairman of the International Securities Market Association (then the AIRD) in the late 1970s, Yassukovich's new chairman does not want for connections. Formerly also chief executive of the European Banking Company, he will be hoping that Easdaq is a more durable concept than that of consortium banking.

Katherine Campbell

ON THE MOVE

■ Thomas O'Neill succeeds Robert Brown as chairman of the Canadian branch of PRICE WATERHOUSE. He is replaced as national managing partner by Michael Mueller.

■ PLANET HOLLYWOOD INTERNATIONAL has appointed three new non-executive directors: Claudia Gonzalez, 52, chairman and chief executive of Kimberly-Clark de Mexico; Mark McCormack, 60, head of the sports and entertainment conglomerate International Management Group; and Michael Tarnopol, 58, senior managing director and chairman of the investment banking division of Bear, Stearns.

■ Robert Anderson, 79, has resigned as chairman of HONDO OIL & GAS, the US energy group, for health reasons, but will retain the title of chairman emeritus. The former head of Atlantic Richfield, Anderson's family retains a significant stake in the company.

■ Yeo Choon Tat has resigned as company secretary of CREATIV TECHNOLOGY, the computer sound board maker based in Singapore. Ng Keh Long replaces him.

■ Craig Pryor becomes vice-president, procurement for ROCKWELL AUTOMOTIVE's Heavy Vehicle Systems business.

■ Christine Menz succeeds Christoph Abt as head of communications and public relations at ALUSUISSE-LONZA HOLDING.

■ David Lawrence has been named managing director of MARCO POLO DEVELOPMENTS, the Singapore-based property and hotel group.

■ William McDonough has been appointed acting chief financial officer of NATIONAL STEEL CORPORATION in the US, following the resignation of William Harper.

■ Manfred Wolf, 58, becomes vice-president, quality and reliability for GENERAL MOTORS EUROPE, and a member of the European strategy board. Wolf, who joined GM in 1983, has been vice-president, vehicle platform development, for GM International Operations since November 1994.

■ Luc Bracke, managing director of Volvo Italia in Bologna, has been appointed head of Business Area 400 at VOLVO CAR CORPORATION.

■ Gilbert Tenoux, 48, joins WALON, the French car distribution business, as

managing director for France. He was previously with Carrier, a manufacturer of refrigerated transport equipment.

■ Lucy Collett becomes vice-president, business practices at the "new" DUN & BRADSTREET, one of the three companies being formed by the break-up of Dun & Bradstreet Corp. She will report to Volney Taylor, chairman and chief executive of the "new" Dun & Bradstreet. Collett is presently vice-president and associate general counsel at Moody's Investors Service in New York, and will continue in that role.

■ Pierre Laguerre, 56, has been appointed as director of international affairs at RHONE-POULENC. He had been assistant director responsible for CIS-China-Vietnam since 1991.

■ Enrique Hernandez joins the board of MCDONALD'S CORPORATION as a non-executive director.

■ Manfred Wolf, 58, becomes vice-president, quality and reliability for GENERAL MOTORS EUROPE, and a member of the European strategy board. Wolf, who joined GM in 1983, has been vice-president, vehicle platform development, for GM International Operations since November 1994.

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POWER. He replaces Gerry Codice, who died in April.

■ Peter Widdrington, former chairman,



Multi-party
elections urged
for Scotland

P

Front of fraud

M

Almeida Opera is running a particularly appealing festival this summer, with enough good new non-operatic music to invoke a ghost of the old, more expansive and much-missed Almeida festival.

It was opera, however, that I went to hear: a double bill by Param Vir, a westernised – or at least western-accentuated – 44-year-old Indian composer.

Snatched by the Gods and Broken Strings had a warm reception at the 1994 Munich Biennale, probably in the same studio-friendly spirit which guaranteed Tan Dun's success with his *Marco Polo* at this

year's Biennale, and the Almeida was quick to snatch them up.

Param Vir and the younger Chinese-American Tan Dun share the newly favoured status of eastern-but-world-oriented composers who can seize western ears. Both of them revere Takemitsu, the late Japanese composer who made a definitive breakthrough to western concert audiences; but they operate in their own dis-

tinct ways.

The oriental component in Tan Dun's music is reflected chiefly in the delight he takes in ancient ethnic sounds, and a certain chanted, long-sustained but colourful pauses. When his music is elaborate, it becomes western; there is no Chinese expression of such expressive complexity. Nor is there in China any tradition of sophisticated solo improvisation, such as delights knowing

westerners in Persian and Indian music.

The latter tradition is what informs Vir's work. Born into a north Indian family devoted to their own classical music, at the age of nine he demanded – "imperiously", he says – Bach and Beethoven. Certainly the broad lines of his two short operas are formally, elegantly controlled in the conscious western-classical manner. Yet in *Broken Strings*, a parable

about two musicians vying for the post of Player to the King (one young, brash and brilliant, engagingly played by Stephen Rouse as Rik Mayall and excellently sung, the other old, collapsing and wise, passionately rendered by Richard Sturt), their sixfold "improvisations" are the heart of the matter.

Never mind that those

"improvisations" are lushly

afterthought by Vir, not for

the visible stage sitar but for celesta, harp, xylophone, vibraphone and marimba. The different burdens that they carry beautifully to the timeless Indian models, incarnating Vir's message in fresh, wordless sound – though for prudence sake old Gutti's selfless flights are illustrated by a dancing mythological elephant (Nuvala Willis, delectable as always), a fish and a peacock.

Snatched by the Gods is more like a Brecht fable. On a pilgrimage, fraught familial relationships are raised to archetypal roles in a moral adventure-story. Its most dramatic events are realised in clever music, but I was most struck by Vir's writing for his solo voices (especially Robert Poulin, authoritative as the pilgrims' group-leader). All of them sank their teeth into their lines with complete con-

viction, as happens only with good voice-setting.

With David Farr's astutely plain stagings in Angela Davies's design, the overall effect was opulent but very sharply pointed. Recommended for sheer exotic pleasure; also for some mind-opening illumination, however quaint the premises may be.

Festival supported by Peter Moores Foundation; Param Vir operas supported by the John S. Cohen and the Britten-Pears Foundations. Last performances of the Vir operas at the Almeida Theatre, London on July 17.

ARTS

Opera/David Murray

A parable and fable from a master storyteller

Creative tension proves a pull

William Packer celebrates the work of Kenneth Armitage at the Yorkshire Sculpture Park

We are as prodigal and inconsistent in our forgetfulness as at other times we are in our enthusiasm and support British sculpture, we proudly tell ourselves, have been the glory of British art throughout the twentieth century. And as each generation of brave young sculptors has burst upon the scene, how often have we declared that it is a new dawn has broken as though British sculpture, newly revived, has at last been established on the international map, after a long, dark night.

It has happened many times, Moore and Hepworth in the 1930s did for Epstein, Gill and Dobson who had preceded them, and so in turn, just after the second world war, another group of young sculptors came to challenge them.

Moore and Hepworth, so it proved, were well entrenched, enough not to be overtaken so readily, but these names were soon sufficiently established to retain their distinctive presence. Throughout the 1950s, under the collective descriptive, "The Anatomy of Fear", Clarke and Adams, Brown, Meadows, Dalwood, Turnbull and Paolozzi, Frink and Chardwick, the still figurative Caro, Reg Butler and of course Kenneth Armitage, were the brave Young British Sculptors of the day.

Some did survive into other separate and mature reputations, but the rest sank back into that awkward state of being half-forgotten, half-undeniedly remembered as the critical markers of the moment in the sun. Fortunately the Yorkshire Sculpture Park, under its founding director, the admirable Peter Murray, has never been the creature of such narrow critical orthodoxy, and is constantly burrowing back into the store, pulling neglected individual

achievement back into the light and with it reminding us of the essential continuity and coherence of the modern British sculptural tradition.

Kenneth Armitage, now 80, who until now enjoyed his first and only major retrospective in this country at the Whitechapel in 1989, is the latest beneficiary. And it is immediately made clear that he is still a substantial artist.

If in his historical context, he stands as an important transitional figure between the figure-based imagery of Moore and the formal abstraction and more open technical experimentation that came later, his own continuing development with the logic and constraints of his instincts and sensibility is no less intriguing.

Both indoors, in the Park's Bothy and Pavilion Galleries, and outside in the formal garden below the terrace, the arrangement of the work is thematic and aesthetic rather than chronological. What this does is to bring out the essential unity of the work from first to last, for all the apparent shifts in medium and imagery. It is informed, so we come to realise, by the same preoccupations throughout. Always there is the same formal simplicity, the same frontal presentation.

There is constant engagement with a smooth and polished surface, not hard exactly, but taut and firm like young flesh. Time and again we find the image of the figure caught in a forward movement: by the lift of the foot, the cock of the knee. This insistent interest in movement is often expressed in relation and contrast to a penetrated surface, a dividing screen, front and back. We think of Cocteau's *Orpheus* and the step through mirror into the Underworld, or the living arm that brandishes the *Flambeaux* through the wall. The defining space is shallow.

The defining space is shallow, from the John Jones Arts Centre.



Kenneth Armitage's L-shaped Screen in aluminium from 1991

Clare Lilley

Theatre/Simon Reade

A neat exercise in dramatic confrontation

Awoman is washed up on the Cape Cod coast. She is scooped up by a budding writer, and laid out on the sofa of his home which overlooks the beach. "You were dancing in the sea," he asks. "Yes."

These are two volatile people living on the edge. Yet sometime later, they have settled into domesticity, sustained by zestful love-making. She works as a waitress to fund a college

course. He continues to work as a librarian, although he is a writer – that essential American determination that you are what you say you want to be.

He offers her the chance to be herself, not what her family, or the people she meets hitching across the States, have pre-

sumed her to be. But she gets pregnant. "Our lives won't be as free and we'll be a bit more like everybody else." They argue over her desire to have an abortion. They seem to resolve their differences – but at the same time, do not: "I've got to go back where I came

from, which is nowhere."

You may doubt the credibility of Don Nigro's *Senseless with Sharks and Dancer* but it is a neat exercise in dramatic confrontation. The two fine performers slay along with a seedy energy, mood-swings from way control to petulance

to despondency. *Lucinda Cowden* is cute and obnoxious at the same time, a kooky siren with a sneer. Nathan Osgood is teasingly psychotic beneath an urban, prepety charm. They relish Nigro's wise-guy banter.

The production is impeccably directed by Paul Miller on

venue's own rough stripped boards, looking as if it is charred driftwood. This nifty theatre has just been awarded a £97,000 Lottery pay-out to expand within the Victorian brick warehouse it occupies on Southwark Bridge Road. Let us hope this capital investment will be matched soon by the sustained commitment to human resources.

At the Southwark Playhouse until July 20 (0171 620 3494).

S.R.

At the Orange Tree Theatre until July 27 (0181 940 3633).

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S.R.

International Arts Guide

AMSTERDAM

EXHIBITION

Rijksmuseum Tel: 31-20-6732121

● Design: Drie eeuwen Italiaanse

tekentuin uit eigen bezit: exhibition

featuring a selection of 80 drawings

by Italian artists from the 15th to

the 18th century. Included are works

by artists such as Piero di Cosimo,

Sebastiano del Piombo, Frederico

Barocci, Carlo Maratta and

Gianbattista Tiepolo; to Aug 4

ATLANTA

EXHIBITION

High Museum of Art Tel:

1-404-733-4400

● Rings: Five Passions in World

Art: this exhibition, organised in

conjunction with the Olympic

Games, explores the power of art to

evolve five universal emotions: love,

anguish, awe, triumph and joy. More

than 125 objects from international

public and private collections are

grouped into five sections, each

devoted to one of the five passions.

The exhibits include El Greco's "The

Resurrection", Auguste Rodin's "The

INTERNATIONAL ARTS GUIDE

BONN

EXHIBITION

Kunst- und Ausstellungshalle der

Bundesrepublik Deutschland Tel:

49-228-9171200

● Sacred Art of Tibet: this exhibition

focuses on the traditional themes of

the art of Tibetan Buddhism and

presents the important stylistic

developments from the 9th to the

19th century. On display are 180

objects of sacred art, mainly

scroll-paintings (tantras) and ornate

metal sculptures, but also



Martin Wolf

A clever spending wheeze

Government insistence that the private finance initiative will mean better value for money in public spending should be viewed with a healthy degree of scepticism

When Mr Norman Lamont, the then chancellor, launched the private finance initiative in November 1992, he described it as the most significant reform since privatisation. The idea was that the private sector would both provide and run public services, such as hospitals, in return for annual payments from the responsible department.

Others, however, have condemned the initiative as a clever swindle. The PFI could, they argue, be a cheat for off-budget increases in public spending. Alternatively, it may put a veil over the government's failure to invest.

The government wishes to cut the share of public spending in gross domestic product, the ratio of public-sector borrowing to GDP and headline tax rates. But it does not want to be seen to abandon responsibility for public investment. The PFI is a brilliant solution. If it works, liabilities are displaced from current to future spending. If it fails, the government can blame the lack of investment on the private sector. Either way, it wins.

Yet if the PFI is indeed an accounting trick or a way to shuffle out of government responsibilities, the country will lose. There is a third possibility - the one the government insists upon. By improving incentives and the allocation of risk, the PFI could mean better value for money in public spending.

The proposition has a degree of plausibility. Privatisation of nationalised companies revealed previously unsuspected degrees of inefficiency. Huge cost reductions have been achieved, notably when privatised utilities were subjected to competition. This should also be possible in the provision and operation of public services. If such gains could be secured without collateral damage to either the public finances or the supply of economically justified public services, the case for the PFI would be overwhelming.

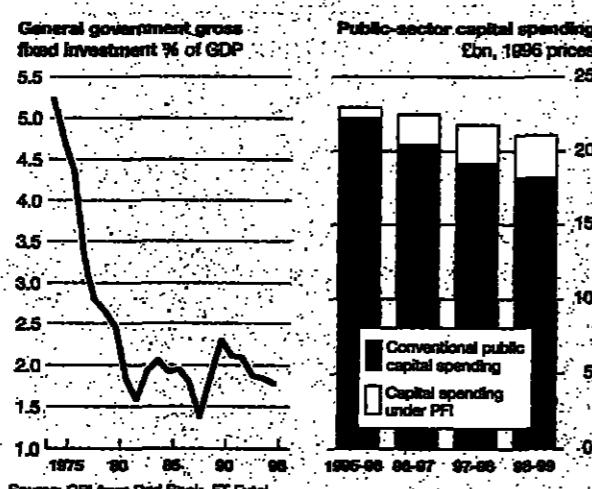
Yet difficulties abound, inevitably so. Mr Douglas Hogg,

former chief executive of the private finance panel, responsible for promoting the PFI, explains why in a guide released last May (*Risk and Reward in PFI Contracts*). The initiative is, he writes, "simply a matter of identifying individual risks and seeking to transfer them". PFI requires a total shift in mindset to see it as an opportunity to provide services leaving the risk of ownership and operation of assets with the private sector. Easly said, it has proved hard to do.

The complaints of business, marshalled by the Confederation of British Industry in its document on the PFI (*Private skills in public service*) published last week, prove how right Mr Hogg was. The total of PFI contracts since its launch is £27.6bn. Admittedly, £4.8bn of the total was agreed in 1995-96 alone. But £2bn was for the Channel tunnel rail link, a project of dubious value that benefits from £1.4bn in cash subsidy - 25% from each UK citizen.

Assume, however, that the PFI gains momentum as the government hopes. Then, argues the Treasury in a reply to the end of June to a critical report from the Commons Treasury committee, it will bring big benefits:

The decline of UK public investment



Source: CBI from PFI Body, PFI Book

• The initiative will force the private sector to bear overruns on capital costs, which have averaged 24 per cent on publicly funded construction projects. This would give a reduction of 7 per cent in lifetime project costs.

• If the effects turn out to be similar to those under contracting out, the PFI could generate reductions of 20 per cent in operating costs. This would reduce life-time project costs by 14 per cent.

• The public sector will benefit from innovative private-sector ideas for the provision of public services.

These arguments have force. But consider the following objections.

First, by looking to the private sector to finance public projects, the government is losing the benefit of its position as the most creditworthy borrower. A report on the PFI published by Oxford Economic Research Associates (*Infrastructure in the UK: Public Projects and Private Money*) shows that the interest rate on debt issued to finance the Dartford Thames crossing and the second Severn crossing were 2% percentage points and 1% points, respectively, above the Treasury gilt rate in 1995.

The greater the risk borne by the private sector, the higher

Finally, because of commercial confidentiality, the detail of PFI bids and contracts must be secret. Thus alleged improvements in value for money may be hard to prove.

The efficiency gains of the PFI may ultimately be large. But these are birds in the bush. It seems overwhelmingly likely that the immediate aim of the PFI was to justify the decision to reduce public spending on infrastructure. This is fully consistent with the chancellor's latest forecasts for the real level of public capital spending. Even including the PFI, this shows a decline in the years to 1998-99. Meanwhile, the PFTs share in spending over that period is expected to be small.

This sluggishness may not be temporary. The government has declared its intention to agree £14bn in deals by 1998-99. But public bodies can enter into such contracts only if they can be sure they will have the money to meet their future obligations. The DSS may be confident of its ability to pay for a computer system.

the premium will become. Second, the government may still not obtain the service in time or in the agreed manner. Andersen Consulting, for example, has renegotiated a contract to provide a new computerised National insurance records system. It will now be supplied more slowly than initially agreed.

Third, if private enterprises can be forced to take the risks of cost overruns under the PFI, there is no reason why the same should not be of conventional projects.

Fourth, public officials have had great difficulty in arranging the right incentives for on time and on cost completion of conventional projects. They are likely to find it just as hard to agree and monitor the still more complex contracts needed to govern the performance of long-term services.

Fifth, the pattern of public investment is likely to be skewed in favour of things that are relatively attractive for the private sector.

Finally, because of commercial confidentiality, the detail of PFI bids and contracts must be secret. Thus alleged improvements in value for money may be hard to prove.

This is true, as far as it goes. But it does not ensure adequate control of the public spending implications of the PFI. Conventional balance sheets, when introduced, will not show the obligations to future spending. But the Treasury has told the Treasury Committee it intends to provide projections of the aggregate spending expected to arise from PFI deals. A still more effective device would be to state the present value of PFI obligations in the year in which contracts are signed.

The PFI could turn out to be a more effective way of providing public services. But it could also be a bit of a swindle. Until the government demonstrates the additional value for money, public investment begins to look less depressed and public accounts are seen to convey the full implications of the PFI, healthy scepticism must be the right approach.

Alice Rawsthorn on the digital effects makers who are the new stars of Hollywood

From liquid metal man to flying cows

Barely a day goes by in Hollywood without the news breaking of yet another actor clinching a multi-million dollar deal. But behind the scenes a new sort of movie star is emerging - the digital effects specialist.

This is a reflection of the absurdity of the public accounts, with their focus on annual statements of cash flow. Such accounts are particularly inappropriate for an immortal entity with long-term obligations and assets.

A partial solution is the planned shift to resource accounting, which will change departments for the cost of the capital they employ. As the Treasury notes in its 1995 publication, *Better Accounting for the Taxpayer's Money*: "This will allow a better comparison between publicly and privately financed capital projects, where the full current cost of owned assets can be compared directly with the charges incurred under private finance options."

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created by ILM's computers. *Jurassic Park* has spawned a series of effects-laden, sci-fi films, including *Stargate*, *Waterworld* and *Independence Day*. Its success also encouraged film makers to apply digital effects to other types of film including *The Mask* in which Jim Carrey's face metamorphoses and *Twister*.

Effects are also used for more pragmatic reasons. Directors use them to cut costs, as in the *Forrest Gump* anti-Vietnam War demonstration where 1,000 extras were digitally cloned into a 50,000-strong crowd, or to replicate stunts which would be too dangerous to stage in real life. One example is the helicopter pursuit of a high-speed train through the Channel tunnel in *Mission: Impossible*.

The explosion in demand for effects has created a new Hollywood growth industry, the effects labs that have sprung up in and around Los Angeles to rival ILM.

One of the most successful is Digital Domain, which was founded in 1993 by James Cameron as a joint venture with ILM, and now employs 425 people at its Venice Beach headquarters where a Jolly Roger flag flies from the roof. Other labs include Dream Quest Images, which digitally replicated the image of Brandon Lee, star of *The Crow*, after he

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However the hidden ace of the digital effects whizzes may well be their ability to become more than suppliers to the studios. ILM is already one of the world's most successful video games creators, and Digital Domain will launch a *Barbie* CD-Rom game in a joint venture with Mattel this autumn.

It then plans to diversify into movie production as Pixar, the electronic film company did with *Toy Story*. If its production plans come to fruition, Digital Domain will go a step further than the current crop of movie stars. Not only will it demand multi-million dollar fees, it will also compete directly against the Hollywood establishment as a digital studio.

Less heat, more light on climate change

From time to time, Mobil joins in the discussion of issues affecting the global community. We hope, with this series, readers will find our views add an important perspective to the dialogue on the complex issue of global climate change.

No longer just talking about the weather, many governments are grappling with the possibility that human activities are enhancing nature's greenhouse effect, which might trigger significant changes in the global climate. Under the United Nations Framework Convention on Climate Change, countries are pressing for the stabilisation, and eventual reduction, of man-made greenhouse-gas emissions. Nations, including those in the EU, are gathered this month in Geneva for the Second Conference of Parties meeting. Negotiations will culminate late next year and could result in legally binding targets, timetables and common measures to reduce greenhouse-gas emissions. These deliberations are occurring in an environment where policy and politics may well outrun science and common sense.

As a major energy company, Mobil clearly has a stake in the outcome of these discussions. Fundamentally, though, the impact that some measures could have on jobs and livelihoods will impose extensive burdens on the global community.

The greenhouse effect is a natural phenomenon. Sunlight passes through the atmosphere and warms Earth's surface. Radiant heat is emitted back to the atmosphere; some of it is absorbed by greenhouse gases - water vapor, carbon dioxide (CO₂) and methane - and reemitted back to Earth, causing further warming. This heat trapping is known as the greenhouse effect - an occurrence that makes our planet habitable. Naturally occurring greenhouse gases - predominantly water vapor - account for 95 to 97 percent of the current effect. The other 3 to 5 percent is attributable to man's activities. Although CO₂ is the predom-

inant emissions contributor, methane, in the short term, has 25 times the effect of CO₂.

Worldwide, the burning of fossil fuels coupled with massive deforestation yields some 20 billion metric tons of CO₂ annually. About half these emissions wind up in the atmosphere. The rest is believed to be absorbed by increased plant growth and the oceans. We know little about this nonatmospheric absorption, which complicates decision-making. For example, how might plant growth and absorption by the ocean change with higher global temperatures? Moreover, greenhouse-gas emissions, which have a warming effect, are offset by another combustion product - particulates - which leads to cooling.

One thing we do know is that greenhouse gases reside in the atmosphere for long periods of time and are dispersed over the entire globe. That means their potential impact on climate should be viewed cumulatively rather than on the output from any one country or in any one year. The concentration of greenhouse gases is building up slowly - less than 0.5 percent annually for CO₂ - and that gives us time to implement effective mitigation measures.

The industrialised countries and the developing world contribute about equally to present-day CO₂ emissions, but the pattern is shifting rapidly, as the peoples of Africa, Asia and Latin America seek to better their lives. The developing nations argue that the industrialised world has no right to impose its environmental rules on them, possibly short-circuiting their industrial revolution, without compensation or dispensations.

This raises thorny social and economic issues. A number of the scientists believe we have the time and the resources to avert a crisis. Policy makers would be wise to amend the maxim, "think globally, act locally," and put the emphasis on global action.

Tomorrow... what we don't know can hurt us.

Right way to increase pay of UK MPs

From Dr Jaromir Sedlak

Sir, In his article "The fiscal trap for Labour" (July 9), Martin Wolf is probably right that Tony Blair's manifesto is not able to offer a great period of above-trend growth and a radical solution for long-term and youth unemployment". But it should be taken into account that if the Labour party wishes to look less depressed and public accounts are seen to convey the full implications of the PFI, healthy scepticism must be the right approach.

What is heartening is the Labour party's manifesto is that it allows a deeper dialogue not only in the UK but also in the post-communist countries.

Mr Blair is now changing his party and give two speeches at the same time. It is only right that an independent body re-rates MPs' pay according to the difficulty of job content.

Having just left Insead, a French business school, where the average age and starting salary of graduates is 25 years and £50,000 respectively, British MPs' former salary of £34,000 seems negligible, and unlikely to attract any such graduate. It seems strange that William Hague, the Welsh secretary who left Insead 10 years ago, earns less than an alumnus of 1996.

James Maughan, 148 Sutherland Avenue, London W9 1ES, UK

Blairism good for Czech Republic

From Dr Jaromir Sedlak

Sir, In his article "The fiscal trap for Labour" (July 9), Martin Wolf is probably right that Tony Blair's manifesto is not able to offer a great period of above-trend growth and a radical solution for long-term and youth unemployment".

Mr Wolf uses the term "gross domestic product" as a criterion as to whether Blairism will be a success. In his article "Better ways to measure progress" (October 1, 1995), Michael Prowse, discussing the World Bank report *Measuring environmental progress*, stated:

"We have to move beyond GDP." President Clinton expressed the same view during the last G-7 summit in France. According to Czech opinion polls, fighting crime is more important for people than increasing our GDP. I agree with the Labour party's manifesto when it says:

within a strong and united society, where... success depends... on working together".

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"Just who does he mean by 'we'?" Mr Birt's latest

proposals are some of the most far-reaching changes affecting the work of programme staff in the history of the BBC. Yet

there was no prior consultation with programme staff. Mr Birt's senior management

"Tough on crime and tough on the cases of crime is more than a slogan. It is a different philosophical approach. We cannot excuse crime, but we should try and tackle where and how it breeds".

We Czechs left a system which was mortally ill and I am glad that we got rid of it. But more and more Czechs are aware that contemporary capitalism is seriously sick. I do not think that Mr Blair is a new Robin Hood, but there is evidently no apparent alternative to Blairism, not only in the UK, but also in the Czech Republic.

Jaromir Sedlak, Krumlov 64, 120 00 Prague 2, Czech Republic

Proposed BBC changes need public debate

From Mr John Wilkinson

Sir, The letter from Colin Browne, director of corporate affairs BBC, (July 13/14) refers to "The internal reorganisation we announced last month..."

Just who does he mean by "we"?

Mr Birt's latest

proposals are some of the most far-reaching changes affecting the work of programme staff in the history of the BBC. Yet

there was no prior consultation with programme staff. Mr Birt's senior management

decision to integrate the World Service with the rest of the BBC. The chairman and the governors should insist on a public debate before accepting the recommendations of one man.

John Wilkinson, Director of Public Affairs, BBC 1986-85, Compass Cottage, Box, Minchinhampton, Nr Stroud, Gloucestershire GL6 9HD, UK

afraid of competition? Virgin

has come from nothing in just over a decade ago, against enormous and at times unfair opposition, to become one of the most successful, most highly regarded and, for its size, most profitable carriers in the world. Mr Duke's suggestion is an insult to the public's intelligence. It is BA and American that have a history of trying to restrict competition and behaving in an anti-competitive way, which is yet another good reason to stop this merger.

COMMENT & ANALYSIS

FINANCIAL TIMES

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Tuesday July 16 1996

Agreeing to debt relief

The Paris Club of official creditors is rarely in the limelight. This week's meeting is an exception. The officials have to discuss their contribution to the initiative on the debt of highly indebted poor countries put together by the International Monetary Fund and the World Bank. If the package is to be agreed at the annual meetings of the Bank and IMF in September, the Paris Club needs to decide quickly and act generously.

The aim of the scheme is for commercial, bilateral and multilateral creditors to reduce the debts of up to 20 poor countries to "sustainable" levels. This has been agreed, in general terms, not just within the Bank and IMF, but by the leaders of the Group of Seven industrial countries in Lyons last month. The difficulty is turning the broad commitment into decisions on sharing a burden expected to cost \$7.7bn.

This will not be easy. Already there are disputes over the use of the IMF's gold reserves, an idea that has met the opposition of Germany and Japan. The G7 also disturbed the World Bank by recommending that it commit \$2bn to the initiative. The Paris Club itself confronts complex options. In substance, however, its members have two decisions: how much of the burden they should shoulder, and how precisely to formulate detailed proposals.

On the distribution of the burden, the heart of the matter is how much of the burden is borne by developing countries other than the potential beneficiaries. Since the developed country members

are the dominant shareholders of the World Bank and IMF, the debate is partly about which of their pockets the money will come from. But the more of its resources the Bank uses, the less it will have for other borrowers. Since members of the Paris Club are better able to bear the cost than the other shareholders, they should do so.

The Paris Club should also go beyond the conventional Naples terms, which call for a notional reduction of 67 per cent in the debt burden. But the limitations on coverage mean that the effective debt relief for these 20 indebted countries has been only 36 per cent. What is needed, suggests the World Bank, is a real 67 per cent. This could be achieved by broadening the coverage of debt relief or by deepening the relief on what is now covered.

The Paris Club seems unlikely to agree to specific proposals this week. But its members could not postpone decisions until their next regular meeting, which would be too late to resolve the matter at the Bank-Fund annual meetings. What they should do, instead, is agree on the Club's share of the burden, ask the secretariat to prepare a menu of options and settle on a date for an emergency meeting by early September.

The need to ensure debt sustainability for highly indebted poor countries is urgent. But too many countries have tumbled head-over-heels in debt. A line should be drawn under this episode of profligate lending and insouciant borrowing. It must not be repeated.

German boards

With thoroughly teutonic deliberation, proposals to tackle shortcomings in the law covering German companies are grinding through the Bonn government machine. As far as they go, the ideas being considered in the justice ministry - including provisions to strengthen supervisory boards and to permit companies to buy back shares - offer improved incentives to managers - seem unexceptionable.

That all is not well with Germany's system of corporate governance has become increasingly clear in the past few years. Long-standing criticism of the big banks' dominant role as shareholders in industry, has been fuelled by a string of corporate disasters - Metallgesellschaft, Schneider, Bremer Vulkan, KHD - attributable at least in part to the banks' failure to exercise proper control. Moreover, the banks are themselves tiring of this role and of the corporate losses they find themselves shouldering as a result. At a time of stiffening competition in financial markets at home and abroad, they have better uses for capital than endlessly to prop up ailing industrial clients.

One answer would be to force banks to unwind significant portions of their industrial holdings. This seems undesirably draconian, and would not obviously produce more satisfactory results than the current system.

More important is enhanced accountability - within companies and between companies and their owners. In this spirit the ministry

proposes a number of measures to strengthen oversight by supervisory boards and to encourage companies to pay greater attention to shareholder value.

A stronger role for the supervisory board seems overdue. More than one of the recent corporate collapses could probably have been averted had the *Augsburger* been paying proper attention. The justice ministry's suggestions will address a number of the factors which frequently prevent their functioning to best effect. It calls for a reduction in their size from 20 members; for limits on the number of supervisory board chairmanships an individual may hold; and for responsibility for appointing and overseeing auditors to be vested in them rather than management boards.

None of these proposals would eliminate the conflicts of interest banks frequently experience in their industrial dealings, transform their ability to exercise control. But they would ensure greater clarity as to rights and responsibilities, and greater transparency where conflicts do arise.

Ultimately, however, the pressure for improved performance by German companies will come not so much from institutional tinkering as from the rigours of the capital markets to which increasing numbers of them are turning. By focusing also on measures to improve companies' relationships with the markets - through share buybacks and executive share option schemes - the government has offered welcome, if belated, recognition of this fact.

England alone

The news that rugby union's Five Nations Championship risks becoming the Four Nations, after the acrimonious departure of the England team into the embrace of Mr Rupert Murdoch, sets a worrying precedent.

It is, indeed, as a writer in The Times suggested yesterday, a drama in which "the greedy kill joys are at the gate, the mood of the Philistine is upon us". But the issue is not so much the fate of rugby - a game all too reminiscent of trench warfare, in which long periods of muddy boredom are interspersed with a few moments of terror - as the threat Mr Murdoch's approach poses to other famous collectives.

We are now entering an era in which the Magnificent Six, deprived of Yul Brynner's character, seek urgent discussions with their lawyers. Two coins will be left in the fountain, while the third decides to start a new career in the Tiber. Three Horsemen of the Apocalypse will wreak modified havoc, while the fourth itself exclusively to CNN. And Six Brothers will have to make do with Six Brothers, as the missing couple hosts a talk-show on dysfunctional families.

This phenomenon is already familiar to fans of popular music. There is a flourishing publishing industry tracking what has hap-

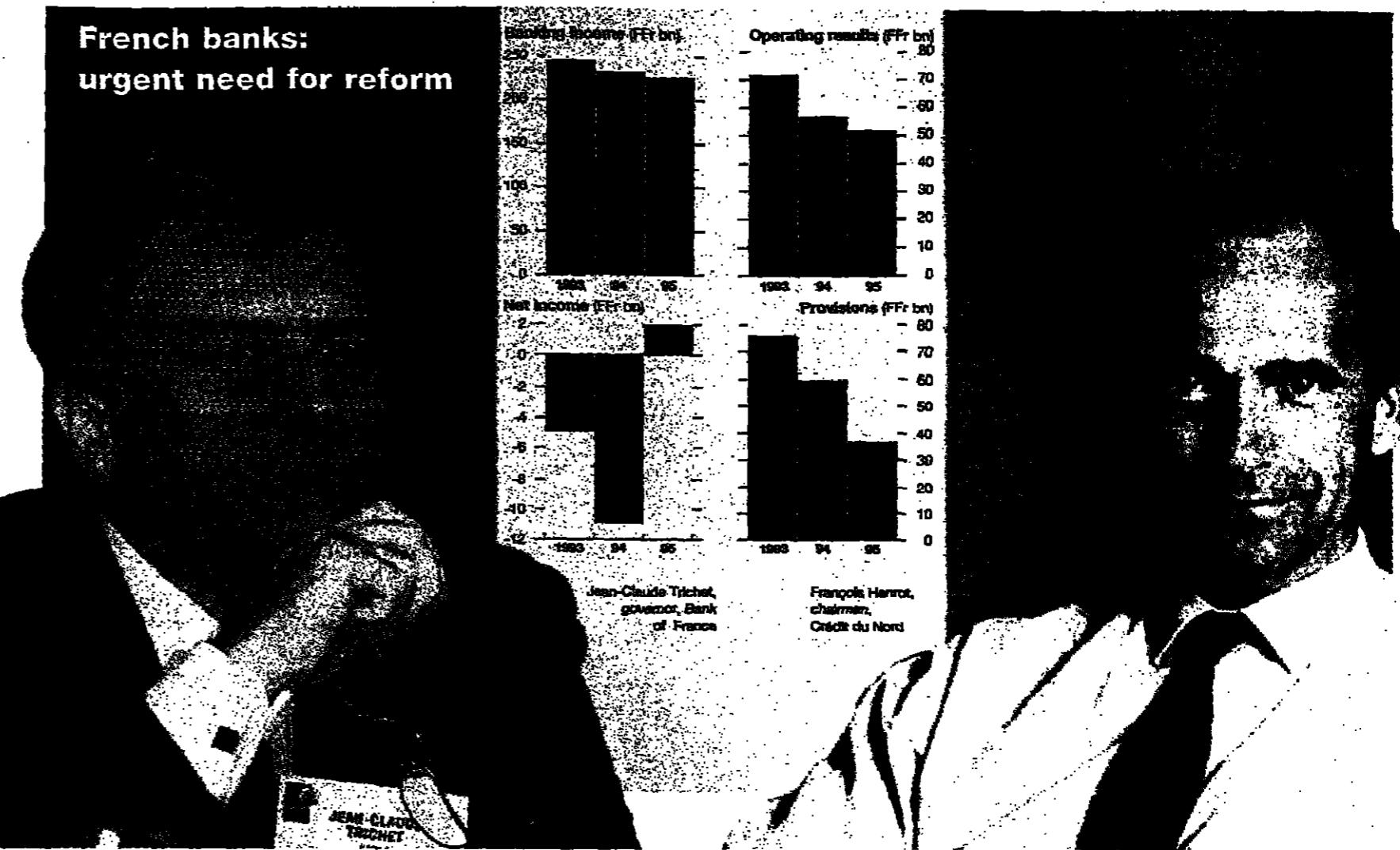
pened to members of bands that have fallen apart. This week's British Top 10 is led by Gary Barlow, once a mainstay of Take That. The band's first defector, Robbie Williams, is also attempting a solo career.

Still, musicians need merely an endless supply of hysterically screaming teenagers. Sports teams need opponents. Mr Murdoch is offering England a grueling substitute for the Scottish, Welsh, Irish and French opponents it will have to do without. He is proposing a rival competition, in which England plays South Africa, Australia and New Zealand. This guarantees England an arduous struggle it will rarely win.

Which leaves the England team itself one sensible option: following Mr Williams in launching a solo career. Like the Harlem Globetrotters, a peripatetic basketball team, England must invent its own artificial opponent, a collection of patricians doomed always to lose.

Someday, somewhere in space, there will be a plaque on a satellite commemorating this critical moment, putting the achievement on a par with that of rugby's founder, the schoolboy William Webb Ellis. Here, with a fine disregard for the rules as played in his time, the plaque will say, Rupert Murdoch picked up the game of rugby and ran off with it.

On which note, it is encouraging that Perez Casares' replacement

French banks:
urgent need for reform

A mutual antagonism

France's commercial bankers complain that they face unfair competition from mutuals and savings banks, says Andrew Jack

Like most central bankers, Mr Jean-Claude Trichet, governor of the Bank of France, is guarded even in private remarks. So his public call last week for "an end to the competitive distortions" in the French banking market is a sign that concern about the sector's future has reached the highest level.

Introducing the annual report of the state Banking Commission, Mr Trichet warned that "dangerous" commercial practices threaten the ability of French banks to compete with their foreign rivals. The commission said there had been an increase in "imprudent" behaviour by commercial banks in recent years at the expense of profitability.

That profitability has already been driven down by price wars to attract business, competition with the non-commercial banks and a legacy of poor management since deregulation in the 1980s. French commercial bankers believe reforms of the banking system are now urgently needed to ensure survival.

Concern about the health of the country's banks is nothing new. Crédit Lyonnais, the state-owned bank, generated more than FFr12bn (£2.62bn) in losses between 1992 and 1994, and just broke even for 1995 only after a huge restructuring package. Some analysts predict it will lose at least FFr1bn this year unless further radical changes are implemented.

Credit Foncier de France, the specialist property institution, is struggling to win shareholders' approval for a rescue plan that will almost wipe out their capital in order to cover losses for 1995 of FFr10.8bn. These examples are not isolated.

"We have had another unsatisfactory year," admits Mr Michel Freyche, head of the Association of French Banks which represents all

d'Epargne and Crédit Mutuel are the only banks allowed to offer the Livret A, a tax-free savings scheme.

And only the mutual Crédit Agricole and the state-controlled Caisse Dépôts et Consignations can handle notaries' deposits. These include all money for property and housing transactions, on which these institutions pay an annual interest rate of only 1 per cent.

Commercial banks also face difficulties. They are fettered by social legislation that impedes efforts to raise profitability. For example, banks are bound by a 1987 decree which severely limits their right to change working hours. Like all French businesses, they face tight regulations that make redundancy programmes difficult. They also pay an additional tax on payroll not levied on their mutual competitors.

The problems can be largely attributed to cyclical factors:

- The huge loans to the property sector, which have cost banks more than FFr15bn in write-offs over the past six years.
- Defaults on loans by small and medium-sized businesses during the recession of the early 1990s.
- A decline in demand for company loans when confidence has been low and interest rates high.

However, as the bad times have continued, Mr Freyche's association

and others have become increasingly vocal in its attacks on distortions which it claims threaten the long-term viability of the sector. "Our objective is a level playing field," he says. "For get about a single market across Europe. We want a single market within France.

First on his hit-list is what he regards as the unfair competition offered by the non-commercial banks - the mutual banks, the post office, the Caisse d'Epargne and other specialist financial institutions which control 42 per cent of the French market. They do not share the commercial banks' need to be profitable or to achieve the rates of return on capital required by shareholders.

Several state-supported institutions, furthermore, benefit from special privileges which have helped them gain and retain market share. For example, the post office, Caisse

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ties close to their clients. Mr François Henrot, chairman of Crédit du Nord, a commercial bank which is part of the Paribas group and has only just returned to profitability, also argues that much of the problem is of the commercial banks' own making. He says they are using the mutuals as a scapegoat for difficulties arising since they were freed from state control in the 1980s.

Senior civil servants are now discussing changes to the rules for holding notaries' deposits, as well as considering ways to force mutual banks to set targets for return on equity. Mr Trichet's comments suggest there is high-level support for such reforms.

The mutual sector, sensing a threat, is reassessing its claim to be an important contributor to French welfare. Last week Crédit Agricole announced a FFr40m aid package to farmers suffering from the crisis over BSE, or mad cow disease.

Caisse d'Epargne said recently it planned to distribute some of its profits to worthy causes as a "social dividend".

At the time, high interest rates meant easy profits for banks - as they still are - from paying interest on customers' current accounts. Loans were used as a loss-leading activity to encourage deposits.

Banks were indifferent to margins," says Mr Henrot. "It is only in the last three or four years that they have developed credit-scoring and modern management tools, and distinguished between profits and market share. It is difficult now to recoup the losses.

And Mr Artus at the Caisse des Dépôts believes the banks have failed to levy adequate charges for their services.

In spite of such criticisms, there are signs that the government is increasingly sympathetic towards the claims of the commercial banks. Last autumn it replaced the PAP scheme, a programme that provides home loans for those on low incomes over which Crédit Foncier de France held a near monopoly, with a zero-interest loan available

to the gilding hand of clients to himself. The three own an equal share in Atlantik and Hobbs says he has "no plans at this point" to sell his stake separately. Outside investors have been sniffing around since the spring - despite the row it has stirred up.

Solly's sally

■ Salomon Brothers was taking no chances yesterday. Newly installed in expensive offices at the foot of Frankfurt's 36-storey Eurotower, the US investment bank was careful to say nothing that could alienate its neighbour at the top - the European Monetary Institute.

Despite the scepticism of Anglo-Saxon clients and colleagues, Daniel Lee, head of Salomon's German operation, said he expected monetary union to happen. "If I made a bet, I would say it will happen - and it will."

That means January 1 1999, a date towards which Salomon's upstairs neighbours are working feverishly. Lee is impressed by the political will behind EMU. At the same time, he warned that, should EMU be delayed a while, foreign funds would flood into Germany and



FINANCIAL TIMES

Tuesday July 16 1996



Move would reduce banks' hold over companies

Germany draws up law to allow share buybacks

By Peter Norman in Bonn

The German government is drawing up legislation to allow publicly quoted companies to buy back up to 10 per cent of their capital and to ease the way for companies to reward senior executives with stock options.

The moves, which will help promote the idea of shareholder value in Germany, are part of wide-ranging revisions of the law covering public limited companies which are being prepared in the justice ministry.

Mr Rainer Funke, a junior minister, said yesterday that the legislation would also address long-standing worries about the influence of Germany's banks over companies. In cases where a bank had a significant direct shareholding in a company, it would face restrictions on its freedom to vote shares in the same company that it held on behalf of clients.

The government also plans to bring higher professional standards to the supervisory boards

of German companies after recent corporate scandals such as the bankruptcy of the Bremer Vulkan shipbuilding group and the financial difficulties of the KHD engineering group.

A working group has been preparing legislation for months, with the aim of it becoming law next year. But the schedule is tight. The draft measures will be reviewed by a committee from Chancellor Helmut Kohl's coalition in September before being passed for comment to lobby groups and the Bundesrat, parliament's second chamber.

The bill will be considered by the cabinet in late October or November, with the intention of it passing both houses of parliament before next year.

The plan to liberalise share buy-backs and stock options was added to the bill at a late stage after heavy lobbying by cash-rich industrial groups such as BASF and Bayer, and pro-equity organisations such as the German Share Institute.

Allowing companies to buy

back up to 10 per cent of their capital will bring Germany into line with European Union rules. It will also give the bill a sharper focus after the working group rejected proposals for far-reaching restrictions on the banks' influence over business.

However, the ministry is proposing that banks which hold more than 5 per cent of a quoted company directly should not be able to use open-ended proxies provided by other shareholders whose shares are deposited with the banks. This is designed to encourage banks to lower non-bank holdings.

Under the plans, banks would have to seek specific instructions on how to use the voting rights at each meeting from the individual shareholders who have entrusted them with the custody of their investments. The ministry also wants banks to disclose holdings of over 5 per cent in non-quoted companies, as well as quoted companies as at present.

Editorial Comment, Page 17

Jobless levels to stay high, says OECD

By Robert Taylor in London

Unemployment in the world's main industrialised countries will remain high for at least the next two years, the Organisation for Economic Co-operation and Development forecasts.

The Paris-based organisation also warns that growing inequalities in earnings, especially in the US and the UK, "will lead to more marginalisation" of people and add to pressure on welfare budgets.

In its annual employment outlook published yesterday, the OECD forecasts that 7.7 per cent of the industrialised world's workforce - or 33.8m people - will be registered jobless this year. This is up from 7.6 per cent last year, although the rate is expected to fall back to 7.6 per cent again next year.

However, the OECD believes unemployment will stabilise in Germany at 10.3 per cent this year and 10.4 per cent next year, and in France at 12.1 per cent and 12.2 per cent respectively. A slight increase is forecast for the US, up from 7.4 per cent this year to 7.5 per cent in 1997, while in the UK, it is expected to fall from 7.9 per cent to 7.5 per cent.

Unit labour costs in OECD countries are expected to rise 2.3 per cent this year, though the rate is forecast to fall to 1.9 per cent in 1997. Wage increases are expected to decline from 3.8 per cent to 3.7 per cent during the same period.

The study is critical of the US and the UK, countries where it says there has been a "persistent and large rise in earnings inequality" due to "substantial labour and product market reforms" over the past 10 years.

"The UK stands out for the constancy of the rise in inequality over the past two recessions," the OECD says. It also found 4% of all full-time US workers earn less than 9% of the median earnings, compared with 7% per cent in Belgium, Finland and Sweden.

By contrast, earnings inequalities have narrowed over the same period in Canada, Finland and Germany, the OECD says.

But the report also points out there is considerable mobility in earnings. About 4% of all workers in all OECD countries were in a different earnings bracket in 1991 than they were in 1986, while between 11 to 17 per cent were at least two levels higher or lower than they had been.

The study found some low-paid workers had remained in low-pay jobs over five years but the share varied between 6 per cent in Denmark to 34 per cent in the US.

"Countries (such as the UK and the US) with high cross-sectional earnings inequality tend to have lower upward mobility among low-paid workers," it says.

Employment Outlook from OECD, 2 Rue Andre-Pascal, 75775 Paris, France. \$60.00 or £39.00.

UK opposition attacks Tory stance on Ulster marches

By John Kampfner in London and John Murray Brown in Belfast



The bipartisan approach of the leading British political parties to the Northern Ireland problem was stretched to the limits last night.

The opposition Labour party strongly criticised the government's refusal to condemn Unionist politicians for last week's Orange march which led to widespread violence.

"There is considerable strain in our relations which won't be helped if they don't move quickly," a senior Labour MP said yesterday.

Opposition criticism of the government's handling of the crisis was compounded when Sir Patrick Mayhew, the British minister responsible for Northern Ireland, gave only sketchy details of a review of policing of sectarian marches.

Labour officials said they expected ministers to make more vigorous attempts to calm the nationalist community in Northern Ireland following the police's decision to allow Orangemen to march past a Catholic estate last Thursday.

In another sign of growing polarisation in the British parliament, Sir Patrick was urged by Conservative rightwingers to drop attempts at finding new political arrangements for the province.

But Mr John Major, the UK prime minister, made an impassioned plea to Unionist and nationalist politicians to put the "bad week behind us" and con-

clude the search for peace.

He said: "This will not be the only setback. Something will happen again that will upset one community or the other, that I can firmly be certain of. But if it does, then we will try again."

Meanwhile, government ministers expressed relief at the detention of seven men in south London following police raids on potentially devastating bombs in Britain, with targets believed to include huge gas, electricity and water installations and transport intersections.

With tension still high in the province, police kept watch from side streets as the funeral took place in Londonderry of Dermot McShane, a Catholic man who died in riots in the city on Friday.

Community leaders said they were cautiously optimistic that a decrease in violence on Sunday might suggest that the level of violence may be easing.

Mr John Hume, leader of the moderate nationalist Social Democratic party, chose to attend the funeral rather than Sir Patrick's statement to the Commons. Mr Hume was later in Dublin to talk with the Irish government.

Sir Patrick will meet Mr Dick Spring, the Irish deputy prime minister, in Belfast today when multi-party talks resume.

In a policy reversal, he also acceded to demands by Dublin for a full meeting of the Anglo-Irish intergovernmental conference.

Both governments are likely to focus efforts on keeping the talks going, with little sign of practical progress.

Europe today

High pressure over the British Isles will bring sunny conditions to most of north-western Europe. The Benelux and Germany will have sunny spells. Northerly winds blowing inland from the North Sea will keep temperatures moderate. An old cold front from the Alps will separate cool air from warmer and more humid air in the Mediterranean region.

Afternoon thunder showers will occur in southern Spain, Italy, the Balkan states, and Turkey where temperatures will reach tropical levels. The highest temperatures will occur in southern Spain and south-eastern Turkey.

Scandinavia will be cool and unsettled and showers can be expected, especially along the Norwegian coast.

Five-day forecast

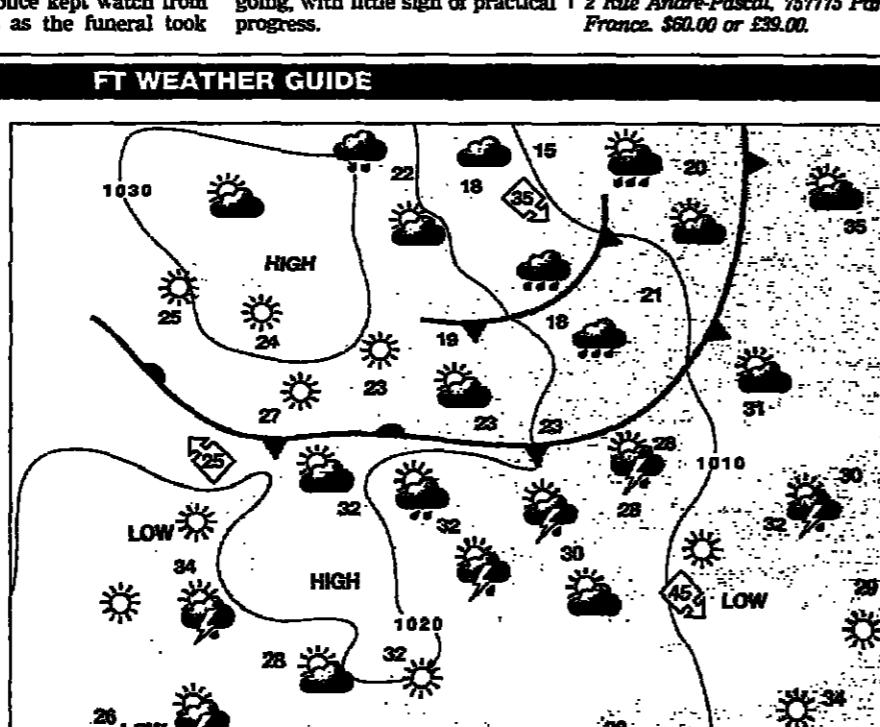
High pressure over the North Sea will gradually move eastwards. A cold northerly wind will shift to the east causing temperatures in the Benelux to rise to 25°C. By the weekend, a frontal system from the west will trigger thunder showers over western Europe. Southern Europe will be sunny and dry. Thunder showers are possible along Spain's Costas and the Riviera. Poland and the Baltic states will be unsettled.

TODAY'S TEMPERATURES

	Maximum	Belgium	Cloudy	29	Cancún	Cloudy	22	Faro	Sun	28	Madrid	Sun	34	Rangoon	Cloudy	rain	30
Abu Dhabi	sun 40	Belgrade	thund	28	Cardiff	sun 23	Frankfurt	sun 24	Malaga	sun 31	Rotterdam	cloudy	30	Stavanger	cloudy	14	
Acra	far 27	Berlin	far	15	Casablanca	sun 28	Geneva	sun 28	Malta	sun 29	Rio	far	27	Stockholm	far	27	
Aigues	far 25	Bermuda	far	15	Chicago	far 31	Gibraltar	far 28	Manchester	sun 21	Rome	far	32	Toronto	far	28	
Amsterdam	sun 20	Bordeaux	cloudy	20	Dakar	far 21	Dublin	far 21	Nicosia	cloudy	S. Frisco	far	22	Turkey	cloudy	28	
Athens	sun 33	Bonny Bay	rain	30	Damascus	sun 22	Dolomite	sun 19	Montevideo	far 20	Seoul	rain	28	Vancouver	far	28	
Atlanta	far 33	Brussels	sun 21	27	Delhi	rain 21	Helsinki	shower 16	Moscow City	far 22	Vienna	far	22	Wellington	far	28	
B. Aires	sun 23	Budapest	far	23	Dubai	sun 23	Istanbul	far 42	Montreal	far 20	Stockholm	far	18	Zurich	far	28	
B. Bonn	sun 23	Chile	sun 18	23	Dublin	sun 22	Kuala Lumpur	cloudy 28	Montreal	far 27	Sydney	sun	16	London	far	28	
Bangkok	thund 35	Colo	thund 20	34	Dubrovnik	thund 28	Khartoum	cloudy 28	Montreal	far 20	Tanger	sun	16	Madrid	far	28	
Barcelona	far 27	Cape Town	cloudy 13	13	Edinburgh	far 20	Jerusalem	far 35	Munich	far 23	Malta	far	22	Paris	far	28	
											Nairobi	far	22	Tokyo	cloudy	29	
											Naples	far	27	Toronto	far	28	
											Nezu	far	23	Vancouver	far	23	
											New York	far	22	Venice	shower	23	
											Nicosia	far	23	Venna	far	23	
											Oslo	far	23	Washington	shower	23	
											Paris	sun	27	Wellington	rain	23	
											Perth	wind	17	Winnipeg	far	23	
											Prague	far	20	Zurich	far	23	

We wish you a pleasant flight.

Lufthansa



Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Maximum Celsius
Belgium 22
Bulgaria 22
Croatia 22
Cyprus 22
Denmark 22
Estonia 22
Finland 22
Greece 22
Hungary 22
Iceland 22
Ireland 22
Italy 22
Latvia 22
Lithuania 22
Malta 22
Moldova 22
Macedonia 22
Malta 22
Mongolia 22
Netherlands 22
Norway 22
Poland 22
Portugal 22
Romania 22
Russia 22
Slovakia 22
Slovenia 22
Spain 22
Sri Lanka 22
Switzerland 22
Turkey 22
Ukraine 22
Uzbekistan 22
Yugoslavia 22

THE LEX COLUMN

Solid Siemens

Siemens is trumpeting profits growth of 20 per cent this year, but investors should not get too excited. Virtually all the improvement will come from a huge drop in restructuring charges, lower pension provisions and more favourable currency translation. That is not to deny that Siemens is performing well, at least in parts. Yesterday's nine-month figures suggest the German behemoth is surviving the fallout in semiconductor markets better than nifty US rivals like Motorola; and its Siemens Nixdorf unit has been gobbling up market share in personal computers - it now has the dubious accolade of being Europe's biggest PC producer. But the group's performance as a whole is still lacklustre. Operating margins are a mere 4 per cent and the return on equity is in single figures against a self-declared target of 15 per cent.

In its annual employment outlook published yesterday, the OECD forecasts that 7.7 per cent of the industrialised world's workforce - or 33.8m people - will be registered jobless this year. This is up from 7.6 per cent last year, although the rate is expected to fall back to 7.6 per cent again next year.

However, the OECD believes unemployment will stabilise in Germany at 10.3 per cent this year and 10.4 per cent next year, and in France at 12.1 per cent and 12.2 per cent respectively. A slight increase is forecast for the US, up from 7.4 per cent this year to 7.5 per cent in 1997, while in the UK, it is expected to fall from 7.9 per cent to 7.5 per cent.

Unit labour costs in OECD countries are expected to rise 2.3 per cent this year, though the rate is forecast to fall to 1.9 per cent in 1997. Wage increases are expected to decline from 3.8 per cent to 3.7 per cent during the same period.

The study is critical of the US and the UK, countries